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1 UNITED STATES DISTRICT COURT
2 SOUTHERN DISTRICT OF NEW YORK

3 GEOFFREY OSBERG,

4 Plaintiff,

5 v.

07 CV 1358 (KBF)

6 FOOT LOCKER, INC. et al.,

7 Defendants.

8 -----x
9 New York, N.Y.
July 14, 2015
10 9:05 a.m.

11 Before:

12 HON. KATHERINE B. FORREST

13 District Judge

14 APPEARANCES

15 GOTTESDIENER LAW FIRM, PLLC
Attorneys for Plaintiff
16 BY: ELI GOTTESDIENER
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18 Attorneys for Defendants
BY: MYRON D. RUMELD
19 ROBERT RACHAL
20 JOSEPH E. CLARK

21 ALSO PRESENT:
Jon Int-Hout, Trial Technology Specialist
22 Randall Carter, Trial Technology Consultant
23
24
25

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(In open court)

(Case called)

MR. GOTTESDIENER: Good morning, your Honor. Eli Gottesdiener with Steve Cohen, Albert Huang. I've got Mr. Deutsch and Mr. Osberg with me at counsel table as well.

THE COURT: Good morning all of you. We have -- let's see. Mr. Carter?

MR. CARTER: Yes.

THE COURT: Thank you.

MR. RUMELD: Good morning, your Honor. Myron Rumeld from the Proskauer firm. I have Robert Rachal and Joe Clark on either side of me. I would also like to introduce Sheila Clark. She is the general counsel of Foot Locker. She is sitting in the first row. Next to her is Dennis Sheehan. He is the vice president and deputy general counsel. I'm sorry. I am standing in your way.

THE COURT: All right.

MR. RUMELD: Immediately behind me is Larry Sher, our expert witness, and I think John Int-Hout who we introduced yesterday. He's handling the technical issues.

THE COURT: Good morning, everyone. We are now on trial. I wanted to give you folks the precise amount of time that you will have so that you can follow it along.

We are going to call it 25 hours, which is between 24 and 26. If you do six and a half hours for each of the four

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1 days, it would be 26 hours, but realistically that's not going
2 to quite work out that way, so we will call it 25. We will
3 keep track of that.

4 Every time you stand up your clock will start to tick.
5 Your clock will stop when you are no longer doing the
6 examination or presenting your opening argument. We should
7 compare clocks now and again. You folks can compare with the
8 clerk who will be here. My clerk will be keeping time. And if
9 you folks want to make sure that the time that you have
10 reconciles with the time that she has, that would be useful at
11 the conclusion of the day.

12 With that said, Mr. Gottesdiener, would you like to
13 proceed, sir, with your opening statement?

14 MR. GOTTESDIENER: Yes. Thank you, your Honor.

15 As your Honor knows, sometimes good people do bad
16 things, things that creep up on them, things that they
17 rationalize to themselves, that they maybe convince themselves
18 aren't so bad but, they know rationally are bad, are wrong.

19 Here it was wrong of Foot Locker to abuse the trust
20 that employees placed in the company, their fiduciary, to tell
21 them the truth about what was happening to their pensions.
22 Employees are entitled to trust. These employees were entitled
23 to trust the company when it spoke to them about their pension.

24 The company was their fiduciary, owed them the highest
25 duty known to law. This was not a business relationship. The

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1 standard here was much higher. This is an extract from a
2 publication that counsel put out, defense counsel, in 1999.

3 The employer is a settlor, not a fiduciary when
4 designing and adopting a plan. But once it's adopted, the
5 employer will be a fiduciary regarding the administration of
6 the plan. Thus, all of the fiduciary standards, the duties of
7 loyalty, and the duty of care will apply.

8 Of course we know that the fiduciary duty is the
9 highest duty known to law. That is the well known Cardozo
10 standard. They needed to abide by that standard. This was not
11 the mores of the marketplace. You cannot judge that standard
12 here, your Honor.

13 That's probably one of the hardest things you are
14 going to have to do in judging this case. I would not want to
15 be in your position, because you may find it hard to keep
16 putting on the mindset of fiduciary/ward relationship, and when
17 you hear the evidence you are going to be thinking, hmm, is
18 this crossing the line in the business setting from puffery to
19 deception?

20 We meet that standard hands down, and can show fraud,
21 traditional fraud. But we don't have to, because their duty
22 under *Amara*, under ERISA, under equity was the highest possible
23 standard. So they were required, they had an unswerving duty
24 to communicate with employees about what was happening openly
25 and honestly. The duty to fully and accurately disclose and

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1 explain material information to plan participants is at the
2 core of the fiduciary's responsibility.

3 The duty to inform and warn is a constant thread in
4 the relationship between beneficiary and trustee. It entails
5 not only the negative duty not to misinform which,
6 unfortunately, they did here repeatedly, as we'll get to, but
7 also the affirmative duty to level with them, to inform them
8 when they know that silence is going to be harmful.

9 All the decisions here, the communication decisions
10 had to be made with an eye single to the interest of the
11 participants and the beneficiaries, which means for them and
12 not the company, not the company as well, not the company at
13 all.

14 What happened here was the exact opposite. They
15 participated, the fiduciaries did, Ms. Peck, the other people
16 you are going to hear from or about, Ms. Kanowicz, Mr. Kiley,
17 Ms. Durham, Ms. Peck -- that was the team and that's who knew
18 what was going on. They participated knowingly.

19 The last bullet point there, this is *Varity*, they
20 participated knowingly and significantly in deceiving people in
21 order to save money. They were entitled to cut benefits, but
22 they needed to come clean and say, This is what we're doing.
23 We want to use this transition, to use the change to implement
24 a years' long wear-away when you are going to have to reearn
25 what you already earned.

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1 They didn't want to bite the bullet and say that to
2 people. You will hear, it's not disputed, that they were very
3 focused on morale and they knew this would take a big hit to
4 morale. The standard here is you should have just said it, and
5 now, even if you didn't intend it, because we are in equity, we
6 are in *Amara*, we are in fiduciary land, it doesn't matter that
7 they did not set out to deceive people and obtain this
8 advantage, the advantage of a companywide compensation cut
9 without anybody knowing it, without any possible blowback.

10 They wanted to avoid the risks of a morale hit, and
11 possibly a full backlash, but a morale hit. They were
12 undergoing restructuring. But our job is so much easier than
13 has been portrayed, wrongly, by the defense.

14 We briefed this extensively in the proposed findings.
15 We don't have to prove that they set out to deceive. Equity
16 says if you are a fiduciary and you put out misrepresentations,
17 it doesn't matter. Once you get a benefit from that, equity is
18 not going to let you keep that.

19 Ms. Peck was a named fiduciary. She was on the key
20 committee along with Mr. Farah, who you are going to hear from
21 Mr. Hilpert, who also was deposed, Mr. Thomson, who you also
22 apparently read the transcript from.

23 This is not business is business. You can't
24 rationalize behavior. Ms. Peck was under pressure apparently
25 from Mr. Farah, who had just come in, new management, to cut

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1 costs without upsetting employees. That is a nearly impossible
2 task, your Honor.

3 Your Honor may naturally have some sympathy for the
4 position she was in, but she was a fiduciary to these people,
5 and she needed to level with them and not be looking out for
6 the company. She had some very distorted views, you will hear,
7 of caveat emptor. First of all, it's not caveat emptor in a
8 fiduciary relationship. It just isn't.

9 Second of all, her idea of caveat emptor is wrong.
10 You can't with a complete stranger out in the world enter into
11 a transaction when you know the other party is mistaken about
12 something material. That is fraud, common-law fraud.

13 Foot Locker knew people were going to understand the
14 communications as saying benefits continued growing. This is
15 Ms. Kanowicz. They knew people would be and were mistaken. We
16 will play this in a second.

17 The point, they knew that they were focusing people on
18 a growing account and nothing else, no caveats, not saying
19 anything about, you actually have two benefits, and that is in
20 a way the most basic fraud here, deception.

21 They presented this all as one. They presented the
22 old benefit as replaced. It was converted into something new,
23 the account. There was no prior benefit. The entirety of it
24 was dumped into the account, and then you move forward. They
25 knew about what they were giving people. What else would

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1 people think?

2 (Tape played)

3 MR. GOTTESDIENER: She said in the midst of that, it
4 could have meant something if they overcame the balance. She
5 meant the prior accrued benefit. But they were never told of
6 even that clearly, which is what a fiduciary should have done
7 straight up. We are going to put you into a horse race.
8 That's what the structure they set up was. We are going to put
9 the benefit you earned in a barn, close the barn door. That's
10 horse number one. You already earned that.

11 We are going to give you a new horse, somewhat of a
12 nag, somewhat an old horse, and we are going to push it
13 backwards from where the horse in the stall is.

14 If you're lucky, you can get up to where you already
15 were at and eventually, maybe someday -- in Mr. Osberg's
16 situation, he left, seven years he still hadn't gotten up to
17 the horse that was in the barn, riding the old nag the account
18 balance that was all that was shown to him, watch the account
19 grow, keep the account. He never even got to that barn door to
20 start in the horserace.

21 She's referencing the horse race. She inserted there,
22 she was trying to say, yeah, well, it could have meant
23 something. Yeah, it could have. And you could have done your
24 duty as a fiduciary and just laid out this is what we want to
25 do. We are in trouble as a company. We want to cut benefits

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1 and this is how we're doing it.

2 It's the opposite of what they did.

3 The law says you can't treat even a stranger that way.
4 Foot Locker, not Mercer, was in charge of the cash balance
5 wear-away design.

6 Their own filings, the HR personnel who designed the
7 plan were aware of the wear-away phenomenon. There is this
8 suggestion now that it was Mercer that foisted this on to us
9 and we didn't understand it. That's not what the evidence is
10 going to show.

11 Foot Locker designed this plan. Mercer just gave them
12 the choice with a cash balance plan. You will hear from
13 Mr. Deutsch you don't have to have wear-away. And you
14 certainly don't have to have this unbelievably drastic six nine
15 arbitrage wear-away.

16 Much worse than what happened in *Amara*, baked into the
17 cake, severe wear-away. That was Foot Locker's design because
18 the sole purpose of this change was to save money and to save
19 money without people noticing.

20 Design meetings -- this is defendant -- typically
21 included Mercer and one or more of the corporate HR employees
22 with the most knowledge of the cash balance design, including
23 the wear-away feature that they embraced. It was Foot Locker's
24 choice.

25 It was obvious to them right from the start that there

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1 was going to be a long period of wear-away. You are going to
2 hear, your Honor -- you have already gotten the suggestion in
3 the papers -- that we can't predict the length of the
4 wear-away.

5 Well, that is not the standard. The standard is they
6 knew that there was a severe risk in *Amara*. The focus was the
7 significant risk of long wear-aways and they have acknowledged
8 here, because they can't dispute the evidence that they knew
9 right from the start wear-aways of one to two years, two to
10 three years and much longer, you are going hear and see in a
11 second.

12 *Amara* holds that it's the risk, the substantial risk
13 of a significant wear-away that is the issue. It is a complete
14 distraction that they couldn't anticipate exactly, but
15 Mr. Deutsch is going to show they actually did anticipate and
16 could have anticipated years of wear-away.

17 So it's the possibility of wear-away. This is from
18 *Amara V.* So we are entitled to relief once you see that they
19 knew that there was the risk of substantial wear-away.

20 This next slide shows what Foot Locker knew it was
21 doing to people's benefits, dropping them into this account
22 into a pension hole. The initial cash balance account here is
23 shown. This is from Mr. Deutsch's report, without this
24 enhancement that we will talk about. This is as a percentage
25 of the ERISA value of their frozen approved benefit on

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1 12/31/95.

2 On the left-hand column you can see the age that
3 people were on 12/31/95, and then on the right the opening
4 balance without the enhancement as a percentage of what they
5 would be paid that day if they left, they said, 1/1/96, OK, pay
6 me.

7 Look at these figures. Just go right in the middle.
8 I mean everybody under age 50 started out at half, under half
9 of the value. That essentially under 50 was where Mr. Osberg
10 was. And people couldn't know, I think as your Honor is
11 appreciating, they had never seen the present value of their
12 future age 65 annuity in a cash form. People aren't good at
13 that.

14 Even actuaries, if you did a quiz of Mr. Sher or
15 Mr. Deutsch, they would look up for a second, and they would do
16 it in their head. But present values just don't come
17 intuitively to people, and the story here is that Foot Locker
18 knew that and took advantage of it.

19 This is another chart from Mr. Deutsch's report. It's
20 very important to understand this is anticipated or expected --
21 actuary speak for this is what they knew was going to occur
22 before anything happened, before history played out and
23 interest rates went this way or that way.

24 Another big distraction, your Honor, and they knew,
25 the evidence is also going to show they knew the risk that the

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1 interest rates were going to go down and make the wear-away
2 even worse. But your Honor saw in one of your Honor's earlier
3 rulings that six nine arbitrage baked into the cake, the
4 structural wear-away that wasn't there in *Amara*. In *Amara* it
5 really was all dependent on interest rates.

6 Here interest rates make it worse, but it is a big
7 distraction and sideshow that they are going to take you down
8 that road that it was all caused by interest rates or almost
9 all caused.

10 No. This was all anticipate based on prevailing rates
11 then, assuming they were going to be held constant, which is a
12 fair assumption. You don't know if they are going to go up or
13 down. Assuming rates held constant, what this shows is, this
14 percentile column and then the number of participants in that
15 percentile, this shows the shortest wear-away period that
16 people in that percentile were going to suffer.

17 I don't know about you, but Ms. Peck certainly agreed
18 that freezing somebody's pension, basically everybody agreed,
19 freezing it even for a period of six months to a year, at that
20 point, it gets material.

21 Maybe a couple months here and there we wouldn't be
22 here, your Honor, if it was a very short wear-away period. But
23 look, we've got -- just take 36 months, three years. That
24 means in the 60th percentile there were 8,700 people who they
25 anticipated had as the shortest wear-away period possible three

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1 years.

2 This was not any surprise that Mr. Osberg had all
3 these years of meaningless pay credits. We are going to look
4 at this in more detail with Mr. Deutsch. This chart shows the
5 value of all the pay credits that he was shown and made to
6 believe were adding to his pension.

7 Up at the top, the first row, 1/1/96, his account
8 balance shorts out at \$64,000. The reality, your Honor, is if
9 he had actually left on 1/1/96 -- unbeknownst to him but known
10 to Foot Locker because they had all these calculations, they
11 knew this -- they would have had to pay him \$14,000. Look to
12 the right. They made him believe, and this is not by omission,
13 the 1/1/96 statements in a way are one of the -- they certainly
14 go in the top ten of the shocking evidence in this case list.
15 The 1/1/96 statements they literally -- sorry -- lie. They say
16 \$6,400, Mr. Osberg, is the amount you would receive if you left
17 today.

18 In a way that more than anything else can help explain
19 why there was no way anybody was ever going to figure this out,
20 because they brainwashed people into believing that was what
21 they had already earned. But it wasn't. It was an arbitrary
22 number set up under an additional formula.

23 At the time it was legal to do this. It was legal to
24 have that horse race. What it never was legal to do, your
25 Honor, was trick people into thinking there was one benefit and

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1 that the old benefit was replaced or converted and went away
2 and was put in cash in full into the new benefit. That was the
3 fraud here.

4 Every year his account balance has grown, looks great.
5 Everybody you've read the declarations of and will hear on the
6 witness stand, they are all going to say in their own way, of
7 course -- what else do they probably believe, given what they
8 were shown and the happy news they got? Not just happy Pat
9 Peck being positive.

10 This isn't about puffery, your Honor. Puffery in the
11 business world is expected. Puffery is exaggeration. These
12 are lies, and these are lies by fiduciaries, showing you a
13 growing account and not grabbing you by the lapels and saying,
14 OK, now just remember that doesn't necessarily do anything for
15 you unless and until it overcomes the value of what you already
16 earned years ago.

17 What he earned years earlier is in the right-hand
18 column that's now in the middle, and those numbers, those were
19 just the present value numbers of the same benefit. Those
20 number increase, but it's the same benefit, and there's more
21 trickery, including in filings in court, where they suggest
22 even to your Honor that, Oh, that benefit was growing.

23 No, it wasn't. Mr. Deutsch will explain this. That
24 wasn't growing. That's just one less year of discounting
25 because they are that much closer to age 65. So the change in

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1 that number is just because he's closer to age 65, so there's
2 one less year of discounting. The only other difference is the
3 interest rate will make changes, sometimes it goes a little up,
4 sometimes it goes a little down, but there's also a less year
5 of discounting.

6 It's the same benefit. \$14,000 at the top, the
7 \$25,000 that he was paid when he left, that was his 12/31/95
8 benefit, it was the same \$14,000. In essence that was a
9 nominal number. That was the same economic value, the same
10 benefit applying Congress' requirement of the 30-year Treasury.

11 \$25,000, his account. He never got out of wear-away,
12 \$20,000. All of those pay credits to the right, the \$10,943,
13 meaningless, useless. It is important, your Honor, they knew
14 how material this was to people.

15 The average person there, \$22,000 salary. They could
16 not afford, the employees, these kind of cuts, and you will
17 hear that this is identical, the identical effect is a
18 temporary plan freeze. We will go over that in more detail
19 with Mr. Deutsch.

20 They knew that freezing employees' pensions was a big
21 deal. Here's Ms. Kanowicz admitting to that.

22 (Tape played)

23 MR. GOTTESDIENER: Indeed, it is. But they knew that
24 this freeze could be mixed in with all the complexity of the
25 conversion and nobody would recognize it.

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(Tape played)

MR. GOTTESDIENER: Now, your Honor, in their most recent filing they are so on the ropes at this point they knew that their main communications are so completely false and misleading as to the basics of what's going on that now in paragraph 140 of their proposed findings, they come up with a new story, for which there is zero evidence, and doesn't help them anyway.

Given the complexities of the plan design and the difficulties that plan participants had in grasping even the most fundamental concepts, such as presenting valuing or the difference between an annuity and a lump sum -- this is what they are saying now, that people had such difficulty with most basic concepts.

I just want to pause for a second and remind your Honor how often you were shown complicated formulas with no prose explanation, that they were saying to your Honor, oh, it was so obvious to people that they were not earning benefits.

But returning to what they say now, the corporate benefits department reasonably concluded that it was best to limit disclosure -- that is a buzz word for misrepresent, but let's say limit disclosure, limit disclosure in the companywide communications to information that was common for all participants.

What they are basically doing is throwing all of their

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1 main communications, the announcement letter, the highlights
2 memo, the SPD under the bus.

3 Because we have shown -- we will show again for trial
4 because we have to do it for the record -- those documents,
5 they are not just misleading, they are false. They contain
6 false statements, and the omissions are so glaring that they
7 are falsehoods.

8 So they've thrown those under the bus, and they seem
9 to now be relying on these one-offs, that the one-offs are also
10 false and misleading and they are horribly complicated. As
11 your Honor has seen, even the CFO of F.W. Woolworth, the
12 division that closed, this is the guy, Mr. Steven, who actually
13 advised Mr. Farah that he should go ahead and close that
14 division because they just weren't making a high enough return.
15 This guy received from Mr. Kiley, who was in on this scheme,
16 complicated formulae, and he is a CPA, not an actuary. So he
17 sees 9 percent, and it says interest rate. It doesn't say
18 discount rate. He's trusting and he's busy and he's looking at
19 it and it seems fine. OK. Great.

20 That's what they are down to. And what is so at odds
21 and is how contradictory the defense's positions are, because
22 out of the other side of their mouth they say that they didn't
23 try to disclose the wear-away.

24 In the letter to your Honor in January 5, 2015, they
25 admit they decided not to focus on the wear-away. So why are

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1 they putting all these little technical things in the weeds in
2 these documents? It makes no sense.

3 Clearly they misled participants into thinking growing
4 accounts must mean a growing benefit. This is the document
5 that your Honor has now seen so often that she knows it by its
6 PX number already.

7 We are excited to announce these changes. They are
8 going to put our company alongside the best retailing companies
9 in providing associates with options for their individual
10 retirement plan. The other part of the new plan, several
11 changes to the retirement plan. You are going to have more
12 flexibility and a better ability to monitor your benefits, that
13 third line.

14 Your Honor, the essence of what happened here is it
15 was impossible to monitor your benefits looking at your
16 account. Remember back to Mr. Osberg's account. If you are
17 just looking at your account and they didn't show him anything
18 else, you look at the account, how can you monitor your
19 benefit? Your real benefit Mr. Deutsch will underscore is that
20 horse locked up in the barn.

21 That's your benefit. How can you monitor your benefit
22 from your account, which is an alternative benefit, maybe
23 someday it will do better than that benefit, but for years it
24 didn't, for everybody. And they knew that.

25 The next line: Each plan participate have will have

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1 an individual account to which the company will make a yearly
2 contribution.

3 What was going on when they said that? They knew the
4 sole purpose of this change was to save money and stop making
5 contributions, or as high contributions as they had to make
6 into the pension plan.

7 Mr. Deutsch will explain the pipe analogy that he uses
8 with clients, sponsors of the plans. It is a pipe. You put
9 money in, benefits come out. You want to stop putting money
10 in, benefits are not going to come out. It's that simple.
11 That's what they were doing. They were stopping putting money
12 or very substantially lowering the contributions they had to
13 make, which you will hear about is normal cost. They wanted to
14 save cash not because they were going to go bankrupt -- that is
15 another fantasy, distracting, untrue story that they tell your
16 Honor. What they were doing was saying to people, who are --
17 you know, they're average Joes. They are shoe salesmen. We
18 are going to give you an account and make a yearly
19 contribution. Not only do they not tell them it is not a real
20 account, which is not as important as they don't tell them that
21 that contribution is totally conditional in the sense that it
22 is not going to mean anything for Mr. Osberg.

23 All those contributions they made all these years,
24 that is what they are talking about. So they wanted people to
25 think that was real dollars in their pocket in their account,

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1 but they knew that it wasn't. They say that contribution will
2 be based on a new formula that will reflect percent of pay and
3 years of service. They don't say it is a second formula that
4 we have decided to start off at a deficit because we have
5 problems with restructuring.

6 Your Honor is sitting there looking at me saying, How
7 could a company have said that?

8 Well, a company is a business. Might have thought it
9 couldn't say that.

10 THE COURT: By the way, just so that the record is
11 clear, I think my face is sort of without reaction.

12 MR. GOTTESDIENER: Yes, your Honor. It was
13 rhetorical, purely.

14 So the company is the fiduciary. They have to totally
15 come clean. They can't present this thing as new and improved,
16 the greatest thing since sliced bread, because they are a
17 fiduciary, and it wasn't true and they knew that. It was not a
18 replacement formula.

19 Here's really another kicker. Participants will be
20 able to see their individual account balance grow each year and
21 know its value. False.

22 If you look at your account balance, if you are in
23 wear-away, Ms. Peck, they all admitted in their depositions,
24 and they will admit it here, they have to, it has no value.
25 All of that had no value to Mr. Osberg.

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1 In the highlights memo right away in the very first
2 line, after they are told, oh, remember the nice letter that
3 Roger and Dale Hilpert sent you a couple months ago, now let's
4 explain what is going to happen. Currently your benefit under
5 the plan is expressed as an annual annuity payable at your
6 normal retirement date. Effective 1/1/96, your benefit will be
7 expressed as an account balance, again in a way that's the most
8 basic falsehood. Here you have this, now you have that.

9 The "this" goes away. It is now replaced. The full
10 value is put into the account. Don't worry about that old
11 thing anymore. In fact, we are not even going to show it to
12 you any more now. How could people worry about it? How could
13 people know what's going on?

14 At the very moment they were sending out that
15 communication, they were meeting with Mercer about implementing
16 the conversion. These people knew this was not a real
17 conversion. This was not a replacement. What Jimmy Grefig,
18 the Mercer actuary said to all of the assembled people,
19 Kanowicz, Kiley, Durham, Linda Ine, all the people in Milwaukee
20 who were implementing it -- those were people on the left of
21 that memo -- the current structure for the current plan should
22 remain in place. The new plan structure should be an add-on.

23 That is exactly what happened in reality, but that is
24 not at all what people were told. They got two benefits.
25 People were in a horse race, and they were never told that.

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1 Foot Locker has wafted out suggestions, not only were
2 they led around by the nose by Mercer, who knew so much and
3 sold them a bill of goods that Foot Locker didn't understand,
4 but that, you know, counsel was telling them, this was all
5 fine.

6 No, they weren't. They were advised by outside
7 counsel do not suggest that the cash balance formula replaced
8 the prior annuity benefit.

9 Foot Locker sent counsel the format for that 1/1/96
10 statement that I told your Honor was in the top ten of the
11 falsehoods here. You see what's crossed out to the left first,
12 where it says, current plan. And then somebody wrote in,
13 accrued benefits.

14 And then to the right you see how it says also crossed
15 out, amended plan as of January 1, '96. That's what Foot
16 Locker faxed over to outside ERISA counsel.

17 Outside ERISA counsel said, Wait a minute. No. You
18 can't do that. Accrued benefits, just leave accrued benefits
19 over to this side and just explain that the lump sum is a new
20 distribution option.

21 What you will see, the final format of the plan
22 statement is, again, like the highlights memo, one replaces the
23 other, and you don't even have the old accrued benefit under
24 the amended plan. Foot Locker ignored that, rejected it, and
25 went with what they wanted to do.

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1 But that wasn't the end of it.

2 Counsel also said there, you can see a little bit more
3 clearly at the top. You see where it says, amended plan as of
4 1/1/96, that was crossed out. That was counsel saying, no, no,
5 no, don't do that.

6 Then they also said, Wait a minute. You cannot say
7 the amount shown in item 6, the account balance, you can't say
8 to Mr. Osberg, who is only given a \$64,000 opening account
9 balance when you would have to pay him \$14,000 by law, you
10 can't say to him that's the amount that you would expect to
11 receive on termination if you accrue no further benefits. You
12 can't do that.

13 You have to at least say where counsel wrote in,
14 unless your accrued benefit as of December 31/'95 set forth in
15 5 above is greater on an actuarial equivalent basis. Counsel
16 is saying, you at least have to put that in, because otherwise,
17 you are making a false statement. As suggested it still would
18 have been totally inexcusable and not understood by anybody,
19 but at least it would have been not false.

20 They rejected that as well and kept telling people
21 year after year, statement after statement, this is the amount
22 that you would expect to receive if you left the next day.

23 The SPD, shocking really. This is the summary plan
24 description, how your benefit is determined.

25 The center of gravity of this 22-page document, which

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1 basically says nothing about what people's benefit really is
2 for 16,000 people, the whole cash balance formula was
3 irrelevant. It meant nothing.

4 Yet they tell people, and it meant nothing for 16,000
5 people the first year and then you know, 14,000 people the year
6 after that, so many people, and yet they said, Your plan
7 benefit, not just one of the formulas under which you could get
8 a benefit, the benefit under the plan is based on your account
9 balance.

10 False, false, false.

11 That account balance is made up of your initial
12 account balance, and what else could it be anybody in the real
13 world would think, the value of your plan benefit as of
14 12/31/95, before the plan was amended. People don't know about
15 wear-away.

16 So they would just think obviously I got everything
17 that I earned, particularly because the company is telling me
18 that, and then you get the interest and then these additions
19 called compensation credits.

20 Obviously, easy for the Department of Labor to say
21 they engaged in inequitable conduct, and it doesn't, again,
22 matter that they intended to deceive people. It is just that
23 was the result and they got a benefit. That's why we are
24 entitled to liability and remedy. They engaged in inequitable
25 conduct by issuing SPDs that were at best unclear and at worst

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1 misleading and otherwise actively encouraged people to think
2 that they are receiving additional benefits as they perform
3 their work each day when in reality their accruals were frozen.

4 Clearly, they are telling people your benefits are
5 growing. They are suggesting continuously growing benefits.
6 The message conveyed by the SPD as well as the highlights memo,
7 according to DOL, inexorable benefit growth.

8 As a fiduciary, again, they needed to grab them by the
9 lapels, slap them and say, Hey, we're creating this account for
10 you. It is a second formula. It may not mean anything for you
11 for years.

12 And intent is clear. Their surveys at the time, Foot
13 Locker was way off the charts in terms of how aggressive it
14 was. This survey shows that 22 out of 24 plans determine the
15 initial lump sum amounts using the GATT rate, the 30-year
16 Treasury, or, even more beneficial than the GATT rate. The
17 GATT rates are what Cigna did. Cigna didn't do anything half
18 as bad as what happened here. In other words, 92 percent of
19 these plan conversions, they are not technically correctly
20 deemed conversions, but changes, the initial lump-sum amount
21 were equal to the present value of the normal retirement
22 benefit under the old formula.

23 That wasn't the case here. Mr. Deutsch will explain
24 present value under the environment of this plan needed to be
25 done at 6 percent because you were only growing the account up

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1 back to age 65 at 6 percent. So you had to discount it down at
2 6 percent with no mortality and no 9 percent setting it back.
3 That's the only present value there was.

4 Mr. Sher puts in his report that only 2 percent of
5 plans surveyed created an opening balance that was so low that
6 they used more than a 2 percent spread between the 30-year
7 Treasury and the discount that they used. Foot Locker was in
8 this 2 percent group. They used a 3 percent.

9 So they were way, way off the charts, and the evidence
10 you will see is they didn't stumble into this, your Honor.
11 Ms. Peck, Mr. Kiley, Ms. Kanowicz, they knew exactly what was
12 going on.

13 They concede the planners knew that this was going to
14 cause people's pensions to stop growing. HR personnel notes
15 refer specifically to the wear-away feature and its effect on
16 participant accruals.

17 Look at that last euphemism. They see its effect on
18 participant accruals. What is that effect? To freeze them.
19 To suspend them. They don't continue to grow.

20 You are going to hear as an excuse, oh, well, we
21 didn't think of this as a freeze of the plan.

22 But you knew that it had the effect of freezing
23 people's benefits. Freezing the plan is kind of beside the
24 point. They knew it was a suspension of accruals. They knew
25 there was no growth. They expected a long, long wear-away

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1 period.

2 Mr. Kiley you are going to hear is an absolutely
3 fabulous note-taker. Some of the documents that were not
4 spoliated are his notes. He testified he is essentially a
5 verbatim note-taker.

6 So he's explaining here -- rather, he's writing down
7 here what Jim Grefig, the Mercer actuary, is saying to him.
8 First-year normal cost. That's the amount of liability that
9 the plan incurs based on what new benefits people earned in
10 that year, so they were trying to get the normal cost down. So
11 people would not earn new benefits. It would translate
12 directly into pushing down the normal cost.

13 Kiley admits they knew it was a one-to-one savings.
14 Wear-away, your Honor, was the point of this change.

15 He is being told by Mercer, after they said they met a
16 couple of months earlier and Mercer said you could do a
17 wear-away, you could do this, you could do that, Foot Locker
18 was like, yep, we're signed up for that. We like that.

19 Then they went away and they started showing
20 scenarios, and this is one of the multiple exchanges, including
21 with Mr. Maikels, Mr. Grefig, Mr. Cassidy, that Kiley -- who
22 was a math major, who has an MBA, who was almost going to be an
23 actuary, he started taking the actuarial exams. He was the key
24 interface between Mercer, not exclusively. Ms. Peck was
25 certainly involved with Mercer directly. But Kiley was the key

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1 interface. He understood all of this stuff very, very well.

2 He's writing down first year normal cost, which is
3 much, much lower, millions of dollars a year lower, based upon
4 the fact that a person does not earn any additional benefits.

5 How more stark can you get than that? We're going to
6 save money because people aren't earning any additional new
7 benefits, and it may take between two and three years to get up
8 to the ongoing cost level. So they knew -- and this is April
9 '95 -- they knew that there was an anticipated expected
10 wear-away of on average two to three years, and interest rates
11 you are going learn were much higher, 2 percent higher than
12 they were at the time of the change in January '96, when they
13 went down to 6.06. At this point it's at 8.

14 What Mercer is saying is exactly what Mr. Deutsch
15 found, which is, the anticipated -- meaning expected -- you
16 don't have to have a crystal ball. Wear-away at that point in
17 time, with prevailing rates at 8, was already two to three
18 years on average. Thousands and thousands of people were going
19 to be earning no new benefits for years. They knew that, and
20 they knew that it was going to get worse if and, as indeed
21 happened, rates fell. This is counsel conceding they knew that
22 there was going to be a wear-away period of years.

23 Your Honor, in a way this evidence should make the
24 decision you have to reach in this case easy, because nine
25 months into the wear-away that decimated people's benefits,

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1 Roger Farah wanted more savings and sent around a memo.

2 Ms. Peck moved into action, and Mercer responded with
3 a letter. This is to Pat Peck. The letter to Mr. Mercer with
4 Roger's memo attached, that is the memo saying we need to save
5 more money. Can we do something about the retirement plan
6 again.

7 So Mercer got involved, and what did Mercer say?

8 Under the current plan provisions -- by this time
9 interest rates had fallen -- under the current plan provisions
10 the normal cost is about \$4 million for '96, and it's expected
11 to rise to about \$10 million by the year 2000.

12 This gets a little tricky, and Mr. Deutsch should help
13 out with this. The 4,000 is what they had to put in in 96.

14 THE COURT: 4 million.

15 MR. GOTTESDIENER: 4 million.

16 The 10 million is once the wear-away is over.

17 So they are saving, this is rough, \$6 million every
18 year until they actually people are actually earning new
19 benefits. This is all on average.

20 Look at the last sentence. The increase, which they
21 are referring to the \$10 million, is due to short-term savings
22 built into the plan design. Wear-away was built into the plan
23 design, and those savings are going to wear-away over the next
24 three to four years, which is telling Ms. Peck point blank, now
25 hit the reset button. You should be anticipating a wear-away

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1 period of four to five years, three to four more years of
2 wear-away. And when is this? September of '96.

3 (Continued on next page)

F7EJOSB2

Opening - Mr. Gottesdiener

1 And what happened after that? You're going to hear
2 they put out, your Honor, the SPD after knowing that the
3 wear-away was four to five years.

4 (Tape played)

5 MR. GOTTESDIENER: And Foot Locker knew not only was
6 that wear-away going to last a long time, but the obvious thing
7 that people would want to know that they were not earning new
8 benefits. Here is Ms. Peck.

9 (Tape played)

10 MR. GOTTESDIENER: Yes, exactly right, she would want
11 to know, but she didn't tell people because she had Roger Farah
12 breathing down her neck and she was thinking about other
13 things, not participants.

14 (Tape played)

15 MR. GOTTESDIENER: They hid the wear-away. We have
16 seen the communications and we'll go through them again. I
17 don't want to belabor them. You're going to hear from the
18 witnesses directly.

19 (Tape played)

20 MR. GOTTESDIENER: That is an admission that they
21 intentionally withheld this information because they wanted to
22 avoid the natural reaction people would have. Here is Ms.
23 Kanowicz.

24 (Tape played)

25 MR. GOTTESDIENER: No ifs, and/or buts, she says,

F7EJOSB2

Opening - Mr. Gottesdiener

1 squaring the circle. That is fraud and it is doubly fraud when
2 there are fiduciaries involved. We don't need the spoliation
3 inference, but we have it because defendants were under an
4 obligation to preserve evidence, yet negligently failed to
5 implement a litigation hold and negligently destroyed documents
6 that were likely relevant to the litigation, a sanction is
7 appropriate.

8 The court agrees the missing documents would have been
9 relevant to our claim and that a reasonable trier of fact could
10 infer the destroyed or unavailable evidence would have been of
11 the nature alleged by the party affected by it, its
12 destruction, and here that is evidence plaintiff alleges we
13 have shown you found that particularly the contemporaneous
14 notes accompanying the design of the plan, including Ms.
15 Kanowicz's notes, the court will recall Ms. Kanowicz had a ton,
16 she had a whole drawer, she said, of notes that were destroyed,
17 and she would have been an even more forthcoming witness if I
18 had those notes to control her. They would have provided
19 evidence that Foot Locker intentionally concealed the wear-away
20 effect.

21 So in closing, your Honor, I just want to say, as I've
22 said a couple of times, your Honor has a hard job because your
23 Honor has to try to remember that the test here is not out in
24 the outside world and those mores. The test here is fiduciary,
25 and even if we had to meet the higher standard, we would win

F7EJOSB2

Opening - Mr. Gottesdiener

1 hands-down because it is fraud. The Brass case we cite in our
2 submission refers to a famous case of fraud where a woman walks
3 into piano store, common law fraud, no fiduciary relationship,
4 walks into a piano store, the owner of the store has put out a
5 used piano, but it looks new, it's positioned in a way with
6 other pianos that are new, the old are somewhere else, but
7 doesn't lie, doesn't misstate, which we have here, but he
8 doesn't do that. He just lets her draw her own conclusion.

9 She draws the conclusion that this is a new piano, and
10 they're entering into the transaction, and he learns during the
11 course of the discussions that she is mistaken. Whether it is
12 his fault, it doesn't matter, whether he intended to do it, at
13 that point in time the loss changes even among strangers, when
14 he knows, because she said something, she said something about
15 new piano, so he knows that she is mistaken.

16 That is fraud. That is common law fraud. You cannot
17 take advantage of a known mistake, and as your Honor has
18 recognized, they knew what this was doing to people's benefits
19 and nobody complained? Hello. It doesn't take Lassie to
20 figure out that people think their account is growing benefits
21 because nobody is complaining and because they're just reading
22 what these things are saying. Foot Locker, putting aside
23 fiduciary, knows the participants are mistaken and yet goes
24 ahead with the transaction.

25 You come to work. This is your benefit package. We

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Opening - Mr. Gottesdiener

1 are not going to tell you, even though we know you're mistaken,
2 we have deleted 10 to 15 percent of it, we have reduced your
3 pay. Foot Locker knows people are mistaken, they think they're
4 coming to work in part for continually growing benefits. That
5 is fraud at common law, but we don't have to meet that
6 standard.

7 In equity, fraud is not commonly fraud. If you're in
8 a court of equity like we are right now and you prove fraud, of
9 course, equity will give relief from that. But equity in
10 fraud, as we have extensively briefed in our submission, it is
11 not the same thing. It is simply the equitable idea that if
12 you're a fiduciary and you issue misrepresentations, even
13 innocently, like the piano store owner, and then you learn --
14 withdrawn.

15 You issue misrepresentations, equity says you put out
16 misrepresentations, you have a duty, you breach the duty, and
17 the result is you, the fiduciary, get a benefit vis-a-vis your
18 work, something good happens for you, like here they just
19 avoided the flack of people reacting to a pension freeze. No
20 question the defendants have never disputed that that is a very
21 substantial benefit that happened.

22 Of course, they say they didn't intend it to happen
23 and, of course, we say they did intend it to happen, but equity
24 says it doesn't matter what their intentions were. At the
25 start, it doesn't matter. In the middle, it doesn't matter.

F7EJOSB2

Opening - Mr. Gottesdiener

1 At the end, it doesn't matter.

2 At the start it is the classic fraud, I'm going to set
3 out to deceive you. This is outside of equity. In the middle,
4 it is the piano store owner. I didn't set out to deceive you,
5 ah, but I learned you are making a mistake, you think the piano
6 is new so you're willing to pay this high price. I am going to
7 take advantage. At that point it is also common law fraud.

8 But we're over here, the third slot, which is you
9 don't have to show, we don't have to show any intent at all
10 because treatise upon treatise, including the ones that they
11 cut out the operative sentence, they say it doesn't matter that
12 there is no bad intent because you're a fiduciary, and a
13 fiduciary shouldn't profit from breaches of its duty. This is
14 not strict liability. This is not turning ever breach of
15 fiduciary duty case into a reformation case because the
16 difference, as the AMEX case we talked about in April shows, is
17 there was no benefit to the breaching party.

18 In AMEX, they changed this policy and they were still
19 paying out the money, it was just to one person or another.
20 AMEX actually refers to all of the law that I am talking about,
21 and it says it is the resulting benefit that the breacher gets
22 in the fiduciary case from the misrepresentations. That is it.
23 Equity steps in and says we don't care if you're as pure as the
24 driven snow at the beginning or middle or the end, you should
25 not retain the advantage that you got from those

F7EJOSB2

Opening - Mr. Rumeld

1 misrepresentations.

2 So in the end we have a very easy burden. It is clear
3 and convincing. The standard is not intent to deceive. It is
4 not fraud. The facts here are, we believe, intent to deceive
5 and fraud, at least in the middle when they immediately knew.
6 By the time they started issuing these false communications
7 about the growing account, they knew, no complaints, they
8 understood nobody understood what was going on.

9 But the evidence is clear throughout it was the intent
10 of the people, the Pat Peck team to trick people into believing
11 that they were getting something when they weren't, but we do
12 not have to prove that. The evidence will show that liability
13 should be found for the class and the full remedy we seek
14 should be given to us. Thank you.

15 THE COURT: Thank you. Mr. Rumeld.

16 MR. RUMELD: Thank you, your Honor.

17 Let me just say preliminarily if your Honor has any
18 questions or comments in the course of my remarks, I am happy
19 to take them and ad lib a little bit if it suits the court.

20 As your Honor knows, this case arises out of a
21 decision by Foot Locker to amend its retirement plan in 1996 to
22 a cash balance formula. Because of the dire financial
23 predicament facing the company, management had directed every
24 department to come up with cost savings, and retirement
25 benefits were no exception.

F7EJOSB2

Opening - Mr. Rumeld

1 Let me just say parenthetically, if Mr. Farah gets
2 called Thursday morning as expected, I invite your Honor to ask
3 questions to Mr. Farah about the financial conditions of the
4 company, although there shouldn't be any confusion about that.
5 The cash balance formula coupled with the implementation of the
6 401 (k) plan which happened simultaneously was recommended as a
7 means to address these demands but in a manner that was viewed
8 at the time to be most suited to the employees' needs and their
9 demands.

10 Responsibility for initially coming up with a
11 recommendation that would address these demands fell with Tom
12 Kiley, the manager of benefits planning and design, and he
13 consulted with the plan's long-standing actuaries, the William
14 Mercer Company, which was a very reputable, well known actuary
15 firms in the company.

16 For Kiley, the request to make changes to the plan
17 also presented an opportunity. As Mr. Kiley's testimony will
18 show -- let me also just say parenthetically, your Honor was
19 shown a lot of video clips just now. With respect to the clips
20 of the witnesses who are no longer able to appear, they're in
21 evidence. The other ones I am certainly hoping your Honor will
22 take a fresh listen when these witnesses actually come to the
23 courthouse, and perhaps your Honor will draw a little bit
24 different impression about what these witnesses are trying to
25 say and will represent, but we'll leave that for later.

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Opening - Mr. Rumeld

1 What Mr. Kiley's testimony will show is that he
2 understood from ongoing discussions that he had with his peer
3 groups with other retail employers, that the general trend in
4 the 90's was away from traditional defined benefit plans with
5 offered retirement annuities, some monthly benefit at age 65
6 and in favor of plans that offered participants portable
7 benefits, meaning benefits that they could take with them when
8 they left one job and moved on to another job.

9 Many employees at Woolworth had, in fact, been
10 requesting the opportunity to take their benefits with them in
11 the form of a lump sum. Although a lump sum option could
12 conceivably have been added to the existing plan formula, a
13 point that is argued by my adversary in the proposed findings
14 if I remember correctly, our expert, Mr. Sher, will explain
15 that that would have been an extremely costly option; and,
16 thus, not an option for Foot Locker at this point in time.

17 Kiley's understanding was that many of Foot Locker's
18 competitors who were looking to install a portable benefit had
19 adopted 401 (k) plans and many also adopted or were considering
20 adopting cash balance plans at that time.

21 Cash balance plans were generally viewed favorably at
22 the time because they they offered this portability of a
23 defined contribution plan, but without the risk of adverse
24 investment returns that a defined contribution plan presents.
25 When you put your money in a 401 (k) plan and the stock market

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Opening - Mr. Rumeld

1 takes a tumble, then your retirement benefits are at risk.

2 As Mr. Sher will explain later, with the cash balance
3 plan, it is still a defined benefit. The company guarantees
4 the benefit, so on one hand you have a portable benefit like a
5 defined contribution plan, but you also have the advantages of
6 a defined benefit plan.

7 So those are all among the reasons why the talk at
8 that time was the cash balance plan offered some very good
9 features for interested participants. While the recommendation
10 of a cash balance formula coupled with the 401 (k) plan was
11 made in response to management's request to save costs, and no
12 questions savings costs was clearly management's principal
13 objective, it was also intended to provide the types of
14 benefits that Kiley had been independently looking to implement
15 well before this request was made.

16 This is why Kiley recommended these changes as opposed
17 to various other alternative approaches to saving costs. Now,
18 Mr. Kiley's recommendations were delivered to his boss,
19 Patricia Peck, the vice president of HR, in early 1995. She
20 accepted them, and the recommendation was then passed up to
21 senior management in the course of the summer and the fall of
22 1995, and we have some presentation materials still on file
23 that confirm that that was done.

24 THE COURT: I wasn't sure about the chronology in your
25 findings because it seemed as if Kiley had said that he had

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Opening - Mr. Rumeld

1 independently come up with these recommendations, but then it
2 appears that his recommendations were presented in April but
3 the meeting of the board had happened in January, which seemed
4 to mean that his recommendations post-dated that.

5 Over the course of the evidence maybe --

6 MR. RUMELD: I intend to come back to that a little
7 later, but let me say for now I am not sure what your Honor's
8 talking about in terms of the board meeting in January.

9 What Mr. Kiley will testify to is that the
10 recommendation he made was at the very beginning of 1995, in
11 January. He then turns over to Mercer, who he had been
12 consulting with, the job of coming up with a specific design
13 terms, and then they do, and then in the spring when the terms
14 are, you know, more fully constituted, that's when there is a
15 series of meetings with the management group and the investment
16 group and then the board of directors. That takes place
17 somewhere between, off the top of my head May, end of fall, and
18 the fall of 1995, and the board approves the cash balance
19 amendment several months later. I'll come back to that in a
20 few minutes if that is all right, your Honor.

21 Now, despite these well-meaning intentions, the class
22 tries to put this nefarious spin on these amendments. The
23 class doesn't dispute the legality of the amendments, nor could
24 it. No one is here to say there was anything wrong with
25 designing a cash balance plan the way we did it.

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Opening - Mr. Rumeld

1 Rather, the class claims that the communications
2 concerning the amendment were faulty and purposefully so. As
3 we can see from the proposed findings that class submitted, the
4 class contends that Foot Locker misled its participants when it
5 stated that it was converting the pension plan's existing
6 formula to a cash balance formula because, and this part I'll
7 quote, "In reality, Foot Locker added an alternative formula to
8 the plan, a cash balance formula which generated an initial
9 account balance that was significantly smaller than the benefit
10 employees had already earned."

11 Then the class also argues that Foot Locker thereafter
12 hid from its employees the fact that as a result of how their
13 starting balances were calculated, the compensation and
14 interest credits accumulating in their accounts did not
15 represent growth in their pension benefits, or as the class
16 member witnesses are expressing it, that their benefits were,
17 "frozen."

18 Now, before addressing the legal claims, the merits of
19 the legal claims that arise from these assertions, I think it
20 is very important to identify a fundamental misconception that
21 is baked into these allegations. It is simply wrong to say
22 that the starting balances were less than what participants had
23 earned under the prior plan; and, thus, their benefits were
24 frozen. That is a misconception that I want to try very hard
25 to remove from this case.

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Opening - Mr. Rumeld

1 Prior to the cash balance conversion, a participant
2 was entitled to an annuity; that is, a stream of payments
3 beginning at age 65 or age 55 for participants who qualified
4 for early retirement annuity. There was no intention meant to
5 a lump sum at all; and, thus, there were no calculations or
6 determinations of what a participant's benefit might be worth
7 in present dollars using any set of assumptions, 9 percent, 6
8 percent, there was no calculation of a lump sum under the prior
9 plan.

10 The only limited exception was that the plan provided,
11 as I believe the law required, that de-minimus benefits,
12 participants entitled to under \$3,500, their money was just
13 cashed out. For everybody else, you had to wait until
14 retirement age and get a monthly benefit, whatever it was then.

15 THE COURT: So the annuity was earned, you agree with
16 that?

17 MR. RUMELD: Annuity was earned.

18 THE COURT: The conversion of the annuity into a
19 present value lump sum was not earned?

20 MR. RUMELD: Was not earned. It didn't exist. It was
21 just no such benefit at any price.

22 So it is with the new plan formula that the first,
23 that for the first time we create the right to substitute an
24 immediate lump sum for the previously approved benefit. As the
25 evidence is going to show, this opportunity to take all your

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Opening - Mr. Rumeld

1 pension benefits, because a decision was made not just to do
2 this for the going-forward benefits, but to do it for the
3 accumulated going-backwards benefits that had been earned in
4 the form of an annuity, the opportunity to take all these
5 benefits in the form of a lump sum was really the driver behind
6 the decision to adopt this type of cash formula.

7 This newly credited entitlement to a lump sum was very
8 valuable, first, because consistent with what employees had
9 been asking for, it enabled them to do how they placed with
10 their retirement savings. I think as your Honor already knows
11 from the papers we submitted, the overwhelming majority of
12 people took these benefits in the form of a lump sum, and it
13 became particularly important when it turned out that thousands
14 of people were let go just within their first year or two after
15 the cash balance conversion.

16 The benefit was also valuable because it provided them
17 an opportunity to cash out at these very favorable interest
18 rates and then to reinvest at a high rate of return, thereby
19 effectively getting much more than what their benefits would
20 otherwise be worth when they were just in the form of an
21 annuity if they waited until age 65.

22 It is not meant to gain an advantage this way because
23 the rate at which they were cashing out was the T-Bill rate,
24 the most conservative rate that there is. So if you had the
25 opportunity to cash out at T-Bills and then reinvest, that was

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Opening - Mr. Rumeld

1 an opportunity with a great deal of up-side that many of these
2 people seized. The up-side becomes even bigger if it turns
3 out, as was the case here at the time, that the rates were
4 historically low.

5 So being able to cash out at T-Bill rates was
6 eventually recognized to actually constitute an unwarranted
7 windfall. As Mr. Sher, our expert, will explain, Congress
8 subsequently amended the Internal Revenue Code to substitute a
9 corporate bond rate for the T-Bill rates as a measure of how to
10 arrive at this lump sum present value. Those corporate bond
11 rates are typically about a percentage and a half higher than
12 the T-Bill rates.

13 So, you know, even looking at this with the benefit of
14 hindsight, anyone who cashed out in this earlier time period
15 effectively had a one and a half percent jump start on his or
16 her investment opportunity that wouldn't have even been
17 available were it not for the cash balance conversion and would
18 not have been available at that rate were it not for the fact
19 that at that particular period of time, the IRS was using the
20 T-Bill rate it subsequently agreed, that Congress agreed was
21 the wrong rate, it was too conservative. It was a big
22 opportunity to cash out this way.

23 Just to summarize my point so far, the right to a lump
24 sum value for the pre-'96 accrued benefit was not a preexisting
25 right. It was a right that was created by this cash balance

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Opening - Mr. Rumeld

1 amendment, the same amendment that the class claims was enacted
2 for all these nefarious reasons, only to suit the interest of
3 the company at the expense of the participants.

4 Now, this newly created lump sum benefit, and this is
5 important as well, the right to that benefit was not triggered
6 when the initial account balance was determined. It is
7 triggered only when the participant terminates employment and
8 elects the lump sum. It is only then when the participant
9 leaves that anybody has a right to a lump sum, and there is any
10 statutorily-determined calculation of what that lump sum is
11 worth.

12 THE COURT: I am going to take advantage and ask you
13 two questions right now. One is cash balance, is that plan
14 possible without making the prior plan into at least a possible
15 lump sum; in other words, could you, and I think the answer
16 would be yes because some folks kept the annuity aspect of it,
17 or did you need effectively to make the cash balance have a
18 lump sum option? That is one. In other words, could you have
19 had cash balance without lump sum in the first place?

20 Then, two, one issue that is important is whether or
21 not in terms of the impact of wear-away, the company which was
22 in financial straights, as you have stated, expected that there
23 would be a number of people laid off, terminated or leave in
24 the near future and, in fact, likely prior to the expiration of
25 some wear-away period, because in that case the point that

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1 you're just making right now, which is the issues don't really
2 take hold until you leave, so it is possible you could be out
3 of wear-away for any number of reasons, including interest rate
4 fluctuations and other criteria identified by Mr. Sher in his
5 report. So those are two questions.

6 MR. RUMELD: Let me try to take them one at a time and
7 let me also assure the court that you'll get a good chance with
8 Mr. Sher who knows all of this stuff better than I do.

9 I think the simple answer to the first question is
10 yes, it was an option to do the traditional version of an A
11 plus B benefit which really is you continue to get your prior
12 accrued benefit as an annuity, and you start the cash balance
13 account at zero, and then you add payment interest credits as
14 you go.

15 THE COURT: You're saying A plus B, I hadn't
16 appreciated A plus B could also be an annuity plus B. I always
17 think of A plus B as lump sum plus B.

18 MR. RUMELD: Right. Forgive me, but this can send you
19 down a path that's based on a bit of a misconception because
20 whether you do it the way I just said, which is A is an
21 annuity, or whether you do it where A can also be a lump sum
22 benefit, there is no A benefit on day one because the value --
23 and this is the point of this little slide I'm trying to
24 show -- because the value of the A benefit, if it is left in
25 the form of an annuity, it is annuity. If the value of the A

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1 benefit is a lump sum, that, that accrued benefit is determined
2 when you leave sometime later.

3 There is no day one value of the A benefit. That is a
4 fiction. So that's the point. When we convert, okay, there is
5 no value, dollar value that is predetermined by the IRS as of
6 that date of what the A benefit is worth because that previous
7 benefit was an annuity. It has a lump sum value if you choose
8 to give a lump sum, but that lump sum value is determined when
9 the participant leaves if he elects the lump sum then.

10 On day one there is no lump sum value of the annuity.
11 If your Honor reads the declarations of a lot of the witnesses,
12 it is built on the impression that I got something less than
13 what I earned on day one, and that's what caused me to
14 experience this freeze. But, in fact, there is no cash
15 earnings on day one, and that's why the company makes an actual
16 conversion based on the advice it receives from its actuary.
17 That is what generates this situation where you have two
18 benefits going on, because this benefit starts pursuant to an
19 actuarial conversion, not pursuant to what you earned yet, and
20 then sometime later you just compare that accumulation to what
21 you had earned, so to speak, under the prior plan which is
22 determined later because you can only determine that lump sum
23 later.

24 But just to get back to your Honor's first question,
25 which is yes, we could have started everybody at zero, okay,

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1 and just left them with the same annuity they had before. I
2 think it is pretty clear that that would have been a much less
3 popular benefit particularly for those people who were, say,
4 you know, 40 some years' old, worked for Foot Locker 20 years,
5 had already accumulated a fairly decent sized retirement
6 annuity and wanted to get that benefit in the form of a lump
7 sum.

8 If they left a few months later, as many did, the only
9 lump sum they would have gotten was off of the nickels and
10 dimes they had accrued going forward, and for the bulk of their
11 benefit they would have had to wait until age 55 or age 65.

12 So there is this kind of quid pro quo that is going on
13 here. We make the decision, consistent with what a lot of
14 other plans did at the time, to make the whole benefit into the
15 cash balance plan, to give somebody a right to get the whole
16 benefit in the form of a lump sum. A by-product is that that
17 is the circumstances that can give rise to the this wear-away
18 effect.

19 Now, in response to your Honor's second question,
20 assuming I still remember it --

21 THE COURT: Known or projected layoffs?

22 MR. RUMELD: So forgive me, I don't wish to dodge your
23 Honor's question. We do know that in the mid-'90s the company
24 was in bad shape. Certainly the people in management knew it.
25 Stores were closing and stores continued to close throughout

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Opening - Mr. Rumeld

1 '96, okay? This process of eliminating the Woolworth division
2 had started, but I don't know that already in 1995 they decided
3 to completely close the Woolworth division.

4 So people have anticipated and were people already
5 aware that people were being let go in large numbers? I think
6 the answer is yes. I think it is going to be clear from some
7 of the internal e-mails amongst the Wisconsin and New York
8 benefit people, they were already in the process of scheduling
9 meetings for the locations that were going to be shut down, and
10 some of that was already happening certainly by the end of
11 1995.

12 So it is true that for people who were leaving in the
13 short term, you could actually do this math and compare the
14 initial account balance to what you would be entitled to when
15 you left. In fact, in places like Greenville, we showed your
16 Honor that that information was actually distributed, but for
17 the same reason, for the participants who left in the first
18 year or two, whether voluntarily or involuntarily, I think they
19 generally would have viewed, and some of our witnesses speaking
20 for themselves, speaking for themselves, say they viewed it as
21 a big advantage to get the lump sum even if they were
22 experiencing this wear-away because what wear-away meant for
23 them was there a period of a few months where paying interest
24 credits did not contribute to their benefit because they did
25 get a benefit based on the prior benefit.

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Opening - Mr. Rumeld

1 But their entire benefit they could take in the form
2 of a lump sum, discounted if it was in '96 at 6 percent, a
3 rather low rate and could then invest on their own. Certainly
4 when we speak to some of our witnesses, you're going to hear
5 this from Ms. -- and Kiley in their declaration already, they
6 understood when they left their credits didn't count towards
7 them, but they were happy to get their benefits in the form of
8 a lump sum.

9 If you left in the short term, yes, if you sat down
10 and thought about it this way, and I want to get back to that
11 point, you could say gee, my credits aren't counting, but it is
12 also true you wouldn't have necessarily perceived this as
13 anything bad because you had this opportunity to grab a lump
14 sum for all the benefits you earned earlier and there was a
15 short period of time in which you're paying interest credits
16 you're not getting the benefit of, so to speak.

17 If you're leaving later, and this gets me back I
18 suppose to my slide, then there are all sorts of things that
19 can happen in the interim, interims of the movement of interest
20 rates. Now, as Mr. Deutsch has conceded, a mere half percent
21 movement in the IRS rate can cause a 23 percent change in that
22 minimum lump sum benefit. So every time the year end T-Bill
23 rate went down, the minimum lump sum went up considerably.

24 This meant, of course, the participant was more likely
25 to receive a benefit based on the minimum lump sum if he or she

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1 terminated employment and took the lump sum then, but it also
2 meant the amount of money you're getting would be much longer.
3 So, yes, your wear-away WAS longer if the interest rates go
4 down, but you are getting a LOT more money. No, legally it is
5 not an increase in your accrued benefit, but from the
6 standpoint of the participant, he is getting a lot more cash
7 than if the interest rates hadn't gone down.

8 THE COURT: Another question. I Will try to hold
9 questions. One thing I was thinking about as I read through
10 Mr. Sher's reports again and really focused on them is this
11 interest rate issue.

12 Where in the record, if it is in the record, can you
13 find what corporate management projected as the likely interest
14 rate environment?

15 Putting aside that actuaries may frequently choose to
16 keep the interest rate environment at a static level just to
17 sort of, or pick an average or time, but did management have an
18 interest rate projection, because that seems likely relevant to
19 the point you're making?

20 As I see it, it is difficult or harmful in terms of
21 wear-away. Wear-away goes on longer potentially based on a lot
22 of other factors. Interest rates rise. Wear-away is shorter
23 if interest rates decrease. I think that seems to be a
24 take-away, right?

25 MR. RUMELD: Wear-away is longer if interest rates

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1 decrease because the minimum lump sum goes up.

2 THE COURT: Wear-away is the opposite?

3 MR. RUMELD: Right.

4 THE COURT: The question is, did management have a
5 projection one way or the other and was their projection
6 consistent with benefit to employee versus lack of benefit in
7 terms of using benefit? I don't mean benefit in an actuarial
8 sense, but advantageous sense.

9 MR. RUMELD: I suspect this is one of a million places
10 where we are going to discuss questions with the benefit of
11 hindsight where maybe it seems obvious that question should
12 have been asked and answered.

13 First of all, what your Honor refers to as management,
14 far as we can tell from Mr. Kiley's notes and the other
15 information we have and their testimony, the only people who
16 spoke to Mercer about this whole subject matter was Mr. Kiley,
17 Mrs. Peck and other people below Ms. Peck's level. Anybody in
18 management above Ms. Peck's level, we don't see any evidence of
19 this discussion happening.

20 In terms of the discussion they had, all we see is
21 what Mercer recommended. They're the actuaries. They came up
22 with the plan design. There is the discussion about the
23 appropriateness of the 9 percent rate. I have a little bit of
24 a cold. Excuse me.

25 And they recommend the 9 percent rate. There is also

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1 some discussion about how that rate compares to other things,
2 but I don't think we see Mr. Kiley's notes or any place else
3 some projection by Mercer of this is the direction we can
4 expect rates to move.

5 THE COURT: I am actually thinking of not Mercer at
6 all, but did the CFO's office, putting aside an individual
7 division, but at corporate level say we project interest rate
8 environment is going to be decreasing with the current
9 environment over the next three to five years, that would be a
10 typical kind of thing that corporate financial folks would do.

11 I just don't recall whether or not it was somewhere in
12 the record because I wasn't focused on that particular question
13 as a proxy for knowledge. I understand what you're saying,
14 which is even if corporate finance had done that, that may not
15 have gone to Peck and Kiley and those folks. That may be true,
16 but I am nonetheless still interested because of the potential
17 attribution of the information. We'll figure that out.

18 MR. RUMELD: Right. It is something we can look into.
19 I don't know there is actually evidence in the record.

20 THE COURT: It may not be in the record.

21 MR. RUMELD: I certainly don't see any evidence in the
22 record to suggest that there was any flow of information about
23 the future movement of interest rates and whether that could
24 affect this decision about the 9 percent interest rate. I know
25 my adversary has asked questions about whether Mr. Kiley or

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1 Ms. Peck were aware of movement of interest rates in the course
2 of 1995. I suspect that will surface. We'll address that
3 issue.

4 I think they'll tell you that Mercer was kind of in
5 charge of the recommendations on the interest rates. They
6 followed their advice, and Mercer did not at any time suggest
7 to them that, A, we should probably pick a lower interest rate
8 because interest rates are going down. There is no evidence of
9 that happening.

10 Now, let me just to sort of bring this point home, I
11 want to show your Honor an example of one participant who's
12 referred to as Participant 004 because everybody has an ID
13 number. Let me see if I can actually work with this. (Pause)
14 So this is a participant who left here in 1997, okay?

15 One of the things that happened is between 1996 and
16 1997, there is a change in the interest rates. At year end
17 1995 the interest rates were 6.06, and that is the rate that is
18 rolled over in a lot of the communications in Greenville about
19 how much you're going to get if you leave, et cetera.

20 By the end of 1996, the rate had gone up to 6 and a
21 half, about, just about half of a percent change. What you can
22 see here is that half a percent change has a huge impact on
23 what happens to this participant both in terms of what he's
24 going to get, but also in terms of its relationship to his
25 account balance.

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Opening - Mr. Rumeld

1 If you look in the middle, for example, here as of
2 December 31st, 1996, if he had left there, the green line is
3 his frozen accrued benefit. That is what his benefit, his
4 pre-'96 benefit is worth if he had left then, and you can see
5 it is a little bit higher than his account balance.

6 If he had actually left then, he would have been sort
7 of completely in wear-away because he would have gotten a lump
8 sum benefit, meaning to quote plaintiff's version, that is his
9 accumulated interest and pay credits didn't count.

10 He leaves a few months later, and by the time he
11 leaves, because of the movement in interest rate, that green
12 line goes way down to here. It increases with time because as
13 Mr. Gottesdiener has said, with age it affects closer to 65,
14 affects the value of the pre-'96 benefit.

15 But all of a sudden it is way lower than the blue line
16 which is his account balance. By virtue of the fact he leaves
17 in 1997, just one year after the cash balance conversion, he
18 does get his account balance. He gets this sum, the 132, and
19 what is also interesting to note, it is not only bigger than
20 his pre-'96 benefit, but it is so much bigger that it exceeds
21 the amount of his A plus B benefit, which is this line in the
22 middle, okay?

23 That orangy-yellow line, I guess that is what he would
24 get, that line in the middle would be the full value of his
25 pre-'96 benefit calculated when it should be calculated when he

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Opening - Mr. Rumeld

1 leaves. If you take that and add all his paying interest
2 credits, it would still be a number less than what he got in
3 his account balance. This guy who leaves in 1997 actually ends
4 up ahead of an A plus B benefit.

5 So he was in wear-away for a period of time in '96,
6 but it is not relevant because nobody does any calculation for
7 him in '96 because he is still working, and he leaves in '97.
8 That is when the numbers matter, and he does better than an A
9 plus B benefit.

10 Now, he is not an isolated incident. The evidence
11 will show that through 2011 when the actuaries were doing their
12 numbers, there were close to a thousand people who actually got
13 their account balance benefit that was bigger than the A plus B
14 benefit, meaning they already got more than A, the value of
15 their prior benefit measured in today dollars, plus B, the
16 total amount of their pay and interest credits.

17 Yet all of these participants are in the class and
18 they're all seeking relief in this lawsuit, and they're going
19 to get a much larger benefit than they already got based on
20 resetting the starting balances if the court gives the relief
21 that the plaintiff is demanding.

22 Now, this all leads to the second point I want to make
23 about the class' misconception, which is that because of this
24 wear-away effect, plan benefits should be viewed as "frozen,"
25 that wear-away means plan freeze.

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Opening - Mr. Rumeld

1 Where the class is characterizing as undisclosed plan
2 freeze was actually a very dynamic process pursuant to which
3 class members for the first time get to take advantage of this
4 opportunity to cash out of their benefits at very favorable
5 rates and thereby effectively increase the value of their
6 previously accrued benefits, an opportunity that, as I said,
7 was exercised by the overwhelming majority of plan
8 participants.

9 I also find it interesting if your Honor reads Ms.
10 Glickfield's declaration, I think she describes she is aware of
11 the pre-'96 benefit calculation because she is one of the
12 people who actually does the benefits and she describes it as
13 an enhancement of the pre-'96 benefit by virtue of the manner
14 in which she calculates.

15 I don't know that I would describe it as an
16 enhancement, but what is really going on is because the IRS
17 tells you how you have to calculate it when you leave, and at
18 this time the IRS says use the T-Bill rates, you just end up
19 with a very large present value number, and in that sense it
20 could be viewed as an enhancement because it is much better
21 than you would get if you used the corporate bond rates or
22 other rates actuaries typically use for present value and
23 Congress later used itself to present present values. It could
24 be used as a form of enhancement and in that sense maybe we
25 agree with Ms. Glickfield.

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Opening - Mr. Rumeld

1 This was also a process in which the lump sum benefit
2 entitlement based on pre-'96 accruals, even if you were in
3 wear-away at some time, that lump sum, as I showed you, it can
4 go up, it can go down. You can be in wear-away, you can be out
5 of wear-away. You can be back in wear-away. So it has been
6 described with the benefit of hindsight as a plan freeze. Some
7 of my witnesses have admitted in their testimony it could be
8 looked at with the benefit of hindsight as a plan freeze. It
9 is really a very dynamic process and where you are you don't
10 know until you end up.

11 As your Honor pointed out, if you were leaving really
12 soon, you could probably end up where you would be. Certainly
13 if you left in 1996, you already know what interest rate would
14 apply because it is in the year end 1995 rate. For the reasons
15 I said, those are the people who probably would have preferred
16 the lump sum notwithstanding a loss of a very small amount of
17 credits just for the few months benefit afterwards.

18 With this background, I would like to turn to look at
19 the legal claims that have been asserted. As your Honor knows,
20 there are two claims for relief. One is targeted specifically
21 at the summary plan description which was not distributed until
22 several months after the plan went into effect, which is one of
23 the reasons we're suggesting at least for that claim there is a
24 whole bunch of people who had no SPD claim because they never
25 got it and they weren't entitled to it.

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Opening - Mr. Rumeld

1 Second, there is a claim for breach of fiduciary which
2 is directed, shall we say, at the Gestalt of the plan
3 communications, to see whether we acted prudently.

4 We have already explained in our papers based on the
5 law as well as the documentary evidence why we feel none of
6 these claims have merit. The testimony will shed some
7 additional light on these issues.

8 The SPD can take all the information that was
9 statutorily required both then and now insofar as they contain
10 an explanation of how the benefits under the new plan formula
11 was calculated. A reasonably attentive reader of the SPD would
12 have known that the initial account balance was determined by
13 actuarially converting, not replacing, actuarially converting
14 annuity benefit previously earned using 9 percent and mortality
15 assumption.

16 It said it right in the definition. There was nothing
17 misleading about representing that it was an actuarial
18 conversion, that the starting balance was actuarially
19 equivalent because as I said, those were the assumptions that
20 were recommended by the plan's actuary, that he advised were
21 consistent with an actuarial conversion, and there was no
22 requirement then to use the interest rate that the IRS mandates
23 for lump sums because, as I said earlier, you didn't earn that
24 lump sum yet.

25 What is alleged to be missing from the SPD is not the

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Opening - Mr. Rumeld

1 information about how the benefits were paid under the new
2 formula but how these benefits are impacted by the old formula.

3 Consistent with ERISA's anti-cutback rule, which is
4 what entitles you to that old formula now that you're entitled
5 to get it in the form of a lump sum by virtue of the cash
6 balance amendment, so consistent with the anti-cutback rule and
7 what was the prevailing practice at the time, the SPD simply
8 reminded participants that if under the prior formula your
9 accrued benefit was bigger, then you would get the benefit
10 under the prior formula.

11 Now the class complaints, as your Honor know, we
12 needed to go much further and to explain more specifically how
13 the prior formula could be greater and to translate for them
14 that this meant that the credits accumulating in their account
15 balance, therefore, might not count toward their ultimate
16 benefit.

17 In other words, the class contends that the SPD needed
18 to affirmatively put participants on notice of wear-away. This
19 is another one of the great arguments with benefit of
20 hindsight. The class can't identify any company with an SPD
21 that did so, and it is really not surprising because, as I
22 said, there is no legal requirement that the SPD talk about the
23 effects or the interrelationship with a prior plan.

24 Years later Congress became concerned about this
25 problem, and Congress addressed this problem by amending the

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Opening - Mr. Rumeld

1 204 age notice. The notes, the legislative history, the
2 internal memos to Congress show there was a specific discussion
3 about whether to change the SPD, and they decided against it
4 because there was a recognition that the SPD comes out after
5 the amendment, not before, that the SPD describes the new
6 plan's rules, not the old ones, and the more effective way to
7 get this done was with this 204 age notice that needs to be
8 sent in advance of the amendment.

9 After those amendments came into place in 2000, all
10 the Foot Lockers of the world who are designing cash balance
11 plans adjusted the 204 age notices to provide something like
12 what your Honor referred to as a sensitivity analysis,
13 scenarios where you said you know assume the interest rates are
14 here and this is what would happen to you after five years.
15 Those are all regulations that came into place in or about
16 2000, after Congress studied this issue and even then the SPD
17 rules didn't change, and they certainly didn't apply before
18 2000 to make this requirement in any document.

19 This is the problem with trying to litigate a case in
20 hindsight. This was just not the way people looked at things
21 at the time, and maybe Congress should have put their finger on
22 this years earlier, but they didn't, okay?

23 The other thing to keep in mind, once Congress amends
24 the 204 age, not only does it make rules, but those rules are
25 in effect a safe harbor because then if you follow those

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Opening - Mr. Rumeld

1 instructions and you make projections based on the assumption
2 that the interest rate is going to be the same interest rate
3 that is in effect right now, then you have done your job and
4 nobody will blame you for misleading a participant.

5 Back in 1995 if you actually thought about this and
6 gave some kind of projection, and then it turns out now the
7 interest rates went up and the minimum lump sum went down, some
8 participant would have been suing us, saying we misled them
9 into thinking they would get more than they were going to get.
10 Everybody is navigating without a Congress in the mid-1990's,
11 professionals included.

12 Unlike the SPD claim, the fiduciary breach claim is
13 not limited to an examination of the four corners of this
14 particular document. Rather it takes into account all of the
15 communications and all the surrounding circumstances for the
16 purposes of evaluating the prudence of what plan fiduciaries
17 were doing in determining what was communicated and how it was
18 communicated.

19 In performing this evaluation, I ask the court to keep
20 in mind that while the class is applying this laser light focus
21 on the communications specifically related to wear-away, at
22 that time the HR department is dealing with a multiplicity of
23 questions and sources of confusion both with respect to the 401
24 (k) plan that is coming out at that time and with respect to
25 this rather complicated cash balance formula involving the

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1 conversion of annuity to a lump sum benefit and why are the
2 people down the hall getting better benefits than I am if they
3 worked the same amount of time, not realizing maybe if their
4 number in the starting balance is worth less or if the person
5 down the hall is over 50, he got this benefit enhancement.

6 There is a multiplicity of questions going on and
7 there is clearly lots of confusion. Your Honor's point about
8 the average employee being a shoe salesman is very well taken.
9 There is a separate question about what is actually the best
10 thing to do when communicating in these company-wide
11 communications with that type of audience.

12 With the benefit of hindsight we can talk about things
13 we could have, should have, would have done differently, but
14 what your Honor needs to consider is what the facts were on the
15 ground at that point in time. One of the things --

16 THE COURT: In a couple of minutes we'll take a short
17 break and then we'll come back and I'll resume just so that
18 everybody doesn't have to sit here for too long.

19 Reach your point.

20 MR. RUMELD: To be honest, I didn't rehearse this. I
21 didn't know how long my remarks were.

22 THE COURT: You're not yet at an hour. We are at
23 11:00 o'clock.

24 MR. RUMELD: Maybe what I could do is have another two
25 minutes or so, he says confidently.

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Opening - Mr. Rumeld

1 So what the evidence will show is that these various
2 company-wide communications, including the ones the class
3 attacks, the letter from the chairman, the 204 age notice, the
4 SPD, they were all reviewed extensively and edited extensively
5 by a host of people, including the Mercer people, their
6 actuaries, including inside and outside counsel, other
7 management employees, and their collective changes were by and
8 large implemented.

9 Now, Mr. Gottesdiener in his remarks identified one or
10 two places where it looks like the change is recommended and
11 was not implemented. He also rather conceded the change that
12 was recommended is the same language that appears in the SPD,
13 so according to what anybody would have actually intended it to
14 to have excluded for the purposes of excluding this
15 information.

16 We'll get back to that in the course of this case and
17 in my closing because I will be able to show you the document
18 that was edited was changed wholesale from the one we ended up
19 with. There is no way to trace one change to another or to
20 explain why certain changes were made. We don't attribute any
21 intent to not accepting those changes.

22 If you look at the changes to the SPD and 204 age
23 notice, for example, or the president's letter, you'll see
24 there are notes of the changes that were never recommended by
25 all these professionals, and by and large all the changes were

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1 taken wholesale because the client listened to their advisers.

2 But notwithstanding all these sources of input, the
3 evidence will also show that no one ever suggested that there
4 was a need to specifically communicate what Mr. Gottesdiener
5 has said now was surely communicated, that as a result of the
6 amendment, for a period of time a participant's pay and
7 interest credits might not be counted towards their final
8 benefit or that even though the dollar amount of their benefit
9 may increase, there may not be no increase for the legally
10 defined accrued benefit.

11 (Continued on next page)

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Opening - Mr. Rumeld

1 So we can ask now, could you have done this? Should
2 you have done this?

3 I don't know the answer to that. I only know that
4 people in good faith consulted with all their professionals,
5 and back in the 1990s no one thought it was necessary to put in
6 more language than that sentence that appeared in this summary
7 plan description.

8 I think this would be a good time for me to pause if
9 we need to pause. I would just say that sometime later I want
10 to go back to trying to explain to your Honor why it would be
11 that people wouldn't necessarily look at it the way we are
12 looking at it today.

13 THE COURT: All right. Thank you. Let's take about a
14 ten-minute break and come back and resume.

15 Thank you.

16 (Recess)

17 THE COURT: Mr. Rumeld, you may proceed, sir.

18 MR. RUMELD: Thank you, your Honor.

19 I think what I would like to do is spend a minute or
20 two more on the fiduciary breach claim itself, and then proceed
21 to talk about reformation a little bit.

22 We know from the opening remarks and the proposed
23 findings that the class is going to contend, among other
24 things, that we acted imprudently because some of the
25 communications, including those benefit statements, which also

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1 appear to have been drafted by Mercer, stated or implied that a
2 participant would expect to receive what was in the cash
3 balance account and nothing else. That is what
4 Mr. Gottesdiener said was just not right, was a lie.

5 Interestingly, what that really means is it was
6 imprudent because we misled class members by failing to tell
7 them that they might actually receive more than they were
8 expecting instead of less but that is the claim.

9 Some of the witnesses are going to testify to having
10 been pleasantly surprised when it turned out that they got more
11 than they were expecting because they were looking at the cash
12 balance account. But the evidence will show that there was an
13 understandable reason for just telling people the cash balance
14 account before they left, because one of these, the evidence
15 will show, was that there were these e-mails in 1997 amongst
16 the human resources people, and they specifically show that
17 they were accumulating questions and complaints from people who
18 wanted to know why they were suddenly getting less than they
19 were told the previous year that they were getting.

20 So there were reasons contemporaneously why a decision
21 might have been made to say let's tell people what is certain.
22 Let's tell them that you can expect to get this, and if it
23 turns out that you get something bigger, you get something
24 bigger. If you are leaving tomorrow, we give you the minimum
25 lump-sum calculation. You can see that you are getting

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1 something bigger. But if you are leaving only a few years from
2 now and somebody wants some kind of projection, there was an
3 understandable reason why HR might have pushed back from doing
4 that, because it was dangerous.

5 Now, one last point on the fiduciary breach claim --
6 sorry, I lied, I had three points -- to prove a fiduciary
7 breach claim there is an also an independent element of the
8 claim to prove detrimental reliance.

9 Your Honor allowed the class to be certified with
10 respect to this claim because there was circumstantial evidence
11 from which your Honor could infer detrimental reliance. I
12 would ask your Honor to consider, now that we are going to hear
13 the evidence and hear the witnesses, that there is no class
14 showing of detrimental reliance.

15 Everybody liked their job, would have kept their job,
16 would not have done anything differently in their lives based
17 on a greater understanding of this wear-away phenomenon. There
18 is no evidence to suspect that. At best a lot of people left
19 their jobs for companies that had no defined benefit
20 arrangements at all.

21 The notion that somebody would say, Gee, if my credits
22 aren't going to count, I should leave my job and go somewhere
23 else, that is all speculation and really can't be corroborated
24 by the evidence we have now coming out of the witnesses'
25 mouths. At best we have speculation that people would have

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1 complained because they would have been unhappy.

2 Based on the financial condition of the company, there
3 is no reason to think that that would have changed anything
4 either. In fact, your Honor already rejected the claim that
5 was based on the argument that the company would have amended
6 its plan somehow and given more generous benefits because
7 people complained.

8 So there really is no detrimental reliance in this
9 case. There is no detrimental reliance on a classwide basis.
10 That is an independent problem with the fiduciary breach claim
11 that I will come back to again in my closing I suppose.

12 Even if there was a basis to debate what we did and
13 why we did it, as your Honor already recognized earlier this
14 week and when we had oral argument, there is this need to show
15 fraud or inequitable conduct to be entitle to a reformation
16 remedy.

17 For purposes of this morning I am going to pass over
18 some of the other things that we think the plaintiffs need to
19 prove, including classwide misunderstanding based on your
20 Honor's remarks yesterday. I know how she feels about
21 classwide misunderstanding. I am simply going to say, invite
22 the Court to continue to listen to the evidence, because I
23 actually think there are a couple of people who will testify
24 who sure sound like they had an understanding, at least one
25 very similar to whatever understanding we are considered to

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1 have had at the time.

2 THE COURT: You don't even have to invite me to listen
3 to the evidence. I will certainly listen to the evidence on
4 both sides.

5 MR. RUMELD: Right.

6 That is just my polite way of saying I am not going to
7 beat a dead horse right now. I think there is a much more
8 relevant issue that your Honor already identified, which is,
9 can the plaintiff prove, can the class prove by clear and
10 convincing evidence -- which everybody has conceded -- the
11 elements of a claim for fraud or inequitable conduct.

12 And the evidence will show that they can't, that
13 plaintiffs can't. In judging the evidence, I want to again
14 urge the Court to separate out the information that was
15 contemporaneously available to Foot Locker and what we know
16 now. This is at least -- I think one back.

17 OK. So, your Honor asked about what the projections
18 of the interest rate were by management at the time. I
19 couldn't answer it because I don't know that there is evidence.
20 But if you were looking at this at the time, and I know there
21 is a lot of squiggly lines on here, the fact is in the 15-year
22 period preceding the cash balance conversion, the average T.Bo.
23 rates were over 9 percent. It is hard to conceive of that now,
24 but that's what they were then.

25 Even if you look at the ten-year period preceding the

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1 cash balance conversion, they were at 7.9, which is actually
2 slightly above the rate that was in effect as of December 1994
3 when the plan was being designed.

4 So while the 9 percent rate would have looked a little
5 higher than the ten-year average, it wouldn't have looked
6 higher than the 15-year average. Nobody was reasonably looking
7 at a 3 percent spread, if they were taking any relevant history
8 into account at the time. That is how something would have
9 looked then.

10 As I said, I think was more Mercer's business than
11 Mr. Kiley's business or Ms. Peck's business, but that's one way
12 to say, well, what is a good number to convert it.

13 The other good way was to consider the plan's
14 investment rate of return, and we will talk about the plan's
15 investment rate of return and the assumed rate of return was 9
16 percent, that's what the plan thought it was going to be. That
17 number had not changed in 1995.

18 So, as I mentioned before, we also know now that the 6
19 percent rate, which is what generates this big spread that my
20 adversary talks about between the rate we choose and the rates
21 that were in effect, that that rate actually was one that was
22 soon going to be grandfathered, because Congress decided that
23 the rate should be a point and a half higher based on the
24 corporate bond rates.

25 So, please, when judging conduct, just let's keep in

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1 mind the lens that was available rather than the lens that we
2 have now.

3 What is the theory of fraud or inequitable conduct?

4 The theory is that we designed the plan, we designed
5 this cash balance plan amendment specifically with wear-away in
6 mind, because we wanted to slash costs by means of a plan
7 freeze and without letting the employees know that this was
8 going on.

9 So, according to the class, to avoid negative
10 publicity and morale issues that would have resulted from a
11 straight freeze, we set out to accomplish the same thing by
12 implementing a cash balance plan. This was the *raison d'etre*
13 of the cash balance plan. Then we implemented the scheme by
14 purposely keeping everybody in the dark about wear-away and
15 specifically that the pay and the interest credits weren't
16 going to count. That's the theory.

17 THE COURT: I am just going to ask you actually, to
18 slow down a little bit, because even though I am following you,
19 I am having to sort of look over to make sure that I have taken
20 it in, so I want to be sure to get every word.

21 MR. RUMELD: I am admittedly feeling a little rushed
22 because my helpers told me I had taken 45 minutes before the
23 break. If your Honor has patience I do as well.

24 So that is the theory of fraud, that we designed the
25 plan -- Mr. Gottesdiener just said this a few minutes ago.

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1 This was the reason we designed the plan. We designed with
2 wear-away on the brain. That's why we wanted this plan. He's
3 also said, there's also this kind of watered down inequitable
4 conduct theory. OK.

5 That seems to be, you know, doesn't require any intent
6 at all. I don't think that is the correct version of the law.
7 I think we can return to this again at the conclusion of the
8 case if your Honor would like, but I think it's pretty clear
9 when the cases on inequitable conduct are read, it may be
10 something other than fraud, but there has to be some volitional
11 intent to take advantage of people.

12 I think that's what your Honor is going to find in
13 reviewing the cases. But, that having been said, we think the
14 evidence is going to debunk both the theory that we designed
15 the plan with this in mind and the theory that we acted to take
16 advantage of people through our choices of what we communicated
17 or didn't communicate.

18 Now, just preliminarily, I think it's worth noting
19 that there is always this certain ambiguity in the class's
20 papers as to who actually perpetrated the fraud. I think,
21 based on this morning's remarks, I am supposed to assume that
22 it was Ms. Peck and Mr. Kiley.

23 There is no evidence to suggest that anybody above
24 Ms. Peck's level was actually presented with this wear-away
25 information, let alone that they designed the plan with that

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1 intent in mind.

2 I think it's helpful to just pause for a minute and
3 consider how absurd it would be for Ms. Peck and Mr. Kiley to
4 purposefully conceal from their own management an issue like
5 this, if at the time they thought it was very important.

6 THE COURT: But Ms. Peck was on the RAC? Right.

7 MR. RUMELD: She reported to it.

8 THE COURT: She reported to it. So she was present.
9 I guess she's shown as an attendee at meetings.

10 MR. RUMELD: Yes. I think that's the case.

11 She was a vice president. I don't mean to suggest she
12 didn't have a position of importance. She was the head of HR,
13 she was a vice president.

14 Somebody in Ms. Peck's position doesn't pull the wool
15 over her own boss. Where's the end game? Ms. Peck and
16 Mr. Kiley were amongst the people who were most severely
17 affected by wear-away in the sense that their circumstances
18 were such that they ended up with a long period of wear-away.

19 Where's the end game where these people were to
20 purposefully conceal from their own management? What really is
21 part of the evidence of is that they were not thinking of this
22 the way my adversary is accusing them of at this time. If they
23 thought it was important, we would see evidence of this in the
24 slide presentation that they gave to management.

25 So why was the cash balance plan chosen?

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Opening - Mr. Rumeld

1 Next slide.

2 Here were the reasons, as I said at the beginning, and
3 the witnesses will testify, the contemporaneous documentation
4 will show it was recommended to effect cost savings in a way
5 that was suitable for the participants needs and for the
6 purpose of achieving the objective of plan benefits that were
7 suitable to the participants.

8 The key feature was the lump-sum option and the 401(k)
9 plan, which they were able to institute at the same time with a
10 modest matching contribution from management.

11 So the package of the two was viewed to be the best
12 way to save costs at one time and to do something that was
13 consistent with the needs of the employees as the other.

14 And, yes, the 401(k) plan was important, because it
15 was important to encourage employees to contribute to their own
16 retirement savings. It was definitely an awareness that,
17 because of the change in the formula, on a long-term basis
18 benefits from the defined benefit arrangement would go down,
19 and it is a good idea to have employees contribute to a 401(k)
20 plan.

21 So the new plan design was not chosen merely because
22 it appeared to be attractive to participants, which is the
23 class' contention. Rather, and Mr. Kiley will testify to this,
24 it had futures in his mind that were attractive. This wasn't
25 just an issue of appearance when people refer to it, it appears

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1 attractive. It appears attractive because it has things that
2 participants want, namely, the lump-sum feature.

3 So there were substantive features of this plan that
4 drove the decision to adopt this type of formula, and this
5 wasn't just some kind of charade or appearance.

6 The countervailing theory, that we designed this plan
7 with wear-away on the mind, with a plan freeze in mind, and
8 that this was going to be a surreptitious freeze is really
9 concocted on the basis of a single document that's lifted
10 completely out of context.

11 OK. So, amongst some of the draft presentation
12 materials are a list of alternatives with pros and cons. Just
13 to clarify, you know it's already in Mr. Kiley's declaration,
14 the other alternatives are listed as things that Mr. Kiley and
15 his group had considered and had rejected.

16 By the time we are presenting to management, the
17 recommendation is the cash balance plan. By early 1995, the
18 recommendation is the cash balance plan. This is really just a
19 retrospective presentation of other alternatives that could
20 have been presented. That's the testimony.

21 The class's theory is based on the fact that, for
22 whatever reason, in this particular document the option of
23 freezing temporarily lists as a con that it could be bad for
24 morale, loss of associate morale, and confidence and negative
25 publicity. Those words don't appear next to cash balance

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1 design, so my adversary gets it in his head from that that this
2 means that we purposefully chose the cash balance design
3 because that was the same thing. It was a freeze without that
4 consequence.

5 So, first of all, if you look at this document more
6 carefully, it's really not internally consistent. Maybe it was
7 just a not-so-well-written draft. So you can see, for example,
8 next to -- the next click. OK.

9 So here are some other options. It is a little hard
10 to see. Terminating the current plan or freezing with an
11 intent to terminate.

12 Those are pretty dire things to do that you would
13 think would generate bad morale. Clearly terminating is worse
14 than freezing. Yet for whatever reason it doesn't identify
15 that as one of the cons. 20 years later I can't exactly
16 explain what the drafter of this draft document that was never
17 shown to management had in mind, but it doesn't seem all that
18 logical.

19 Any doubts about this are probably dispelled by a
20 subsequent draft of the presentation materials, which also has
21 a listing of the consequences. You will see here that under
22 cash balance plan, for the formulas that result in some loss of
23 benefits, meaning some savings to the cost of the company, it
24 does say negative publicity and loss of morale are
25 consequences.

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Opening - Mr. Rumeld

1 The only one that doesn't have as a consequence loss
2 of morale is the formula they wouldn't have chosen because
3 there was no reduction in the value of the formula and it
4 wouldn't have achieved any savings.

5 THE COURT: Isn't this a different presentation than
6 the one we were just looking at?

7 MR. RUMELD: It is a subsequent draft. There were
8 multiple drafts of presentation materials that one can
9 speculate reflected internal thinking about why the choices
10 were made that were made.

11 I acknowledge it is a form of circumstantial evidence
12 that is in the records, but this one suggests that any change
13 that would reduce benefits, and the new cash balance formula we
14 are not debating that did reduce benefits, even without the
15 wear-away factor, that any change that would reduce benefits
16 could generate poor morale and negative publicity.

17 By the way, Ms. Kanowicz my adversary has shown
18 various snippets of her testimony. Your Honor hasn't seen yet,
19 she also testifies about the fact that it was bad morale when
20 she went to these presentations. She did make it clear to
21 people that their benefits were worsening in terms of the
22 going-forward formula without necessarily focusing specifically
23 on wear-away. The general sense was benefits were being made
24 worse. It wasn't concealed, and a lot of people complained
25 about it.

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1 So there was neither a --

2 THE COURT: Not complained about the cash balance
3 plan, but complained about, as I understood it, sort of a
4 constellation of things that were occurring at the same time
5 relatively speaking.

6 MR. RUMELD: Well, that is a fair question, because
7 there are a lot of things going on, including lots of people
8 are being let go, which also causes one to wonder whether they
9 would have been so single minded and focused on the morale
10 implications of a plan change being done, because management
11 says the company is on the verge of bankruptcy when so many
12 people are being let go.

13 I think it tends to show why the theory that we would
14 have concocted this plan design just to conceal something that
15 would be bad for morale doesn't really add up.

16 I think a fair take of Ms. Kanowicz's testimony is
17 that with respect to the cash balance plan itself, there was a
18 perception that retirement benefits were going down, the
19 formula was worse than the one before -- and it was, it
20 depended on who you were, younger people are impacted less than
21 older people -- and that people reacted negatively to that.
22 That was her testimony.

23 She also, in fairness, and I'll get back to this
24 point, there doesn't seem to be any evidence that in these
25 conversations people specifically spoke about wear-away. But

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1 the notion that the end game was let everybody think that the
2 plan changes were all hunky dory terrific, regardless of what
3 the president's letter said, she said she was very explicit
4 with people and she explained to people that this was something
5 that, you know, they were going to have to adjust to, and this
6 was awkward news, and she didn't conceal things for the sake of
7 preserving associate morale, not Ms. Kanowicz that's for sure.

8 Let's also look at the sequence of events. This is
9 what we talked about before.

10 What the evidence is going to show is that Pat Peck
11 went to Tom Kiley, asked him for his recommendation. He came
12 back with his recommendation for cash balance plan by about
13 January of 1995.

14 Then responsibility for the specific design that would
15 generate sufficient cost savings to sell this to management,
16 that fell logically with Mercer.

17 We will hear, incidentally, from Mr. Kiley that while
18 it is very nice that everybody says he is a math whiz and stuff
19 like, that he is not an actuary. He's not capable of designing
20 a cash balance plan by himself. He was aware of some of the
21 positive features of the cash balance plan, but he wouldn't
22 have been able to calculate what the cost savings were. Those
23 were all things that were left to Mercer. So it was Mercer who
24 comes up with a plan design that includes a wear-away effect.

25 The evidence will show that the first meeting with

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1 Mercer during which Mercer educates Kiley and Pat Peck about
2 various terms of the plan, including the wear-away effect, this
3 cause of the so called freeze, did not occur until February.

4 So the cash balance plan is already the plan on the
5 table that Kiley is recommending before there is any discussion
6 about wear-away. That's the sequence of events. So the notion
7 that we said, Let's go do a cash balance plan because we want
8 to have wear-away, it just doesn't add up, your Honor.

9 Finally, and perhaps most importantly, although the
10 effect this wear-away effect was explained to Peck and Kiley,
11 Mr. Gottesdiener is right, Mr. Kiley takes detailed notes, and
12 we can see some of the things that were discussed there. No
13 one perceived wear-away as particularly significant relative to
14 the other aspects of the plan at the time.

15 From their perspective the principal cost savings were
16 built into the design. There is a fundamental change in the
17 design. Under the old plan we get an annuity based on years of
18 service multiplied by earnings, by average earnings, and here
19 there is a certain amount contributed based on compensation.
20 And the design works out to generate cost savings not for a
21 year, not for two years, but forever, on a long-term basis.
22 They are going to testify that, yes, they were told about
23 wear-away, but they did not view this as a key driver of the
24 plan.

25 And it needs to be kept in mind that whatever

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1 information they had about wear-away was what Mercer told them.
2 Mercer told them the 9 percent interest rate was appropriate.
3 Mercer never told them that wear-away was increasing because of
4 the movement of interest rates. There is no evidence of any
5 discussion about the movement of interest rates.

6 Mr. Gottesdiener has identified a couple of letters
7 that were generated in response to a request from the president
8 to save more costs. There is no indication that anybody
9 connected that to wear away or said, gee, maybe wear-away is
10 going to be longer. There's really --

11 THE COURT: Hold on. PX 9 is confusing in that regard
12 in terms of what you are saying. They seem to be in conflict.

13 MR. RUMELD: Just if you can remind me what PX 9.

14 THE COURT: PX 9 is the September 12, 1996 Mercer
15 document which says that under the current plan the normal cost
16 is \$4 million --

17 MR. RUMELD: Yes.

18 THE COURT: -- expected to rise.

19 And then it says that there are short-term savings
20 built into the plan design which wear away over the next three
21 to four years.

22 MR. RUMELD: Right. It uses the word wear away in
23 that context. I agree with your Honor that Mercer was probably
24 referring to the cost savings associated with what we call
25 wear-away. But there really is no indication that this

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1 document that was passed through Pat Peck caused her to have
2 some rethink about this issue or even whether she connected
3 these dots.

4 I think we have to be careful not to attribute to Pat
5 Peck some contemporaneous deep understanding about these moving
6 parts. The sequence of events there appears to be that
7 Mr. Farah was still looking for more savings. Mercer was
8 tasked with trying to come up with an additional ways to save
9 benefits, save costs in this plan, which would certainly
10 suggest that any participant complaints would not have led to a
11 more generous plan, and there were some options considered that
12 appeared not to have been implemented.

13 So, yes, with the benefit of hindsight that is
14 probably something they were referring to. But the fact that
15 this document in some way passed through Pat Peck is no
16 indication that there was some discussion or, gee, guys maybe
17 we should have a different interest rate. What are we going to
18 do about this?

19 there is no continuity to that isolated letter. This
20 is the whole point, that we are all looking at this with this
21 laser-like focus that people woke up in the morning and were
22 thinking about wear-away as opposed to all the other things
23 that are going on in their lives while the company was fighting
24 bankruptcy.

25 From Pat Peck and Tom Kiley's perspective and

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1 everybody else's perspective at the time, the company was
2 providing a new plan formula with many new features, including
3 this valuable lump sum. The fact that participants could
4 receive a benefit based on the prior formula, if that benefit
5 turned out to be larger didn't translate for them then into a
6 plan freeze.

7 Each of these witnesses that we have seen clips from
8 also said at these same depositions that they just never looked
9 at it that way.

10 We may look at it that way now if we choose to. I
11 don't think it is appropriate to look at this as a plan freeze,
12 but I guess it is why Mr. Gottesdiener is making that point,
13 but no one looked at it that way at the time.

14 As your Honor pointed out, in order to be a fraud
15 claim, the participants have to lie, and truthful
16 communications tend to debunk a fraud claim.

17 So let's look at what was actually communicated to
18 participants.

19 The class' theory is based on essentially these three
20 documents: The initial announcement letter, the November
21 memorandum, which is the 204(h) notice, and the SPD.

22 As we discussed before, they were also hung up about
23 the benefit statement. But there were numerous other
24 communications to many people on individual and group bases.

25 Next slide.

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Opening - Mr. Rumeld

1 So the additional communications include group
2 meetings at large locations attended by hundreds of people at a
3 time, written and verbal responses to the many telephone
4 inquiries received both in Wisconsin and New York, Linda Ine,
5 the head of the group in Wisconsin, testified that there were
6 as many as a thousand calls a week at her office.

7 She had several people working just on receiving these
8 calls at the call-in center. Then there were the benefit
9 calculation sheets that were sent to employees in response to
10 their requests. And then there were the benefit estimates that
11 were made either upon request or for everybody shortly before
12 they were terminated. Each of these documents had much more
13 information concerning the calculation of benefits, including
14 the minimum lump sum, than what was in those companywide
15 communications.

16 Now, we already went through some examples with your
17 Honor the last time we were here at the oral argument, so I
18 don't want to overdo this now, but I would like to just look at
19 one document both because I think it's so explicit, but also --
20 next slide -- but also because it went to one of the class
21 members that we are going to hear from today.

22 So, if we look at this slide, on the cover page you
23 have this very detailed discussion about exactly what's
24 happening. This is the material that was sent to Mr. Steven in
25 response to his request for a benefit estimate.

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1 So he gets told, and this is a guy who, as the other
2 side has said, has a fairly substantial degree of at least
3 claimed sophistication, who says how the initial account
4 balances were calculated using a 9 percent rate.

5 It says that the minimum lump sum is based on this
6 much lower rate because it's based on the 6.06 percent rate,
7 and it also alerts him that we cannot anticipate what this will
8 be. That's precisely why Mr. Kiley, who responds to this
9 letter, says, I am not going to tell you the minimum lump sum
10 as of May '97 when you want it. I can only tell you at the end
11 of the year, because this is a number that is going to change.

12 Then attached to this cover letter is this calculation
13 sheet. What you can see here is it really tells you
14 everything. It starts with the accrued benefit as of 12/31/95.
15 That's his annuity, \$32,000. That's the so-called frozen
16 benefit.

17 It shows him that the initial account balance is
18 calculated based on that, and the previous page just told him
19 that was calculated at 9 percent. Then we see additions to the
20 initial account balance in the course of 1996, those are the
21 pay and the compensation and the interest credits. So he goes
22 from 140 to 150 something, right? 151.

23 And then it tells him that his minimum lump sum is
24 going to be \$224,000, \$70,000 more than this one, and it
25 specifically tells him how that minimum lump sum is calculated

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1 off of the frozen 12/31/95 benefit using the 6 percent rate
2 that was explained on the previous page was the rate that was
3 in effect as of the end of the year.

4 Then it goes one further and it tells him what he
5 could expect his account balance will be in May, when he asked.
6 As I said before, it doesn't tell him what the minimum lump sum
7 will be then because we don't know it, but it's pretty
8 reasonable to assume that, unless this \$224,000 rate goes way
9 down, he's not going to get the 159, he is going to get
10 something over 200. And all of these pay and interest credits
11 that are adding to his account balance aren't going to count
12 because he's going to get his minimum lump sum.

13 Every piece of information relevant to seeing the
14 plaintiff's claim that they are paying the interest credits are
15 not going to count to their benefit is on this piece of paper
16 and in the cover letter that came with it.

17 Now, Mr. Steven is going to testify. It says in his
18 declaration that nevertheless he didn't understand it that way.
19 He didn't understand that his starting balance was
20 "discounted," that that 9 percent was some kind of discount.

21 I already explained at the beginning of my remarks
22 that it is not a discount because he's not entitled to have the
23 starting balance calculated a certain way. He got told how his
24 starting balance was calculated. He got told how his account
25 balance was calculated, and he got told how his minimum lump

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1 sum was calculated. But nevertheless he did not connect the
2 dots and say, well, this means I had a frozen benefit.

3 I am not here to call him a liar. I do think there is
4 a real question whether participants like Mr. Steven were on
5 notice of their claim for statute of limitations purposes, but
6 I think the real point is we are all sitting here today trying
7 to ascribe some nefarious intent to my clients, and the
8 information he had is exactly the information my clients had,
9 that there were two formulas. You calculate the benefit under
10 one formula, you calculate the benefit under the other formula,
11 and you see which one is bigger.

12 That's what is going on here. That's what all the
13 people who did the calculation sheets were doing when they were
14 figuring out these benefits, and somehow it wasn't equated with
15 a plan freeze. It just did not click that way at that time,
16 and for the reasons I said, maybe it should never have clicked
17 that way because there were lots of positive things going on,
18 including Mr. Stevens' ability to take away \$224,000 that he
19 never would have been able to take way had we not done this
20 amendment.

21 So these are the things I would ask your Honor to
22 consider when she's trying to evaluate whether we were engaged
23 in fraud or inequitable conduct. Mr. Steven had the same
24 information we did. If he didn't think this was a plan freeze
25 when he got this letter, why is everybody saying we concealed a

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Opening - Mr. Rumeld

1 plan freeze? Nobody looked at it that way.

2 Just a word or two on relief. In the event that the
3 Court does find there is liability and does find that
4 reformation relief is appropriate, we will have a discussion
5 with Mr. Sher about the appropriate ways to calculate relief.

6 There is one important thing I want to communicate
7 here. As we said in our papers reformation relief has to be
8 geared towards what the misunderstanding was.

9 These participants say, I thought I was getting the
10 benefit of my pay and interest credits. I thought that they
11 were adding to my benefit.

12 That means they thought they were getting an A-plus-B
13 benefit. They were getting whatever their prior, pre-'96
14 benefit was worth and whatever their paying interest credits
15 were worth on top of that.

16 For the reasons I explained, the prior benefit's worth
17 is measured when they leave based on the interest rate at that
18 time. So if your Honor wants to award an A-plus-B remedy to
19 fix this problem, if she thinks there is a problem, then that's
20 what the remedy should be, the present value of the A benefit,
21 measured as of the legally appropriate time, when the
22 participant leaves, and then add the paying interest credits so
23 that everybody, just like that participant 0004 can say I got
24 the benefit of these credits that I worked for. But what is
25 not appropriate relief is to just reset the starting balance

F7enosb3

Opening - Mr. Rumeld

1 based on the 6 percent interest rate, which is what my
2 adversaries want to do, because there is no entitlement to a
3 starting balance pursuant to a particular interest rate.

4 There is no one actuarially equivalent starting
5 balance. To do it that way, which Mr. Sher will show, will
6 create this huge windfall for all these participants who
7 started with a benefit enhancement because the benefit
8 enhancement already shrunk or eliminated the wear-away that
9 they experienced.

10 The people with the benefit enhancements largely did
11 not experience this problem of paid interest credits not
12 counting. So if we measure this as of the time they leave, and
13 we say how much is their A benefit worth, how much is their B
14 benefit worth, what does that add up to, and let's compare to
15 it what they got, that's a way to take care of the problem if
16 your Honor thinks it is a problem that they didn't get the full
17 measure of their pay and interest credits. If you reset it at
18 the beginning, then you're really adding on top of what the
19 enhancement already largely took care of.

20 I know this is all a little bit dense. I think
21 Mr. Sher will spend some time with it, because even though for
22 the reasons we have said we don't think there should be any
23 liability, we don't think there is any fraud or concealment
24 here. We don't think there is any inequitable conduct here.
25 But if your Honor should feel otherwise, please, please, let's

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Maxam - direct

1 just keep the relief limited to what the plaintiffs say the
2 misunderstanding was.

3 With that, I will say thank you.

4 THE COURT: Thank you.

5 Mr. Gottesdiener, would you like to call your first
6 witness, please.

7 MR. GOTTESDIENER: Yes, your Honor, thank you.

8 I call to the stand Dr. Maxam.

9 CLARK MAXAM,

10 called as a witness by the Plaintiffs,

11 having been duly sworn, testified as follows:

12 THE COURT: Dr. Maxam, please be seated, sir.

13 It will be important for you to adjust that chair to
14 be close to the mic and adjust the mic however you need to in
15 order to speak clearly and directly into the mic so folks can
16 hear you. It is a balancing act between getting close, but not
17 too close.

18 THE COURT: All right. Mr. Gottesdiener.

19 MR. GOTTESDIENER: May I approach the witness, your
20 Honor?

21 THE COURT: You may.

22 DIRECT EXAMINATION

23 BY MR. GOTTESDIENER:

24 Q. Dr. Maxam, is that your rebuttal report that you gave in
25 this case with some redactions?

F7enosb3

Maxam - cross

1 A. Yes, it is.

2 MR. GOTTESDIENER: Your Honor, my understanding is --

3 THE COURT: Yes. What we will do is the Court will
4 accept as Dr. Maxam's direct testimony his rebuttal report,
5 which is included in the pretrial order at Exhibit 14, and the
6 witness is turns over for cross-examination.

7 CROSS EXAMINATION

8 BY MR. RACHAL:

9 Q. Before I start my first line of questions, I wanted to
10 recall two agreed facts. Then I had some questions relating to
11 this those agreed facts.

12 MR. RACHAL: Would you pull up agreed fact No. 5.
13 Paragraph 5.

14 THE COURT: All right. Remind me where the agreed
15 facts are. I have read them.

16 MR. RACHAL: The stipulated facts.

17 THE COURT: The stipulated facts. Which tab?

18 MR. RACHAL: It was in --

19 THE COURT: I've got it. It is tab 1 of binder 1.

20 MR. RACHAL: Yes.

21 THE COURT: You are focused on fact 5?

22 MR. RACHAL: Yes.

23 THE COURT: All right.

24 MR. RACHAL: If you can pull that up. OK.

25 Agreed fact 5, it says, In its 1995 annual report

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Maxam - cross

1 Woolworth Corporation reported that its earnings were not
2 adequate to cover fixed charges by \$233 million in 1995, \$798
3 million in 1993, and \$83 million in 1991.

4 Then if you would pull up stipulated fact 6.

5 Thank you.

6 And for stipulated and agreed fact 6 it's: Woolworth
7 corporation reported a \$164 million loss for 1995.

8 Q. Dr. Maxam, is it correct that you were aware that Foot
9 Locker had lost substantial sums, about \$500 million, in the
10 1991 to 1995 time period?

11 A. Yes, I was aware. I considered those losses to be
12 irrelevant to the analysis I was doing.

13 Q. Correct. But you were aware that they had those
14 substantial losses in this time frame, correct?

15 A. Yes, I was aware.

16 Q. All right. Assuming other major factors, competitors,
17 economic conditions, remained the same, if a company is losing
18 substantial sums of money, is it correct that it needs to
19 change its operations or it will likely go out of business?

20 A. I would say losing substantial amounts of money means they
21 need to do something, and they were in the midst of a
22 restructuring, yes.

23 Q. You would agree that Foot Locker's substantial losses
24 enhanced Foot Locker's need to save cash and cut expenses by
25 the end of 1995?

F7enosb3

Maxam - cross

1 A. Yes.

2 Q. I want to call attention to agreed fact 10. I think it's
3 undisputed by our agreed facts: By 1995 Woolworth Corporation
4 eliminated the general merchandise businesses and focused
5 instead on specialty retail of athletic footwear and apparel.

6 That was basically the Woolworth stores were closed
7 and they were focused mostly on the Foot Locker stores. Is it
8 correct that Foot Locker was attempting a significant
9 restructuring of its business by 1996?

10 A. They were attempting a restructuring, yes.

11 Q. Assuming that Foot Locker was restructuring its business
12 because of losses and competitive pressures, would you agree
13 that there was a substantial risk the restructuring may not
14 work out?

15 A. I would say that any time there is a restructuring there's
16 some risk. But as my report states, what I based my view on,
17 on the likelihood or the chance or the probability of a
18 bankruptcy event in the case of Foot Locker, I didn't think
19 that that restructuring was being viewed by the marketplace as
20 being a significant risk because the marketplace had decided
21 during this period of time to make significant investments in
22 Foot Locker via the form of debt. Specifically, Foot Locker
23 was able to issue five- to seven-year bonds in the amount of
24 \$300 million, give or take, and they were also able to secure a
25 one and a half billion dollar line of credit from 37 banks.

F7enosb3

Maxam - cross

1 Q. Was it correct, Dr. Maxam, that because of these large
2 losses, by early 1995 Foot Locker needed this substantial new
3 financing to avoid a potential liquidity and financing crisis?

4 A. I don't know that they had a substantial liquidity and
5 financing crisis. Again, I based my opinion on the fact that
6 the market looked at this. What was appropriate to look at was
7 how participants were viewing Foot Locker at the time, and bond
8 market participants and banks looked at Foot Locker and decided
9 to extend them a significant amount of credit.

10 THE COURT: I am going to ask you to move up a little
11 bit, a little bit closer to the mic.

12 THE WITNESS: Sure.

13 THE COURT: And we'll find that sweet spot. You may
14 proceed.

15 MR. RACHAL: Thank you, your Honor.

16 BY MR. RACHAL:

17 Q. Dr. Maxam, do you have the documents that were cited in
18 your report as exhibits? Do you have that with you?

19 A. No.

20 MR. RACHAL: May I approach, your Honor?

21 THE COURT: You may.

22 MR. RACHAL: All right.

23 BY MR. RACHAL:

24 Q. What I'm referring to, it was filed in the record docket
25 349-2. It was index of documents cited in Dr. Maxam's report,

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Maxam - cross

1 if you would pull up page 35 of 55.

2 I am going read that, and then I am going to reask my
3 question to you. Let me back up a second, Dr. Maxam.

4 These were documents that you reviewed in preparing
5 your report, correct?

6 A. Yes.

7 Q. All right. In this document here, it is a revolving credit
8 agreement update to the board of directors in March of 1995,
9 correct? That is your understanding?

10 A. That's what it says, yes.

11 Q. All right.

12 So it says: The board of directors was advised in
13 January 1995 that, as a result of a further decline in
14 earnings, estimated at 36 cents per share, the company needed
15 to develop a contingency program to avoid a potential
16 liquidity/financing crisis.

17 Do you have any basis to believe that's not accurate,
18 Dr. Maxam?

19 A. No.

20 (Continued on next page)

21

22

23

24

25

F7EJOSB4

Maxam - cross

1 Q. In fact, this new financing was done to buy time for the
2 restructuring, is that correct, Dr. Maxam?

3 A. I know they did obtain a new financing from a consortium of
4 banks, so I know that they achieved this new financing from a
5 consortium of banks and issued a bond into the marketplace and
6 that this information was known to those people who lent the
7 money.

8 Q. And according to this, is it correct that the board of
9 directors was doing this because they were losing money and
10 they needed this financing, otherwise they would face a
11 liquidity crisis, is that correct, Dr. Maxam?

12 A. That is what this said.

13 Q. In effect, this new financing was buying them time so they
14 could attempt to restructure, is that correct, Dr. Maxam?

15 A. All I know, they did obtain the financing and the people
16 who gave them the financing knew this information and did so
17 willingly.

18 Q. I am now going to call attention to further down, pull up
19 the highlights, I take this is your point, Dr. Maxam, the new
20 revolving credit agreement sends a message to mark the company
21 with financial support. This helps stabilize the stock price.

22 You agree with that, correct, Dr. Maxam?

23 A. I think it was a strong signal that they were able to
24 obtain this financing, that these banks and lenders had faith
25 in Foot Locker to repay their debts.

F7EJOSB4

Maxam - cross

1 Q. There was also going to buy time to develop a new strategic
2 direction and start to improve operating results, correct, Dr.
3 Maxam?

4 A. That is what it says there.

5 Q. Do you have any basis to disagree with that?

6 A. No.

7 Q. Thank you.

8 I am going to shift focus to the other topic you were
9 opining on regarding Mr. Sher's calculations using estimations
10 of the 30 year treasury rate, what was shown in the opening
11 statement. You know the estimate of the 15-year liquidity?

12 A. Yes, sure.

13 Q. You were aware at the time that Foot Locker cash balance
14 conversion, the 417 (e) rate was --

15 A. Yes.

16 Q. I can restate the question.

17 THE COURT: Why don't you do that. Remember the Court
18 Reporter isn't necessarily familiar with all of think legal
19 nuances and terminology that you all have been living with for
20 eight years.

21 MR. RACHAL: 417 (e) will be referred to here a lot of
22 times.

23 BY MR. RACHAL:

24 Q. You were aware at the time of the Foot Locker cash balance
25 conversion, the 417 (e) rate was based on a 30-year Treasury

F7EJOSB4

Maxam - cross

1 rate?

2 A. Yes.

3 Q. Were you aware that the 30-year Treasury rate was first
4 published in February 1977?

5 A. Was first published?

6 Q. Yes. Actually, I think it first came into being February
7 1977?

8 A. I know that there are long term bond rates going back much
9 further than that.

10 Q. I am talking about the 30-year Treasury rate, Dr. Maxam.

11 Were you aware when they first started using the
12 30-year treasure rate?

13 A. I don't recall, no.

14 Q. You have no basis to dispute it was, in fact, in February
15 1977?

16 A. I am not sure what you mean by first published?

17 Q. The first years, first issued the 30-year Treasury bond?

18 A. I don't believe that is true. I believe there were 30-year
19 treasury bonds prior to that period. I don't know about
20 collected data.

21 Q. Did you know when they first started issuing the 30-year
22 Treasury bonds?

23 A. Not from memory, no.

24 Q. Did you calculate the average from when they first starting
25 issues the 30-year Treasury bonds, whenever that was, to just

F7EJOSB4

Maxam - cross

1 before the cash balance conversion?

2 A. I computed some averages, yes.

3 Q. I saw you computed a different average, not the 30-year
4 Treasury average. Did you compute the 30-year -- let me back
5 up, Dr. Maxam.

6 Is it correct you don't know when they first starting
7 issuing the 30-year Treasury bond?

8 A. I don't recall at this time.

9 Q. It is correct you never calculated what those averages
10 would be for when they first issued, started issuing the
11 30-year Treasury bond to 1995?

12 A. I calculated averages based on long term government bonds
13 from a reliable source, and the long term government bond
14 yields should be very, very highly correlated to any 30-year
15 Treasury bond rate.

16 Q. You didn't calculate the 30-year Treasury bond rate,
17 correct, Dr. Maxam?

18 A. Not going back to 1926, no.

19 THE COURT: Going back at all?

20 Did you calculate it going back at all?

21 I am looking at Page 12 numbered at the bottom of your
22 report, so we're specific and I am looking in particular at --

23 THE WITNESS: Right.

24 THE COURT: Hold on. Let me finish the question.

25 The most important thing in this case, apart from the

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Maxam - cross

1 fact of the testimony, is the record which reflects the actual
2 testimony, so I want to make sure down the road I can remember
3 the question I had even though we are on probably the same
4 wavelength right now. That is why I slow you down. That is
5 why I stated out.

6 In your report the Ibbotson long term government, long
7 term 1926 to 1995 period was 5.15 percent, significantly lower
8 than the 30-year Treasury rates in 1995, and the 6.06 percent
9 rate effective as of January 1, '96. So the question is, did
10 you do any kind of averaging at all looking backwards for any
11 period of time, whether it is 10 years or 7 years or 5 years at
12 that 30-year Treasury rate? And if you did not, was there any
13 particular reason why you did not?

14 THE WITNESS: I don't recall specifically computing
15 the exact 30-year constant maturity treasury yield over that
16 period of time.

17 One of the reasons I did not was because, as some of
18 us recall, the period of time from 19, let's say, '77 to
19 through the 80s and 90s, there was a period of extremely high
20 interest rates. In fact, the highest interest rates we have
21 ever seen. In 1984 or so there was a 14 percent 30-year
22 Treasury bond issued, which again by today's rates seems almost
23 unfathomable, but that is what it was. I view that period of
24 time as kind of an aberrant, outlying period of time relevant
25 to the history of interest rates in the United States and

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Maxam - cross

1 really the world.

2 So I viewed that as kind of a biased period of time.
3 My intention was to get beyond that biased period of time. I
4 included it in my analysis, inclusion of the Ibbotson rate, but
5 I did not specifically compute exactly the 30-year Treasury
6 bond yield averages over that period of time.

7 The Ibbotson is very, very highly correlated with that
8 rate. I would guess it is correlated to the point of 96, 97
9 percent, so very very close matched 30-year Treasury rate.

10 THE COURT: You don't know if it is correlated to the
11 longitudinal analysis of the 30-year Treasury rate?

12 It ought to be if it is highly correlated on an annual
13 basis, but I guess the question is in terms of your last
14 statement, if you're making an assertion the 5.15 percent is
15 equivalent to the 6.06, and that there is going to be a
16 regression to the mean, is there anything to suggest that the
17 5.15 is the correct mean against which to compare the 6.06?

18 Do you see?

19 THE WITNESS: I see exactly what you're saying. I
20 would say the answer is it is the best information we have.
21 That would put a high degree of confidence in the fact that it
22 is a rate that has meaning in the regard that we're looking at
23 right here right now in this case.

24 THE COURT: All right. You may proceed.

25 BY MR. RACHAL:

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Maxam - cross

1 Q. This actually short-circuited a few of the questions.

2 You agree from the 1970's to at least up until the
3 early 1990's there was a period of high inflation and high
4 interest rates?

5 A. Yes, I would.

6 Q. Dr. Maxam, you agree that in determining what long term
7 interest rates would be, one key component is the expected
8 inflation rate?

9 A. Yes.

10 Q. You would agree that at least through the 1990's, at least
11 early 1990's to mid-1990's, it was still a bit of battle going
12 on as whether or not the fed was going to be able to tamp down
13 inflation expectation?

14 A. I would say certainly through the 80's, yes.

15 Q. When you talk about regression to the mean, you have to
16 define what is driving the mean, correct, Dr. Maxam?

17 A. I am not sure what you mean by driving the mean.

18 Q. I'll break it down a step or two.

19 If one of the key drivers of the long term interest
20 rates is the inflation rate, what is going to return it to the
21 mean is what is going to be the long term inflation rate,
22 correct, or expected inflation rates is more precise?

23 A. I would say there is a theoretical understanding that an
24 interest rate consists of some components, one of which is the
25 inflation rate. That is a future expected inflation rate over

F7EJOSB4

Maxam - cross

1 a long period of time, and that on a theoretical basis that is
2 the way interest rates are formed. In practice, it may not
3 necessarily be the case.

4 Q. You had mentioned about in hindsight it is hard to fathom
5 interest rates in the 10, 12, 14 percent for Treasury bills,
6 correct, Dr. Maxam?

7 A. Yes.

8 Q. You agree you can't judge economic decisions with
9 hindsight; you have to judge it based on information you had
10 when they were made?

11 A. Yes, very much so.

12 THE COURT: I still want to try to figure out whether
13 or not there is any way to prove up the accuracy of your
14 statement about the correlation between the Ibbotson long term
15 government yield and the 30-year Treasury.

16 I am wondering whether or not you have in some of the
17 materials that are in the record that are handy, so I can pull
18 the 30-year treasury yield myself, whether or not you have
19 handy the Ibbotson government bond, long term government bond
20 yield? Is there a spreadsheet someplace that's got that?

21 THE WITNESS: I believe it should have been.

22 THE COURT: Is there a spreadsheet that has got that
23 attached some place?

24 MR. GOTTESDIENER: A spreadsheet that has Ibbotson
25 attached?

F7EJOSB4

Maxam - cross

1 THE COURT: The year-by-year it Ibbotson rates. You
2 think about it and let us know. I can do.

3 THE WITNESS: I can provide that.

4 THE COURT: I don't want you to provide me. I will
5 look at what the public record is. You may proceed, sir.

6 MR. RACHAL: I might be ready to tender the witness.

7 (Pause)

8 MR. RACHAL: Is it alright if I confer with counsel?

9 THE COURT: Yes.

10 (Off-the-record discussion)

11 THE COURT: While you're conferring, what I am trying
12 to do, I want to do a year-by-year comparison with Ibbotson
13 long term to 30-year treasury to see whether or not the period
14 we have the data for the treasury there is, in fact, a
15 correlation. If there is, that is some inference that the
16 Ibbotson long term does correspond. If not, then it will be
17 thrown off by virtue of this period of time we have just been
18 talking about. That is the purpose of the exercise. If you
19 folks don't have it, it is publicly available.

20 MR. RACHAL: I know in expert discovery I do not
21 recall that being part of the expert discovery. That is these
22 I can tell you. The Ibbotson we didn't contest. He actually
23 calculated the Ibbotson bond rate, whether or not it calculated
24 with the 30-year Treasury rate.

25 THE COURT: I am only interested in the 30-year

F7EJOSB4

Maxam - recross

1 Treasury.

2 MR. RACHAL: I tender the witness.

3 THE COURT: Mr. Gottesdiener.

4 RECROSS EXAMINATION

5 BY MR. GOTTESDIENER:

6 Q. Dr. Maxam, based on your analysis and points raised by
7 defense counsel at your deposition and here today, is it your
8 opinion that Foot Locker was close or on the edge of bankruptcy
9 in 1995?

10 A. I don't believe they were they because I don't believe
11 anyone would extend credit, significant credit and long term
12 credit to a company that was on the verge of bankruptcy.

13 The bond markets lent them over \$300 million for a
14 5-to-7-year period. Certainly anyone who was buying those
15 bonds believed Foot Locker was an ongoing concern and was able
16 to make those interest rates and repay the principal over that
17 period of time.

18 There were 37 banks that looked at Foot Locker and
19 agreed to participate in one and a half million dollars of
20 revolving credit facility for them. Again, no one would look
21 at a company they thought were on the verge of not being able
22 to pay them and decide to go ahead and lend them money. They
23 just wouldn't do it.

24 THE COURT: Can I ask you a question about that. I
25 don't want to use Greece as an example because people are

F7EJOSB4

Maxam - recross

1 lending them all kinds of money potentially. They certainly
2 have a high likelihood of bankruptcy with the new potential
3 bailout. Isn't it true if the asset values were sufficiently
4 high, even if they didn't have an ongoing payment stream, there
5 would be a lending facility available that could be obtained
6 through liquidation?

7 THE WITNESS: I suppose that is to some degree true.

8 If we have learned any lessons from the last 15 years
9 or so, banks don't make money when they have to go collect on a
10 loan via asset liquidation, seizing of assets. It is a loss
11 scenario for them no matter what happens.

12 THE COURT: Thank you.

13 BY MR. GOTTESDIENER:

14 Q. You did your analysis in 2012?

15 A. Correct.

16 Q. At the time you did your analysis, I am assuming you did
17 not have available to you the declaration of Michael Steven,
18 the former CFO of the F.W. Woolworth Division?

19 A. No, I did not.

20 Q. Have you recently reviewed his declaration?

21 A. Yes, I just received that very recently. I did review it.

22 Q. Does he talk about in his opinion and provide bases for his
23 opinion whether or not Foot Locker was close to bankruptcy in
24 1995?

25 A. He does, and he states that bankruptcy was -- I am

F7EJOSB4

Maxam - recross

1 paraphrasing, but bankruptcy was never an issue, never a
2 consideration as far as he was concerned.

3 Q. The information, in addition to his conclusion, the
4 information that he identifies that forms the basis for his
5 conclusion in his declaration, is that consistent with the
6 information that you used in forming the basis of your opinion?

7 A. I would say yes.

8 Q. Is there anything in his declaration that is inconsistent
9 with your understanding?

10 A. Not that I saw, no.

11 MR. GOTTESDIENER: No further questions.

12 THE COURT: Thank you.

13 MR. RACHAL: No further questions.

14 THE COURT: You may step down.

15 (Witness excused)

16 THE COURT: Mr. Gottesdiener, would you like to call
17 the plaintiff's next witness.

18 MR. RACHAL: I have a question on the reports of
19 Mr. Deutsch. I have some objections to certain parts of it.

20 THE COURT: I see that in your letter this morning and
21 the exchange. I think that while I understand it will take
22 time out of your cross-examination, the issues relating to some
23 of what, for instance, he testified to -- for instance, early
24 retirement -- does come up again with Sher, which makes sense,
25 right, but separately from him relying on Eaton, so there is

F7EJOSB4

Maxam - recross

1 places where I am not really ready to cut him off entirely.

2 The portability I think is one of the other issues
3 which seems to come up in other places. Am I right about that?
4 So she is talking about the value certain people would
5 attribute to -- I am taking this not having read her report,
6 but having read descriptions of her report, the other folks'
7 report, that issue seems to be still live in terms of other
8 pieces of information. What I was going to suggest, you just
9 go through this. If it later becomes absolutely clear that
10 you've wasted a lot of time and you want the time back, we'll
11 talk about that later.

12 MR. RACHAL: The only real main issue I have is with
13 the early retirement subsidy issues. There was a subclass
14 originally certified or he sought to certified, a subclass. In
15 the first round of class where that subclass was dropped, the
16 issues related to it were dropped, we had --

17 THE COURT: Let me tell you why I think early
18 retirement, looking at Paragraph 63 of Mr. Sher's report, his
19 first declaration, it is DX 12, which is at 15 A, and that one,
20 in Paragraph 63, he is talking about the ways in which
21 different things affected different folks, and completely apart
22 from Niden, he talks about early retirement. I understand your
23 point in terms of the class, but I still am interested in
24 whether and the extent to which there are variances like that.

25 It is worth you going ahead and cross-examining.

F7EJOSB4

Deutsch - cross

1 MR. RACHAL: There were certain demonstratives that
2 were exchanged last night. We have objections to certain of
3 them. I don't know if now is the appropriate time or when
4 they're introduced.

5 THE COURT: Wait and see when they're introduced
6 because we might be able to take it up at the beginning of the
7 lunch break if we have time. We don't take up much trial time.
8 If they're introduced and we need to go to them right away, we
9 can do that.

10 LAWRENCE DEUTSCH,

11 called as a witness by the Plaintiffs,

12 having been duly sworn, testified as follows:

13 DIRECT EXAMINATION

14 BY MR. GOTTESDIENER:

15 THE COURT: Mr. Deutsch, I will ask you to speak
16 slowly, clearly and into the mike, close by but not too close.

17 THE WITNESS: I will try.

18 THE COURT: You have done it before?

19 THE WITNESS: Quickly.

20 THE COURT: Slow down or I won't follow you. All of
21 this I get, but I need to think about it as we go. It is
22 important that I hear it clearly. Mr. Gottesdiener, you may
23 proceed sir.

24 BY MR. GOTTESDIENER:

25 Q. First, Mr. Deutsch, I would like to show you --

F7EJOSB4

Deutsch - cross

1 MR. GOTTESDIENER: May I approach, your Honor?

2 THE COURT: You may.

3 Q. -- Exhibit 13 A and Exhibit 13 B. Is 13 A your opening
4 report and 13 B your rebuttal report in this case, modified to
5 make certain corrections, and in the rebuttal, to delete
6 material no longer relevant to responding to Dr. Niden?

7 A. Yes.

8 Q. The opening report, 13 A, that we'll sometimes call it the
9 May 22, 2012 report, that has been altered to fix math errors
10 identified in your supplemental report, June 23rd, 2015, and in
11 your deposition that occurred on June 28th, 2012?

12 A. Yes.

13 Q. I gave the supplemental report as June 23rd, 2015. It is
14 June 23rd, 2012. Is that right?

15 A. Yes. That is my recollection, yes.

16 MR. GOTTESDIENER: We had an agreement, your Honor,
17 with both sides, both sides' experts could have their notes in
18 front of them.

19 BY MR. GOTTESDIENER:

20 Q. Mr. Deutsch, do you want your machine?

21 A. No. Just the paper notes.

22 Q. The paper notes?

23 A. Yes.

24 Q. Do you have them?

25 A. I forgot to bring them up. They're on the table.

F7EJOSB4

Deutsch - cross

1 THE COURT: While those are being obtained, let me ask
2 you, Mr. Deutsch, do you swear to the contents of what has been
3 put in front of you as Exhibits 13 A and 13 B to the joint
4 pretrial order, which are those declarations, that those
5 contents are true an correct?

6 THE WITNESS: Yes.

7 THE COURT: The court will take, then, those as his
8 direct testimony subject to the objections that have been
9 lodged by the defendants, and I will sort through those in due
10 course.

11 MR. RACHAL: Both parties have agreed that respective
12 experts can testify on notes and we are not going to ask for
13 the notes.

14 THE COURT: All right. There is a stand-down on the
15 notes. He can refresh his recollection without needing to turn
16 them over to counsel upon request. All right. That is fine
17 with the court. Open book exam.

18 MR. GOTTESDIENER: Yes.

19 BY MR. GOTTESDIENER:

20 Q. Mr. Deutsch, as you know, this case is about the impact of
21 the plan change effective 1-1-96 and how it was communicated to
22 plaintiffs. Plaintiffs argue, misleadingly, to give the court
23 context for what we say were misleading communications. I'd
24 like to walk through the mechanics of the transition from the
25 old formula to the additional new formula and the impact it had

F7EJOSB4

Deutsch - cross

1 on benefits. To do that, I would like to start briefly with
2 the old plan and then move forward from there.

3 For ease of reference, I'll refer to the amendment
4 adopted by the sponsor in 1995 and effective 1-1-96 as simply
5 the amendment or the 1996 amendment. Is that okay?

6 A. Yes.

7 Q. Prior to the amendment, can you tell her Honor how was the
8 benefit under the plan determined?

9 A. Well, in generic terms, the plan is what was referred to as
10 a career average pay plan. What that meant is that each year
11 the benefit under the plan was equal to the benefit earned the
12 year before plus a percentage of that year's compensation.
13 That is a reference to what is sometimes referred to as final
14 average pay plans where you earn a percentage of the ultimate
15 pay rather than each year's pay.

16 The percentage level was roughly one and a quarter,
17 one and a half percent pay. The plan did something called
18 integrating the social security, where they provided a higher
19 level of benefit to people, over in this case I believe it was
20 \$10,800 a year in recognition of the fact they were effectively
21 funding the social security system. So that is referred to as
22 an integration, which is integration with social security.

23 The plan only allowed benefits to actually be paid
24 when somebody reached age 55 and generally speaking somewhere
25 between 55 and 65 unless somebody continued employment in which

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Deutsch - cross

1 case they would get increases in benefit due to the delay after
2 65. And when they received the benefit, it had to be paid as
3 an annuity.

4 Q. Let's try to simplify this and ask. The annual amount
5 payable at age 65, what was that called?

6 A. The primary benefit at age 65 under the plan which is the
7 benefit in the form of a life-only annuity is generally
8 referred to as accrued benefit.

9 It is defined as accrued benefit in the plan document
10 and in the laws I deal with as an enrolled actuary. I don't
11 refer to things by ERISA reference, but their code references.
12 The Revenue Code 411-87 defines accrued benefit as benefit
13 payment as an annuity at retirement age, in this case age 65.
14 That is the accrued benefit, apparently a building block of the
15 plan.

16 Q. Can we give some numbers to this.

17 If somebody after five years has earned the right to
18 benefit at age 65 of a thousand dollars a year, how does the
19 benefit grow after that?

20 A. Well, each year the benefit would grow due to additional
21 service, so if somebody was earning, say, \$30,000 a year, they
22 would accrue one and a half percent roughly of that, so it
23 would be roughly, if you had a year, they would earn another
24 \$45.00 payable as benefit annually at age 65. I think I
25 shifted a decimal point there, it is probably \$450.00 a year

F7EJOSB4

Deutsch - cross

1 they're earning, not \$45.00.

2 Q. I think it will help if you put the mike right in front of
3 your mouth.

4 A. I will try.

5 Q. So their accrued benefit is growing each year based on a
6 percentage of their pay?

7 A. Yes.

8 Q. And you said something about they don't have to pay it
9 until age 65, they can retire early at age 55 and start
10 benefits then?

11 A. Yes, they can start the benefit as early as age 55.

12 Q. Can you explain how that worked under the plan to her
13 Honor.

14 A. Yes. Assuming the individual is going to be receiving a
15 benefit just payable over their life, the benefit payable at
16 age 55 would be reduced for payment prior to age 65, and the
17 reduction depended upon the number of years of service the
18 individual had as of the point the benefit commenced.

19 If they had less than 15 years of service, the benefit
20 was reduced by 6 percent per year. If they had 15 or more
21 years of service, it was reduced 4 percent per year. At age
22 55, if you have the individual that we were just talking about
23 had a benefit of a thousand dollars a year payable at age 65, a
24 reduction of 6 percent per year would be a 10-year reduction,
25 60 percent reduction, leaving 40 percent of the benefit, so the

F7EJOSB4

Deutsch - cross

1 benefit payable at 55 would be \$400 a year.

2 If they had 15 years of service, the reduction is 4
3 percent per year for 10 years, that is 40 percent, that leaves
4 at 60 percent, so their benefit payable at 55 would be \$600.00
5 a year.

6 Q. So let's put that again in terms of if we had somebody with
7 an average pay of \$30,000 who was there 20 years, was that a
8 typical person at that time?

9 A. I remember seeing statistics, the average pay was 22,000,
10 so that was a little higher, but pretty much close to average.
11 I don't remember the average service.

12 Q. So under this formula, the annual pension payable was about
13 25 percent of pay or \$7,500 a year?

14 A. Yes, it was a bit of a quirk due to salary increases, but
15 basically that is roughly what I recall.

16 Q. In oversimplified terms, if the accrued benefit is a
17 thousand dollars, and you have a participant who works, say,
18 eight years, elected to retire and start benefits at age 55,
19 tell us again the thousand dollar benefit would be reduced by 6
20 percent?

21 A. Yes, it would be reduced by 6 percent because they had less
22 than 15 years, so they would end up with 40 percent of that
23 thousand dollar benefit or \$400.

24 Q. So it would be reduced by 6 percent a year for 10 years?

25 A. For 10 years.

F7EJOSB4

Deutsch - cross

1 Q. So that would result in an age 55 benefit of \$400?

2 A. Yes.

3 Q. Now, the 15 year, if you had 15 years, you got a better
4 deal?

5 A. Yes.

6 Q. Is that right? Would you explain that?

7 A. Yes.

8 Q. In terms of the same thousand dollars?

9 A. Yes. So the reduction at that point would be only be 4
10 percent per year, so the \$400 that was previously calculated as
11 I described earlier would jump to \$600.00 because there is only
12 a 4 percent per year reduction. So it is a 40 percent
13 reduction. The benefit payable itself would go from \$400 to
14 \$600.00, which is a 15 percent jump in the benefit because
15 somebody has over 15 years of service.

16 Q. Does ERISA, the code call this something special?

17 A. Yes, this is generally referred to as an early retirement
18 subsidy. There is a regulation that defines what an early
19 retirement subsidy is, and basically if it is more valuable
20 than the benefit determined under actuarial factors, then the
21 benefit is considered subsidized.

22 Q. This, you think, is a benefit would be considered
23 subsidized?

24 A. The benefit payable for people over 15 years of service was
25 definitely subsidized.

F7EJOSB4

Deutsch - cross

1 Q. Did you say about 15 percent more?

2 A. If you give me one second. I would say more than 50
3 percent more because the benefit with only the 6 percent
4 reduction, depending on what interest rate you thought was the
5 interest rate for determining the actual calculation which I
6 covered in my report, may or may not be viewed as subsidized.

7 So it was 9 percent would be considered subsidized.
8 At 6 percent it was about even. If you consider the 6 percent
9 reduction as being non-subsidized, the one with more than 15
10 years is clearly at 50 percent subsidy.

11 Q. Was there any other way a participant could receive his or
12 her benefit before age 55 or 65 under the prior plan
13 pre-amendment?

14 A. Yes. If the individual when they terminated, the value of
15 their benefit determined under the 417 (e) assumptions was less
16 than what is referred to as the de minimis amount which at that
17 time was \$3,500, then the plan would pay a lump sum benefit to
18 that individual.

19 Actually, there was no choice in the matter. The
20 benefit was paid as a lump sum whether they elected it or not,
21 but they would receive a lump sum basically as soon as they
22 terminated.

23 Q. So the rule kicked in if the lump sum value of the benefit
24 was less than \$3,500?

25 A. 3500 at the time. That amount subsequently increased to

F7EJOSB4

Deutsch - cross

1 5,000.

2 Q. How was that measured, the rate that was used to do that
3 calculation?

4 A. That was done using the same 417 (e) rates that had been
5 talked about here repeatedly. I don't recall off the top of my
6 head, but I believe they're already using the 30-year Treasury
7 rate, but they may have been still been using the PBGC rates
8 which was more generous. There was a change in the law
9 changing the underlying interest rate for 417 (e) calculations.

10 The amended plan went directly to the 30-year Treasury
11 rate, but I don't remember whether that had been adopted.

12 Q. The 30-year Treasury rate, when it comes to lump sums, is
13 the plan allowed to pick any rate that it wants or is it
14 somehow regulated?

15 A. Yes. Well, there is -- the lump sum benefit cannot be less
16 than the amount determined under the rates prescribed by law,
17 which is, generally speaking, the 30-year Treasury rate in the
18 period of time we are talking about, but they are allowed to
19 pay more if they choose to. They can give more a more generous
20 rate, but can't give a less generous rate.

21 Q. As far as you know as an actuary, what brought about
22 Congress setting a limit as to how high an interest rate a
23 company could use in cashing people out?

24 A. Well, my recollection is that at one point there was a
25 lawsuit where the plan was cashing out lump sums at a rate --

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Deutsch - cross

1 okay -- I believe it was American Airlines or pilots of
2 American Airlines, and they were cashing them out at a rate of
3 9 to 10 percent, and the pilots sued and said that rate was too
4 high an interest rate.

5 The pilots won, and subsequent to that it is generally
6 recognized that is what generated the existence of 417 (e), and
7 Congress said there has to be a limit as to the minimum lump
8 sum that can be paid, or to put it differently, the maximum
9 interest rate that can be used.

10 Additionally, they set it at the -- I used the term
11 PPG earlier. PPG, Pension Benefit Guaranty Corporation, which
12 effectively is a federally run insurance company that
13 guarantees pension benefits. So they were setting the rate.
14 Subsequently, that rate was amended to the 30-year Treasury
15 rate.

16 Q. In this context, could you tell us what does the actuarial
17 equivalent lump sum value mean?

18 A. Generally speaking, the term actuarially equivalent lump
19 sum would be the lump sum value of cash you need today, so then
20 when it grew based on your assumptions, generally speaking,
21 interest to some future point in time, that it would reproduce
22 the benefit that it is the actuarial equivalent to.

23 So, for example, if you had a benefit payment at age
24 65 of a thousand dollars a year, the lump sum equivalent value
25 would be the amount of money you need today, so if you grew up

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Deutsch - cross

1 the assumptions you're using, it would grow into enough money
2 to fund that thousand dollars a month benefit at age 65.

3 Q. When the 30-year Treasury rate was the rate that Congress
4 said must be used, was there an assumption that Congress was
5 necessarily making as so what an employee who got paid a lump
6 sum would on average yield in the market with that money?

7 A. So, in essence, Congress dictated that when you say well,
8 it would grow with interest, the mandated interest rate that
9 you had to assume it would grow at would be the 30-year
10 Treasury rate. So the presumption would be the participant
11 would invest the money at the 30-year Treasury rate.

12 Q. Was it relevant if the participant thought they could do
13 better than the 30-year Treasury or wanted to get their hands
14 on their money early?

15 A. No, it is not relevant. The law doesn't say subject to the
16 participant thinking they could do better. Because of doing
17 work like this, I read a bunch of court decisions. There is a
18 court decision pretty landmark on this issue, Berger v. Xerox,
19 and Judge Posner makes the comment that even if the participant
20 thought it was a good deal to get a smaller amount of money, it
21 is a sale that Congress prohibited. So he points out you can't
22 use a more generous rate.

23 MR. RACHAL: Objection. I have let Mr. Deutsch go on
24 a pretty good bit. He is starting to move over to giving
25 opinions of law.

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Deutsch - cross

1 THE COURT: That case was cited in your proposed
2 conclusions of law, and I think you had a block quote from it.
3 So I will only pay attention to what I think about the law,
4 although I will make sure that I read all the cases which you
5 folks and experts seem focused on. I understand the point, but
6 we'll let him continue.

7 BY MR. GOTTESDIENER:

8 Q. Now, you were present for the opening statement, both
9 sides, and defense counsel talked about there is this amendment
10 that creates people getting a lump sum?

11 A. Yes.

12 Q. Did people on any sizeable basis get lump sums prior to the
13 amendment?

14 A. By a "sizeable basis," you mean head count or dollar
15 amount?

16 By dollar amount, there were a lot of people who were
17 getting the de minimis lump sum. After the amendment to the
18 plan?

19 Q. Before the amendment, how about by head count?

20 A. I don't have a statistics before the amendment. Only after
21 the amendment.

22 Q. Do you think the rate would change substantially?

23 A. I would not think it would change substantially, no.

24 Q. Why don't you then tell us after the amendment?

25 A. After the amendment, this is actually cited, and I don't

F7EJOSB4

Deutsch - cross

1 remember off the top of my head, it is cited in my rebuttal
2 report, but it is somewhere around 40 percent of the people who
3 are receiving payments were receiving the de minimis lump sum.

4 Q. 40 percent, 4-0?

5 A. I don't remember the exact number, but it was substantial.

6 Q. 4-0, 40 percent of the people receiving any form of
7 distribution for the plan were receiving it in the form of a
8 lump sum?

9 A. Yes.

10 Q. So?

11 A. A de minimis lump sum.

12 Q. De minimis lump sum, so assuming the rate was generally the
13 same, those people would have received lump sums without any
14 amendment to the plan?

15 A. Yes, a very large percentage of the people would have
16 received the lump sum independent of the amendment of the plan.

17 THE COURT: Do you have any idea how long, given
18 average salaries, one would have to work to accrue any benefit
19 that would nonetheless fall within the de minimis?

20 What I am wondering, in effect, is whether or not
21 these people that we are talking about, the 40 percent would be
22 impacted by the change of plan in any event because
23 definitionally they're relatively short-term employees, if you
24 will?

25 They're at least not long, employees with particularly

F7EJOSB4

Deutsch - cross

1 long employment with the company, and so a couple of years? Is
2 it some number of months?

3 THE WITNESS: Well, prior to the amendment, that is
4 hard to say precisely because it is very dependent on age. If
5 somebody is 30 years' old, their lump sum equivalent to their
6 age 65 benefit is going to be, I don't know, 10 percent of that
7 same benefit attributable to the same service for somebody who,
8 say, is 60 years' old.

9 After the amendment, since that dollar amount is not
10 impacted by age, but on the service, you can say well, if a
11 person is earning \$20,000 a year and they're getting a
12 contribution of, say, 1 percent of pay, that means their
13 contribution would be about \$200.00. So with the interest, it
14 is 10 years. It is more than 10 years.

15 THE COURT: Got it. Thank you.

16 BY MR. GOTTESDIENER:

17 Q. Now, was there anything that would have stopped Foot Locker
18 from expanding the lump sum rule so that it was an option for
19 anyone leaving the plan even if the value of their benefit was
20 more than \$3,500?

21 A. No. It was not uncommon, in my experience, for plans to
22 have a lump sum provision which were not cash balance plans.

23 In Mr. Sher's opening report, he attached a survey of
24 cash balance plans, and as I recall in that survey, it
25 highlighted at 27 percent I think was the number of the plans

F7EJOSB4

Deutsch - cross

1 in the survey had a lump sum provision prior to being changed
2 to a cash balance plan.

3 Q. So they could have just crossed out the \$3,500 restriction?

4 A. Or increased it, yes. For example, I remember a plan once
5 that had a \$25,000 line.

6 Q. This could have been a stand-alone change?

7 A. Yes.

8 Q. Would it have saved any money?

9 A. That is an interesting question. I remember seeing notes
10 from a November 15th, 1995 meeting where this issue was raised.
11 It was Mr. Kiley's notes and this issue was raised that --

12 Q. Could I just interrupt you and ask, are you referring to
13 February 2nd or November 15th?

14 A. I am pretty sure it was November 15th. I could be wrong.

15 Q. Was it after the plan design had been decided or before?

16 A. I believe it was -- you're right, it was before. It must
17 have been before November 15th.

18 Q. I am sorry about that. Whenever the notes were. We'll
19 look at the notes.

20 A. That in Mr. Kiley's notes they indicate that at 7.83
21 percent, they would be saving money when people took lump sums,
22 and there is even an indication they were thinking of extending
23 the lump sum option to people who have already terminated, but
24 they're still entitled to a benefit, referred to as terminated
25 vested. In the notes, they referred to as TV's.

F7EJOSB4

Deutsch - cross

1 Q. Can we call up PX 21, please, and tell us if that is the
2 set of notes you're talking about?

3 A. It would be on the next page. Yes, this is the notes. I
4 believe these are the notes.

5 Q. If we go to the third page --

6 A. There we go. It says TV's ideally would all be cashed out.

7 Q. So at the top does it seem to say retirees in pay status
8 would not be affected?

9 A. Right.

10 Q. TV's terminated vesteds?

11 A. Yes.

12 Q. Ideally would all be cashed out?

13 A. Yes. So they're hoping even at 7.83 percent, that all
14 these people who were terminated vesteds will elect to take a
15 lump sum because that would be a good thing for Foot Locker.

16 Q. Would it be a good thing for Foot Locker if people who were
17 terminated vesteds took a lump sum if the rate was at 7.83
18 percent?

19 A. Well, he gets into that in the third paragraph. The early
20 retirement reduction --

21 Q. Let's slow down. The early retirement reduction, we're now
22 on the third paragraph. The notes say, i.e., 4 percent/year?

23 A. Yes.

24 Q. Is that the subsidized early retirement reduction you told
25 us about earlier?

F7EJOSB4

Deutsch - cross

1 A. Yes.

2 Q. The notes say the earlier retirement reduction, i.e., 4
3 percent per year, will go away because this is taken into
4 account in the interest rate used. There is an inherent
5 savings in doing this.

6 Can you explain what you think that means in this
7 context?

8 A. Yes. So an individual is entitled to this heavily
9 subsidized benefit at age 55. If you're terminated vested and
10 you already have the 15 years of service, logically your
11 benefit at age 55 is worth way more than your benefit at 65.
12 You're going to optimize your position and take your benefit as
13 early as you remember to do it. The only reason to delay is
14 because you forgot.

15 The cost to Foot Locker of paying this heavily
16 subsidized benefit at age 55 is substantial. In my report I
17 point out it is the equivalent of roughly a 1 percent interest
18 rate. There is a graph in my opening report that shows the
19 value of early retirement percent. It is valued at 1 percent.
20 If you're cashing them out at 7.83, but costing you the
21 equivalent of 1, you're getting a really good deal, you're
22 discounting people substantially.

23 Across the people, already some people at 10, some
24 people at 15, there will be some people who would have taken it
25 at 55. Some people would have taken it at 60, but this early

F7EJOSB4

Deutsch - cross

1 retirement benefit is a very expensive feature to the plan.
2 When you pay the lump sum, it does not include the value of
3 that feature. The law is clear on that point.

4 Effectively they were buying, paying people the lump
5 sum, they were buying them out of this expensive early
6 retirement annuity benefit.

7 Q. Do you see more evidence of that in the notes where it says
8 in the prior paragraph, do you see forms of payment?

9 A. Yes.

10 Q. Including normal forms can be the same as now. "The plan
11 design, however, encourages lump sums."?

12 A. Yes.

13 Q. So, now, is there anything, you know, in the ultimate
14 enactment of the amendment when they said the lump sum is now
15 available?

16 Were there certain restrictions that were placed on
17 the availability of the lump sum from which you would infer
18 that they were actually really trying to encourage people to
19 take lump sums for this purpose, to save money?

20 A. Yes. So they installed the provision in the plan design
21 that said in order to receive a lump sum, assuming you're below
22 age 55, you must elect to take the lump sum within six months
23 of your date of termination.

24 While I am not a salesman by trade, one of the things
25 they talk about doing when you're a salesman is creating an

F7EJOSB4

Deutsch - cross

1 urgency, that is what forces a sale, do it now before it is
2 gone. So by saying you have an option only to do it with the
3 next six-month window, that would encourage people to make the
4 election rather than delay.

5 If we contrast that for a second to a plan where they
6 didn't have a six-month window, which is more common, where you
7 could take it at any time, an individual terminates when
8 they're 40. Let's say the value of their benefit is
9 \$10,000.00. That is effectively like having money in a savings
10 account. You could argue about good rate of return, bad rate
11 of return, but it is money sitting in an account.

12 If you hit some emergency, like you want to pay for
13 your kids' college, if you could get the money whenever you
14 want, you could tap it at age 55 and use it for some purpose
15 you couldn't necessarily see when you're age 40. If you only
16 have a six-month window and you're concerned about maybe in a
17 couple of years I want that money, your only choice is to take
18 it now, where you lose the ability to take it in 10 years.

19 There was this misconception also in the world that
20 well, if Foot Locker went bankrupt or Woolworth went bankrupt
21 and my pension money was still there, I'd lose it. Well, that
22 is what the Pension Guaranty Corporation is about. You don't
23 lose it. That doesn't change the fact that people's mentality
24 was that they might.

25 MR. RACHAL: I have to object. This is speculation

F7EJOSB4

Deutsch - cross

1 about people's state of mind. It has gone way beyond actuarial
2 expertise.

3 THE COURT: Based upon your experience, review and
4 literature, why don't you tie your answers to those kinds of
5 things?

6 THE WITNESS: I have had conversations with
7 individuals in the plans who said -- I remember one
8 specifically where he said I lost my pension because my prior
9 employment went bankrupt. No, you didn't. This is an issue
10 that I have seen in literature and I have had conversations
11 with people.

12 THE COURT: All right. Mr. Gottesdiener.

13 BY MR. GOTTESDIENER:

14 Q. So we actually started by asking well, you know, could Foot
15 Locker have just amended the plan to allow the lump sum option,
16 and we looked at how encouraging people to take lump sums saved
17 them a lot of money.

18 You may have heard in opening statement that counsel
19 said well, this just was not practical because it actually
20 would have cost Foot Locker a lot of money. Can you tell us
21 about the assumptions that were being used at the time for the
22 number of people taking lump sums versus annuities once they
23 amended the plan.

24 A. Well, when they amended the plan in 1996 -- let me back up
25 one second. In 1995 they assumed that basically all people

F7EJOSB4

Deutsch - cross

1 other than the de minimis lump sum people would take annuities.

2 When they amended the plan, they continued to assume
3 for funding purposes -- in other words, for the purpose of
4 determining the legally required minimum amount of money going
5 into the plan -- that a percent of the people will take annuity
6 benefits. They did not change the assumption.

7 If you assume that everybody is going to take an
8 annuity, the funding cost, how much money they would have had
9 to put in the plan in 1996, would not have been impacted by
10 adding a lump sum provision because their assumption for
11 determining the cost of the plan was nobody was going to take
12 advantage of that lump sum.

13 BY MR. GOTTESDIENER:

14 Q. So it says that the lump sum is encouraged under this
15 design, but then when it came to reporting assumptions, the
16 assumptions that were reported was nobody was going to take
17 lump sums?

18 A. Yes.

19 Q. The parties here do not disagree that the company wanted to
20 change the plan to save money. I think you've heard that.

21 Could we just review, generally speaking, a sponsor in
22 the position of Foot Locker in 1995. What are the ways that a
23 sponsor like that could have saved money in terms of the plan,
24 and maybe you can start with the pipe analogy that I mentioned
25 before.

F7EJOSB4

Deutsch - cross

1 A. Yes. The contributions going into the plan are funding
2 venues. That could be viewed in a certain way like a pipe.
3 You push money in one end and benefits come out the other end.

4 If you push more money in the front end, that means
5 you can afford to pay more benefits after that. If you want to
6 decrease the amount of money going in the front end without
7 running into trouble, the only way to do that is to lower the
8 benefits coming out the other end because otherwise you're not
9 going to have enough money to pay for that.

10 The money in the plan is also growing with interest,
11 so there is an addition in the pipe where it is both money
12 going in the plan plus interest on that money that went into
13 the plan, but the only way to not put more money in the plan is
14 to decrease the amount of benefits coming out the other end.

15 Q. Were you going to say something?

16 A. When you're funding the plan, there is what we refer to as
17 minimum funding requirements, which is the legally mandated
18 minimum contribution. Assuming the plan is, if you will,
19 evenly funded so it is not ahead on funding or behind on the
20 funding, the contribution generically is made up of two pieces.
21 One is the funding of the difference between the already earned
22 liability and the assets, referred to as the unfunded
23 liability.

24 The other piece is the normal cost, that is this
25 year's attribution of cost. The funding method used by the

F7EJOSB4

Deutsch - cross

1 plan both before and after the amendment was a method referred
2 to as the unit credit funding method. Under the unit credit
3 funding method, the liability is set as the value of the
4 benefits earned to date, and the normal cost is set as the
5 value of benefits earned during the year.

6 Well, the benefits earned to date is a fixed number.
7 You can't reduce it because it is legally protected. So the
8 only place where there is room to lower the cost is in the
9 normal cost. The normal cost is tied directly to the benefits
10 earned in that individual year. So to reduce the normal cost,
11 reduce the benefits.

12 THE COURT: How is what is earned to date determined?

13 In other words, what are the assumptions underlying
14 what is earned to date and is there any, for instance, any
15 interest rate assumption built into that?

16 THE WITNESS: Well, that has two parts to it. The
17 first is the benefit itself. The second is how the benefit is
18 valued.

19 The benefit itself is determined under the terms of
20 the plan, that based upon the service worked to date, this is
21 your benefit which is the accrued benefit we talked about
22 earlier. This is your accrued benefit, and that accrued
23 benefit is basically the benefit we would be valuing for the
24 liability.

25 Now, at that point in time as far as the interest rate

F7EJOSB4

Deutsch - cross

1 is concerned, the actuary had pretty much free rein to take the
2 assumption he felt was his best estimate.

3 THE COURT: You could determine whether you had a
4 fully funded liability based upon what kind of range of
5 interest rates?

6 THE WITNESS: Well, it was supposed to be the
7 actuary's best estimate of the future anticipated rate of
8 return on plan assets.

9 THE COURT: Do you know what that number was for the
10 plan prior to the conversion?

11 THE WITNESS: Yes, it was 9 percent.

12 THE COURT: It was 9 percent?

13 THE WITNESS: Yes.

14 THE COURT: All right.

15 BY MR. GOTTESDIENER:

16 Q. What you were talking about, this pipe analogy, did that
17 show up in the PX-9, the document that her Honor asked defense
18 counsel about during his opening statement, this letter from
19 Mercer that went to Pat Peck that was in response to
20 Mr. Farah's interest in seeing if they could save more money
21 from the plan?

22 A. Yes. If the opening of the first -- excuse me -- second
23 paragraph below the bullet points, as a way of background, the
24 only way in which significant cash savings can be realized is
25 in the future accrual of benefits, i.e., the normal cost.

F7EJOSB4

Deutsch - cross

1 Q. Is that what you were talking about where the only area in
2 which significant cash savings can be realized is in the future
3 accrual of benefits?

4 The normal cost, that means you can't cut back on what
5 people have already earned, you can only stop having new
6 benefits coming out of the pipe if you want to save cash?

7 A. Yes.

8 THE COURT: I will ask, people are interested in time.
9 Just I can hear as much as possible Mr. Deutsch? Can you not
10 lead as much?

11 MR. GOTTESDIENER: Sure.

12 BY MR. GOTTESDIENER:

13 Q. Can you find for her Honor, is there any other place they
14 discuss what you were saying in the letter?

15 A. So in the next paragraph they say the 6 percent increase
16 may be changed in order to effect a decrease in normal cost.

17 What this would cause is let's say somebody has a pay
18 credit of a thousand dollars and they have 20 years to
19 retirement because they're age 45. So the benefit we are
20 funding for, assuming they're going to stay until age 65, is
21 that thousand dollars increased with interest at 6 percent for
22 20 years, and that thousand dollars with all those interest
23 accumulations creates a bigger benefit at the end that is
24 coming out of the pipe, so to speak.

25 If we lower the 6 percent to 5 percent, that means it

F7EJOSB4

Deutsch - cross

1 is going to grow at a slower rate, so the same pay credit would
2 ultimately result in a smaller benefit; and, therefore, we save
3 money.

4 THE COURT: Maybe now is a good time to break for
5 lunch.

6 MR. GOTTESDIENER: Sure, your Honor.

7 THE COURT: Let's all come back at 2:00 o'clock and
8 we'll resume. Mr. Deutsch would be back on the stand at 2:00.

9 (Luncheon recess)

10 (Continued on next page)

F7enosb5

Deutsch - direct

A F T E R N O O N S E S S I O N

(2:00 p.m.)

THE COURT: Mr. Gottesdiener, you may proceed, sir.

MR. GOTTESDIENER: Thank you, your Honor.

BY MR. GOTTESDIENER:

Q. Before lunch, Mr. Deutsch, we were on PX 9. I believe you were talking about how a drop in the interest crediting rate from 6 percent to 5 percent would be one way of Foot Locker saving on normal costs.

Do you remember that?

A. Yes.

Q. Looking at -- what paragraph were we on? Was that the third paragraph?

A. That was the second from the last paragraph. That one.

Q. OK. Was there a discussion about the effect that this would have on the wear-away? Maybe that is in the next paragraph. The next paragraph.

A. In the next paragraph, they give a third alternative.

The third alternative is to simply directly reduce the pay credits, thereby lowering the benefits being earned each year. And by lowering the benefits, since less benefits are coming out at the end, they don't have to put as much money in.

They then note that this pay credit is directly linked to the normal cost because the pay credit directly affects the benefit being earned, which in turn affects the amount of money

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Deutsch - direct

1 required to fund that benefit being earned.

2 They go on to say the annual savings in the year 2000
3 would be about 5 million. In addition, the wear-away period
4 would be extended a little further resulting from additional --
5 resulting in additional short-term savings.

6 What they are saying there is that during the
7 wear-away period, for those people who were in wear-away, they
8 are actually earning no additional benefit. They don't earn
9 additional benefits until the benefit under the new formula
10 catches up with the benefit they already earned.

11 So if you are earning benefits at a slower rate, it is
12 going to take longer before the new benefit catches up. So the
13 resulting costs for those individuals who are still in
14 wear-away would be zero, though those people would be reflected
15 with a lower initial cost, and the reduction in cost
16 attributable to the wear-away would then extend for a longer
17 period of time.

18 Q. If I understand, lowering the formula, Mercer is saying we
19 could extend the wear-away and save more short-term cash?

20 A. Yes.

21 Q. But did they say why that might not be feasible practically
22 speaking?

23 A. Well, I assume maybe on the next page they mention why it
24 would not be feasible.

25 Q. In the prior paragraph of the first page, do you see there

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Deutsch - direct

1 is a discussion about downside?

2 Could you explain that.

3 A. It says, Because ERISA protected benefits of -- such a
4 change is I assume what they meant -- such a change would
5 require a complete redesign of the plan, resulting in
6 burdensome administration.

7 What would happen, for example -- this is a little
8 technical so bear with me for a moment. They have different
9 pay credit rates for different periods of service, and they go
10 up from one group to another.

11 When you take those pay credits and convert them into
12 the ultimate benefit payable at age 65 for an individual, he
13 can't earn more money in a later year by more than 130 percent
14 than he's earning in an earlier year.

15 It is not that the pay credits can't go up. It is
16 that the associated benefit at age 65 can't go up. As I
17 discussed in my opening report, they designed those pay credits
18 so that they were level, but if they went to 5 percent it would
19 fail that.

20 So that would mean that the whole design of the pay
21 credits wouldn't work at 5 percent. It would fall apart.
22 Because it would fail this other rule that is not really at
23 issue at all in this case, but it would cause that to be a
24 problem, and so they would have to completely redesign the pay
25 credit scale.

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Deutsch - direct

1 So it wouldn't be just a matter of changing the
2 interest rate. It would be more complicated than that.

3 Q. Where else in the letter do they talk about short-term
4 savings?

5 A. So, if we go up to the second paragraph, they mention this
6 wear-away creating a short-term normal cost savings. When we
7 say here under the current plan provisions the normal cost is
8 about \$4 million for 1996 and is expected to rise to \$10
9 million by the year 2000, that's caused again by the people who
10 were earning no additional benefits, have no costs until they
11 start earning additional benefits.

12 And so, if you will, there is about \$6 million worth
13 of benefits that people would eventually be earning but are not
14 yet because they are still in wear-away. So it says the
15 increase is due to short-term savings built into the plan
16 design which wear away over the next three to four years.

17 So I would say what they are saying is that they
18 designed the plan to create this wear-away that was part of the
19 design of the plan, and at this point they are expecting that
20 wear-away to have a significant impact on the cost for three to
21 four years.

22 Q. Would that mean that benefits wouldn't grow for three or
23 four years?

24 A. For those people, on average, they would expect the
25 benefits wouldn't grow for three or four years, because once

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Deutsch - direct

1 they start growing the person starts having a normal cost
2 again.

3 Q. Just so we are clear, I said in opening expectation,
4 anticipation.

5 Am I correct that those are used interchangeably by
6 you actuaries to talk about what you expect, kind of all things
7 staying the same, would happen in the future?

8 A. You are talking about the 10 million expected rise?

9 Q. I am actually just talking about words. Do you actuaries
10 talk that way in terms of what would be expected or
11 anticipated --

12 A. Right.

13 Q. -- in the future, is that all things staying about the
14 same --

15 A. Yes. A comment like this would necessarily, unless it was
16 caveated, to be based on the presumption that everything else
17 not commented on in the paragraph remains constant.

18 Q. Without jumping forward other than just this one question,
19 is the anticipated wear-away that Mercer reports here from that
20 vantage point, how does that compare to the anticipated or
21 expected wear-away that you analyzed from around that vantage
22 point?

23 A. In my opening report, I did an analysis of the anticipated
24 wear-away period based on an annuity, because they are doing
25 these calculations assuming everybody gets an annuity, as we

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Deutsch - direct

1 mentioned earlier.

2 The wear-away based on the age 65 annuity, and I
3 believe in my report I indicated that I calculated the average
4 expected wear-away would be about three and a half years, which
5 would be in synch with three to four years.

6 So that's roughly the same number I would have come up
7 with.

8 Q. I think we're done with this for now. We were talking
9 about ways that a sponsor, such as Foot Locker but not
10 necessarily Foot Locker, other ways that a sponsor might save
11 money in the short term by changing the plan.

12 Could you speak generically about how a sponsor that
13 wanted to save money could change a defined benefit plan that
14 they had?

15 A. Yes. The most extreme situation would be to stop all
16 future benefit accruals, so you only have to pay the benefits
17 that are already earned, but you don't, if you will, dig the
18 hole deeper. Therefore, you leave it at the liability you are
19 legally obligated to, so that would be a freeze.

20 They could have attempted and they did consider a plan
21 termination where you basically shut the plan down and pay it
22 off. But in order to pay it off, you have to have enough cash
23 to actually cover the benefits, and they didn't have enough
24 cash to cover the benefits.

25 But in a lot of plans where they are either

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Deutsch - direct

1 sufficiently funded or close to it, they cut costs by simply
2 just terminating the plan and paying everybody off.

3 They could have simply lowered the formula, so the
4 formula we talked about earlier was somewhere between one and a
5 quarter and one and a half percent of pay. They could have
6 reduced it to say three-quarters of a percent a pay to 1
7 percent a pay and reduced it by half a percent a year. That
8 would have had a savings, if it was a 25 percent reduction, it
9 would have a 25 percent savings.

10 Q. If they did any of these things, terminate the plan,
11 temporarily freeze it, freeze it with an intent to terminate or
12 reduce the formula, would that be something that they would
13 have to communicate to the participant?

14 A. Yes. So, there's been discussions about the 204(h) notice.

15 The 204(h) notice is a notice that you have to put
16 participants, if you will, on alert that there's been a
17 reduction in future benefits. The requirements of the notice
18 have changed over time, but they would have had to inform
19 participants and the SPD similarly would have said, well, now
20 your benefit formula is simply the benefit earned as of 1/1/96
21 or 12/31/95.

22 So the SPD, and there would have been a notice, would
23 have made clear to people or at least hopefully made clear to
24 people that their benefits accrual ceased or the rate was
25 reduced.

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Deutsch - direct

1 Q. That would be something very visible that would be out
2 there for folks. That would be not good. Could the sponsor
3 couple that with --

4 THE COURT: Hold on.

5 So that question is about to, it's got sort of an
6 argumentative, sort of statement in the front of it, and then
7 we have a comment and now we have a question.

8 So just go for the question.

9 BY MR. GOTTESDIENER:

10 Q. So if the sponsor wanted to offset a plan change of the
11 kind that you just described, would something that participants
12 might consider a positive like a lump sum option --

13 A. Yes.

14 Q. -- would that be possible with these different changes you
15 just mentioned?

16 MR. RACHAL: Objection, your Honor.

17 THE COURT: Give me one more word.

18 MR. RACHAL: State of mind. It's speculation.

19 THE COURT: I will allow it on his experience.

20 Putting it aside the positive lump sum and whether
21 it's positive or negative, let's just say were these -- why
22 don't you rephrase the question. You can do the question, but
23 why don't you rephrase it slightly.

24 MR. GOTTESDIENER: Thanks.

25 BY MR. GOTTESDIENER:

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Deutsch - direct

1 Q. Terminate the plan, freeze with intent to terminate,
2 temporary freeze, reduce the formula, four different kinds of
3 changes.

4 Could a sponsor couple those, one or more of those
5 changes with the addition of a lump-sum option for the
6 participant?

7 A. Well, let me take all of them except for the plan
8 termination for a moment.

9 All three of those, there's no correlation between
10 freezing benefits and adding a lump-sum option. So you could
11 add a lump-sum option at the same time you are freezing
12 benefits.

13 You could add a lump-sum option at the same time you
14 are lowering the benefit formula. You could have a lump-sum
15 option in conjunction with a temporary freeze.

16 A termination is a little different. In a termination
17 you have to basically pay off the benefits.

18 There's two options to pay off the benefits. One
19 option is you go to an insurance company, you buy an insurance
20 policy that will pay the same benefit that the person would
21 have received had you not terminated the plan, but simply
22 frozen it. The other option is you would add a lump-sum option
23 and paid people a lump sum.

24 The problem in this circumstance is the issue that we
25 were discussing earlier, and that is the cost of the early

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Deutsch - direct

1 retirement subsidy.

2 In my experience, if you have a plan with a subsidized
3 early retirement benefit and you go to an insurance company and
4 say, I want to buy a policy that covers, among other things,
5 this early retirement subsidy, they are going to assume that
6 everybody gets the early retirement subsidy and it's going to
7 be very expensive.

8 If you could avoid that by offering a lump sum and
9 hoping that people are going to take a lump sum, then that's a
10 way to save money. I see that used where the plan will simply
11 say, OK, we're going to allow everybody to take a lump sum so
12 that we can be done with it.

13 Generically there have been some studies, the American
14 Academy of Actuaries did a study that the 417(e) cost, that
15 lump sum is pretty close to what it would cost to buy from an
16 insurance company the annuity. So there isn't a significant
17 savings or cost if the only benefit's the age 65 benefit.

18 So it is not uncommon that you might introduce a
19 lump-sum option in the termination either to not end up having
20 to fund the early retirement subsidy or just because it really
21 isn't going to cost that much more or that much less.

22 Q. Let's move to cash balance formulas.

23 An amendment could be adopted to add a cash balance
24 formula.

25 What is a cash balance plan? Could you just give us

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Deutsch - direct

1 some mechanics of how a cash balance plan works.

2 A. Well, generically a cash balance plan is generally a
3 reference to a plan in which the benefit is determined by
4 reference to a notional account.

5 So the key operative part of the formula in a cash
6 balance plan is the notional account. The notional account
7 grows each year through a combination of an interest credit and
8 a pay credit.

9 So basically an account would be set up, and every
10 year you say you get an increase in account because you worked
11 some amount that may or may not be tied to pay, and in addition
12 to you get an increase in the amount due to interest, which may
13 be at a fixed rate or a variable rate. It's always --

14 MR. GOTTESDIENER: Can we see, Randall, if you
15 wouldn't mind putting up on the screen Deutsch 3.

16 A. It is generally referred to as a notional or a hypothetical
17 account, because the benefit is not actually the account. The
18 benefit is determined based on the account and in certain
19 circumstances the benefit may be larger than the account or
20 different from the account.

21 MR. RACHAL: Your Honor, this is one of the exhibits I
22 had an objection to.

23 THE COURT: All right. And I forgot to tee them up at
24 the lunch break. What is the issue here?

25 MR. RACHAL: It is not in the report, so we didn't

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1 have Rule 26 disclosures. A lot of this stuff has kind of
2 grown out of the report, but more precisely here it creates a
3 participant that can't exist because he's doing that by
4 overstating the comp credits by -- he has a person starting out
5 at zero at year 1, which means --

6 THE COURT: So you have --

7 MR. RACHAL: Can I --

8 THE COURT: I hear you.

9 Without going through all of that, because it sounds
10 like you may want to save some of that for cross-examination, I
11 am not going to take this in as evidence right now.

12 I don't even have it in a hard copy. Why don't we
13 hear where it goes, because it sounds like what you can do is
14 your points can go to the weight of the document and whether it
15 should be given any weight at all.

16 MR. RACHAL: Thank you, your Honor.

17 MR. GOTTESDIENER: Could I hand it up?

18 THE COURT: You could hand it up. I don't know if you
19 are offering it as a demonstrative.

20 MR. GOTTESDIENER: Can I lay a foundation?

21 THE COURT: Yes.

22 BY MR. GOTTESDIENER:

23 Q. Could you explain what this is and how you developed it.

24 A. First, my screen is not working.

25 Q. Your screen is not working?

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Deutsch - direct

1 THE COURT: It not on the screen yet.

2 THE WITNESS: It is not on the screen.

3 Q. I will hand you a copy. This is PX 1475.

4 A. OK. While he's working on that, this was intended as a
5 generic example of how an account in a cash balance plan would
6 work, not how the Foot Locker plan worked.

7 So this was not intended to represent a person in Foot
8 Locker, but rather a hypothetical person in the hypothetical
9 plan.

10 MR. RACHAL: Your Honor, with that, I withdraw my
11 objection.

12 THE COURT: All right.

13 So, for instance, the fact that an account balance on
14 January 1, 1996, is zero, that's not a statement that there's
15 anybody in the Foot Locker plan who had zero?

16 THE WITNESS: No. Well, let me say that definitely
17 there are people in the Foot Locker plan who have zero. They
18 are just not in the class.

19 THE COURT: I see. Because they wouldn't have had one
20 hour of service.

21 THE WITNESS: Right.

22 As was pointed out also, they would have started at a
23 lower pay rate than what's illustrated here.

24 THE COURT: All right.

25 THE WITNESS: I thought starting at the lower pay

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Deutsch - direct

1 rate, I modeled it after the Foot Locker plan, but it's not
2 intended to represent the Foot Locker plan.

3 THE COURT: OK.

4 THE WITNESS: I thought using a lower pay rate didn't
5 really properly illustrate how the cash balance plan would
6 grow, because the numbers are so small in the first few years.

7 So what would happen is the person's benefit -- on
8 each January 1 they have a benefit, then it would grow with
9 interest. Here we are using 6 percent interest.

10 And then, based on their pay and some formula, it
11 would have a resulting pay credit, which is the compensation
12 credit we are using here, and when you add the three together,
13 the beginning balance, the interest credit, the pay credit, you
14 end up with the ending balance for that year, which then
15 becomes the beginning balance at the beginning of the next
16 year.

17 So generically this is how a hypothetical account
18 would grow in a cash balance plan.

19 Q. Now, a plan that has a formula that is a cash balance
20 formula, but it previously had another formula, could you tell
21 us about the different ways that a plan that has a traditional
22 formula can transition away from a traditional formula to the
23 cash balance formula?

24 A. Yes. There is a number of different ways they could do
25 that.

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Deutsch - direct

1 One is they could leave the old plan -- this was
2 mentioned earlier today I think -- you could leave the old plan
3 as is, just stop future accruals, start a cash balance plan
4 with a zero account, and then have the benefit ultimately be
5 the sum of these two, for our purposes, independently
6 calculated benefits.

7 You could create an opening account balance that was
8 intended to replace the existing benefit or you could create an
9 opening account balance that was somehow otherwise determined.
10 I have seen plans where the opening account balances have what
11 are called transition credits, where they give a boost in the
12 opening balance to reflect potential negative impacts from a
13 change to a cash balance plan.

14 Sometimes what they do is they run both formulas going
15 forward where the old formulas run as a lower level. So
16 instead of freezing the old formula in those contexts, the old
17 formula is referred to generically as the grandfather formula,
18 I guess the politically correct way is the grandparent formula,
19 the grandfather formula.

20 Most of the times they freeze that benefit formula and
21 it stops future accruals, but sometimes they continue that
22 plan, but at a lower formula level. So you still have two
23 independent formulas, and the participant gets the better of
24 these two formulas, but you have reduced one of the formulas.

25 In one plan I saw, they continued the full formula at

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Deutsch - direct

1 full force, but only if you agreed to fund part of it yourself,
2 in other words, if the employee made contributions to the plan
3 then they got to keep the old formula completely in place as if
4 the plan had never amended and gotten the better of that or the
5 cash balance.

6 There is a number of ways that you can transition
7 between the two formulas. I'm including creating an opening
8 account balance and different ways to create the opening
9 account balances.

10 Q. In your view, how many ways could you do a real conversion
11 from a prior formula to a cash balance formula?

12 A. In my opinion, in order to be a true conversion, that would
13 mean that the benefit after the conversion could in no event be
14 less than the benefit prior to the conversion.

15 So in order for the benefit after the conversion to be
16 at least as large as the benefit prior to the conversion,
17 there's two basic ways to do that. One is you keep the old
18 formula in place, and add the cash balance formula basically
19 starting from zero usually, or you create an opening account
20 balance such that it is a guaranteed to be at least as large as
21 the old benefit when the person ultimately reaches normal
22 retirement age.

23 THE COURT: So let's pause on that, because it's that
24 moment and how that is done that seems to be the real issue
25 here.

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Deutsch - direct

1 THE WITNESS: Yes.

2 THE COURT: Which is that the question is. One
3 question -- and there are many questions -- is whether or not
4 that calculation of the account balance could properly be done
5 with an assumption of a discount rate that is equivalent to the
6 expected rate of return on investments.

7 THE WITNESS: Yes.

8 THE COURT: And could it be?

9 THE WITNESS: Well, it theoretically could be, but
10 only if the interest crediting rate, the amount that we are
11 showing here that the account is growing at --

12 THE COURT: Yes.

13 THE WITNESS: -- is also related to that number.

14 So, for example, if you discounted it at 9 percent, if
15 you credited it back at the same 9 percent you would ultimately
16 end up with the same benefit.

17 If you discount it with 9 percent and mortality, you
18 would have to -- the inverse of mortality is called
19 survivorship. You would have to increase it at 9 percent and
20 survivorship to get back to the same benefit that you started
21 with.

22 So if the expected increasing rate matched up with the
23 discount rate, you could do that. But that's, of course, not
24 what we have here. But you could theoretically accomplish
25 that.

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Deutsch - direct

1 THE COURT: If you did apples to apples on both sides,
2 then it's possible, but you need to have the assumptions on
3 both sides equivalent.

4 THE WITNESS: Technically they are not assumptions,
5 they are plan provisions. But, yes, you would need the plan
6 provision for the discount to be equivalent for the plan
7 provision for the growth.

8 THE COURT: All right.

9 BY MR. GOTTESDIENER:

10 Q. I am hearing you saying there are two ways.

11 One would be, as her Honor identified earlier, the A
12 part stays as an annuity?

13 A. Yes.

14 Q. And then the B starts from zero like this?

15 A. Yeah. If you were going to do that, you would normally
16 start at zero. I suppose technically you would start at more.

17 Q. The other way you could get A plus B in a real conversion
18 would be as you just described?

19 A. Yes.

20 Q. And in an opening balance A-plus-B conversion, as you just
21 described, what would you do about the early retirement
22 subsidy?

23 A. That is -- a problem with that type of conversion is that,
24 because you are targeting the benefit at normal retirement age,
25 the fact that the early retirement benefit wouldn't be

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Deutsch - direct

1 reflected in that calculation, you would lose part of the value
2 of the early retirement benefit.

3 So, there would be ways -- there are ways where what
4 you could do, for example, under the current rules, what you
5 would do is you would simply calculate the amount the person
6 lost on the early retirement benefit and bump it up. So
7 effectively maintaining what he would have gotten had you stuck
8 with the A as an annuity if you will.

9 But you could try and make it up by jumping people's
10 account balance to the extent that you feel they lost value in
11 the early retirement benefit. So you would give them a bump up
12 for the lost early retirement benefit, if you will.

13 Q. In a plan that doesn't follow either one of these, A plus
14 Bs, it does an A or B --

15 A. Yes.

16 Q. -- what is that? What kind of transition is that?

17 A. Well, when we say A or B, I mean this has been discussed in
18 a lot of the papers, but I want to reiterate that's the
19 wear-away when it's the greater of A or B. So what would
20 happen is you would get the better of the two formulas.

21 Q. Is that a conversion in your opinion?

22 A. It's not a conversion because the old benefit hasn't gone
23 away. It's still there.

24 Q. How is the B part of the formula, the second benefit --

25 THE COURT: Can I pause there for a second.

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Deutsch - direct

1 MR. GOTTESDIENER: Sure.

2 THE COURT: Does that fact that it's not a conversion
3 have any implication or implications for whether or not you
4 would need to use the same plan terms, what I was calling
5 assumptions, to come up with what A was worth versus the
6 opening account balance?

7 In other words, when we were talking about the
8 conversion a moment ago, we were saying if you are going to do
9 a conversion, you need to sort of use similar plan terms on
10 both sides.

11 THE WITNESS: Well --

12 THE COURT: Here if you are going to do one and have
13 that be separate from the other, so A and B are not converting,
14 they're changing --

15 THE WITNESS: Yes.

16 THE COURT: -- under those circumstances in your
17 experience, can the assumptions or the plan terms be different?

18 THE WITNESS: Well, let me divide that into two
19 periods of time, because the law changed.

20 There's pre-PPA and there's post-PPA. I don't think
21 we care about post-PPA. Pre-PPA the answer is there were no
22 rules, so they could do whatever they want. So they could
23 have -- as long as both of the formulas otherwise complied with
24 the rules, for example, the minimum lump sum calculated under
25 417(e) -- excuse me, under -- let me try that again.

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1 The 417(e) minimum lump sum of the A benefit and the
2 417(e) lump sum on the B benefit or both calculated, then you
3 are complying the rules.

4 But other than constraints of law, there are no
5 restrictions at all. So they theoretically could have said
6 we're going to start a cash balance plan from ground zero, and
7 you basically are stuck with your, whatever, frozen or depleted
8 formula A benefit until that cash balance plan that's started
9 all over again caught up. That is theoretically allowable at
10 that point in time.

11 THE COURT: All right. That's what happened here?

12 THE WITNESS: No, that is not what happened here.
13 They were more generous than starting it at zero.

14 THE COURT: Not starting at zero, they used two
15 different assumptions, sets of assumptions?

16 THE WITNESS: Yes. There was a disconnect, yes.

17 THE COURT: All right. You can proceed.

18 BY MR. GOTTESDIENER:

19 Q. If you can look at No. 5. What was the most common method
20 at the time to base the initial account balance on?

21 A. Maybe if No. 5 can come up. OK.

22 Q. Can you tell us what No. 5 is?

23 A. No. 5 is the survey that Mr. Sher attached to his opening
24 report. Based on this survey, it talks about what the most
25 common opening account balances were. And -- well, this talks

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1 about -- this particular page talks about the interest rate
2 used to establish the opening account balance, and it says only
3 2 percent of the plans use a spread that was more than 2
4 percent above the 30-year treasury rate, which is the 417(e)
5 rate. The two are synonymous at this point in time. So only 2
6 percent of the plans that were surveyed used more than the 2
7 percent spread.

8 Here on the plan effective date of course, the
9 interest rate is 6 -- the 417(e) rate is 6.06. The rate used
10 to establish the plan is 9 percent, so we are at a 3 percent
11 spread. So that's clearly outside of what was the norm at the
12 time based on this survey.

13 Q. Turn the page. There's one more page.

14 A. So further down in there it says, In the survey, the
15 converted plans, 22 out of the 24 plans determined the initial
16 lump sum amount using GATT rates or a rate even more beneficial
17 to participants than the GATT rate. In other words, in 92
18 percent of these plan conversions, participants' initial lump
19 sum amounts were equal to the present value of their normal
20 retirement benefits under the old benefit formula, because if
21 you converted it to the 417(e) rate, you converted the account
22 balance that equaled the lump sum you would have been required
23 to pay.

24 So, 92 percent of the plans, which was clearly the
25 majority, established the opening account balances as not less

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1 than the lump sums.

2 Q. What effect would that have? Would it still create the
3 possibility of a wear-away, a risk of a wear-away?

4 A. Of course, depending upon the plan terms there potentially
5 could be a risk of wear-away. For example, if you coupled that
6 with a proper interest crediting rate and so on, you could
7 eliminate risk wear-away.

8 Q. Just for illustrative purposes, I don't think you ever said
9 anything about this, the *Amara* case?

10 A. Yes.

11 Q. Do you know generically what caused the wear-away that was
12 at issue in that case?

13 A. As I recall, one of the primary issues was the use of the
14 period of mortality, and the other was that the interest rate
15 was slightly less than the interest crediting rate, but I may
16 be wrong, but the mortality sticks out in my mind.

17 Q. OK. I think it might be helpful to get No. 6 up and get
18 from you, Mr. Deutsch, a definition of wear-away.

19 A. Well, is No. 6 up. OK.

20 So you have two competing formulas. And wear-away is
21 when the first formula has stopped, so it's not going up. But
22 the second formula, if you will, is the primary operative
23 formula under the plan. But because you can't provide a
24 benefit that's less than the protected benefit, the actual
25 benefit from the plan is not going up due to additional

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1 service.

2 So wear-away refers to wearing away the difference
3 between the benefit that was already earned and the benefit
4 determined under the new formula without regard to the fact
5 that that already-earned benefit is protected.

6 Another way to view this, which I think is a little
7 easier to deal with sometimes, is if a participant terminated
8 at a particular point in time and said I'm going to take my
9 benefit off in the future, but I have no additional service,
10 that is the benefit that is protected.

11 If you said the difference between that and what they
12 actually get, that increase is what they earned. And you say,
13 well, under the formula, that's the operative formula, so, for
14 example, in this case, the cash balance formula, if it weren't
15 for the wear-away, what is the benefit you would have earned
16 during that period of time?

17 And if the two of those don't line up, there's some
18 level of wear-away, and the difference between those two is the
19 impact of the wear-away. That's how much less you -- it's how
20 much less you got because you had already earned part of your
21 benefit before the plan changed.

22 MR. GOTTESDIENER: Your Honor, would you like a copy
23 of this?

24 THE COURT: No. I think that I'm OK.

25 MR. GOTTESDIENER: OK.

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1 THE COURT: You can give me whatever you would like,
2 but I don't particularly need it.

3 BY MR. GOTTESDIENER:

4 Q. How would you calculate the participant's benefit under an
5 A-or-B plan, a plan that has a wear-away?

6 A. Well, what you would do is you would independently
7 calculate the benefit under formula A and the benefit under
8 formula B and then the participant gets the greater of those
9 two.

10 MR. GOTTESDIENER: If we could call up Deutsch 4.

11 Q. Again, not rushing too much ahead to this plan -- actually
12 why don't we cancel that slide.

13 Does moving to a -- let me ask, I'm sorry. In opening
14 statement you heard counsel say that when the plan was amended
15 and they added this lump-sum option, and he said you only earn
16 the right to the lump sum at the point that it is paid.

17 Do you remember hearing that?

18 A. Yes.

19 Q. Do you have an opinion as to the accuracy of that?

20 A. Yes. That doesn't comport at all to my understanding of
21 the rules.

22 If we pick on Mr. Osberg for a second and we say they
23 had this six-month provision that I talked about earlier that
24 you have to take your lump sum in six months of termination, we
25 ignore that for a second and we say, if he had terminated on

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1 January 1, 1996, the day the amendment was effective, what is
2 the benefit he ultimately would have received in October 2002
3 as a lump sum?

4 Then we compare that to the benefit he earned, that he
5 received because he stayed in employment. Those two benefits
6 are the same.

7 So he didn't earn the right to the 2002 lump sum any
8 point after January 1, 2006. It was earned on January --
9 excuse me, on 1996. I said 2006.

10 On January 1, 1996. He already had the right to the
11 lump sum in 2002. We didn't know the exact amount because we
12 didn't know the interest rates that were going to be in effect
13 in 2002, but we knew that, based on whatever interest rate that
14 was in effect 2002, he had a right to that lump sum. He had
15 already earned it. It's not something he earned when he
16 terminated. It's not something he earned due to additional
17 service. He already earned it.

18 The rules are --

19 THE COURT: He earned it by virtue of the plan change?

20 THE WITNESS: He earned it by virtue of two things:
21 His service prior to that date under the plan terms in effect
22 at the point he stopped employment.

23 The plan terms -- so he wouldn't have had that right
24 to a lump sum had the plan not changed on January 1, 1996.

25 THE COURT: He would not have?

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1 THE WITNESS: He would not have, because it wasn't
2 under the plan terms at the point he terminated. They could
3 have extended it, as we mentioned earlier, to vested terminated
4 employees, but ignoring that, they didn't have to. In effect,
5 I don't even know whether they did. But once they put that in
6 the plan, he earned the right of it all the way until he took
7 his benefit. He had the right to the lump sum.

8 THE COURT: I guess the word earned wouldn't even be
9 necessary. He possessed.

10 THE WITNESS: He possessed. That is a much better
11 word. I like that word.

12 THE COURT: The right?

13 THE WITNESS: Yes. They didn't work together. They
14 gave it to him, but he didn't work for it.

15 THE COURT: So the only question was what interest
16 rate was going to be applicable to come up with a number
17 certain?

18 THE WITNESS: Right.

19 I know somebody might object to me citing court cases
20 but, there is a similar reference to this in *Berger* about not
21 knowing what is going to happen in the future about estimation,
22 what could have estimated it. And our estimate might have been
23 wrong, but it is not an unknowable guess. We could have
24 reasonably speculated what the number would be.

25 THE COURT: Right. OK. Yes.

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Deutsch - direct

1 BY MR. GOTTESDIENER:

2 Q. So on 1/1/96, Mr. Osberg earned, received, or possessed the
3 right to get the lump sum. It was not some right that he only
4 got in 2006?

5 A. That's my understanding of the rules, yes.

6 Q. And the number that he would have received on 1/1/96, in
7 opening statement we saw one of these charts, that we'll look
8 with you on your calculations at again. But roughly about
9 \$14,000 would have been the amount of the lump sum that he
10 would have received, had he on the day that he possessed the
11 right to take a lump sum, would have had to have been paid, is
12 that right?

13 THE COURT: Hold on one second. We have an objection.
14 Yes.

15 MR. RACHAL: Yes. Just leading.

16 THE COURT: I agree.

17 MR. GOTTESDIENER: It's from --

18 THE COURT: I know. It's packaging the entire answer
19 and then just getting a yes.

20 MR. GOTTESDIENER: All right.

21 THE COURT: I understand where you're going, and I
22 know it is a time savings issue. Why don't you pose it more
23 open ended.

24 MR. GOTTESDIENER: All right.

25 BY MR. GOTTESDIENER:

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1 Q. So was the amount of the lump sum that Mr. Osberg would
2 receive on 1/1/96 and the one that he received years later,
3 when he actually elected it, was that the same number?

4 A. No it was not.

5 Q. Was it the same or a different benefit?

6 THE COURT: Why don't we say what's the relationship
7 between the number that he, the relationship between the right
8 that he possessed as of January 1, '96, and what he in fact
9 received as a date of termination.

10 Is that what you are getting at?

11 MR. GOTTESDIENER: More or less, your Honor.

12 A. Is it possible to put that chart back up? Or --

13 Q. Sure.

14 A. While we are figuring that out, so each year when he goes
15 from one year to the next the number changes for two reasons.

16 THE COURT: This is actuarial tables changing?

17 THE WITNESS: Yes. One is -- sorry. One is that the
18 interest rate is changing, and the other is he's a year older.
19 Not just a year older, but he is a year older and he's alive
20 because they're using a mortality discount. So he survived.

21 THE COURT: You only age if you're alive.

22 THE WITNESS: Not in the actuarial world.

23 THE COURT: You guys have dead folks that are hanging
24 around? I didn't know.

25 THE WITNESS: They talk about the benefit you would

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1 have gotten had you survived, for example.

2 It's the combination of those two. The passage of
3 time gives him one less year of interest discount. The
4 survival gives him one year less of mortality discount.

5 And then the interest rate change, well, if it goes
6 up, the discounted value goes down.

7 If it goes down, the discounted value goes up.

8 The question is, what is really going on?

9 What's really going on is that he has a benefit of
10 about \$6,000 -- there we go.

11 He has a benefit, which is not shown on this. He's
12 got a benefit way off down in 2000 -- it's pretty easy to
13 remember he was born in the same year I was. In 2019 he's got
14 a right to a benefit of about \$6,000 a year.

15 That is a fixed obligation. What it really is, is
16 \$6,000 in 2019 and then \$6,000 in 2020, \$6,000 in 2021 -- each
17 one of them based on the probability of survival to that point
18 in time. But it is a fixed number.

19 THE COURT: Are the mortality assumptions fixed in
20 time? Not fixed in time. I know they vary year to year. But
21 do they change?

22 Let me put it differently. It strikes me that there
23 is a defined number as of January 1, 1996 as to which there is
24 a right.

25 THE WITNESS: Yes.

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1 THE COURT: That right is impacted by the interest
2 rates, which are fluctuating?

3 THE WITNESS: Yes.

4 THE COURT: And the actuarial table.

5 THE WITNESS: The mortality table?

6 THE COURT: The mortality table.

7 THE WITNESS: Yes.

8 THE COURT: That number, if you told me what the
9 interest rate and mortality table was for any particular year,
10 based upon what I knew as of January 1, 1996, I could calculate
11 that number to a certainty?

12 THE WITNESS: Any age.

13 THE COURT: Any age. I get that.

14 THE WITNESS: OK.

15 THE COURT: I think actually we can even move beyond
16 that unless you want to continue on.

17 THE WITNESS: There was something else I wanted to
18 explain.

19 That is that the impact of the change in the interest
20 rate is like the change in the market value of a bond that
21 promises a lump sum in the future.

22 When you are lowering the interest rate, the market
23 value of the bond goes up, but the actual bond doesn't change.
24 It's the value that's changing. That's the value you are
25 seeing here.

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1 THE COURT: All right.

2 BY MR. GOTTESDIENER:

3 Q. Does moving to a cash balance plan always save money?

4 A. No. Generically there is not a correlation between the
5 two.

6 Q. Could you explain.

7 A. Yes. If in conjunction with changing to a cash balance
8 plan you also increase the formula, then you wouldn't save
9 money. It would actually cost you money. It's a benefit
10 improvement. There's now more benefits coming on out of the
11 pipe, so there has to be more money going in.

12 If in conjunction with a conversion to a cash balance
13 plan you are lowering benefits in one way or another, then you
14 have less benefits coming out the other end, so there is a cost
15 savings.

16 So it could be in conjunction with a benefit increase.
17 It could be in conjunction with a benefit decrease.

18 Q. If you move to a cash balance plan with an A or a B versus
19 a true conversion, a plus B?

20 A. You still could have an A or B conversion, saving money.
21 But generically if you weren't saving money when you went from
22 A to a B, it kind of says, well, that means the new benefit is
23 always bigger than the old benefit so there's no A benefit
24 left.

25 THE COURT: You could have an equivalent value and it

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1 could be offset by employee morale benefits and things of that
2 nature, sort of intangibles?

3 THE WITNESS: Yes. But as actuaries we don't deal in
4 those numbers.

5 THE COURT: All right.

6 Q. How does wear-away, if an individual is in wear-away, how
7 does that differ from a temporary freeze?

8 A. Well, a temporary freeze would simply be no additional
9 accruals for some period of time, and then additional accruals.
10 And that's the exact definition of wear-away, no additional
11 accruals for some period of time and then additional accruals.
12 So it is effectively synonymous with a temporary freeze.

13 Q. Could you take a look at the slide on the screen.

14 PX --

15 THE COURT: Hold on. We have an objection.

16 MR. RACHAL: Your Honor, again, this is one I've never
17 seen before. I don't know the assumptions. It seems to be
18 saying if it's frozen, it's frozen.

19 I didn't see any of this in expert discovery or
20 anything that even looked like it in expert discovery. It is
21 not tied to his report. So I have never been able to test or
22 review or analyze this.

23 That's one reason.

24 The other one is I'm just -- I can't tell you if it's
25 any good, accurate, or maybe it's just a pretty picture.

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1 THE COURT: Did you get this last night?

2 MR. RACHAL: Yes.

3 THE COURT: All right. So the objection ultimately
4 is, because the accuracy you can deal with on cross, is that it
5 wait as not disclosed in any of the reports or as part of
6 expert discovery?

7 MR. RACHAL: Right.

8 If it would have been, I could have tested it and
9 found out the assumptions underlying and everything else.
10 Again, that's the main problem. It is not growing out of the
11 report and something that I can tie to and say, oh, well, I see
12 that is just a graphic representation. I don't know. I can't
13 tell.

14 THE COURT: Why don't you tell me, Mr. Gottesdiener,
15 if it wasn't disclosed during discovery, why are we using it
16 now?

17 MR. GOTTESDIENER: This is what his whole report is
18 about. If I could ask a foundational question.

19 BY MR. GOTTESDIENER:

20 Q. Did you create this chart?

21 A. Yes.

22 THE COURT: Obviously, his whole report is about
23 wear-away -- not just wear-away but also the plan and all of
24 these bits.

25 The question is whether or not the bits and pieces

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Deutsch - direct

1 that underlie this chart are in there.

2 BY MR. GOTTESDIENER:

3 Q. Could I just ask, this is just, Mr. Osberg's benefit isn't
4 it.

5 A. It is an approximation of his benefit.

6 Q. And it's all disclosed? You analyze his benefit
7 extensively in your report, yes?

8 A. Yes.

9 Q. And do you say, in your report did you give an opinion as
10 to whether there is a difference between a temporary freeze and
11 wear-away in your report?

12 A. My recollection is I say they're basically the same.

13 THE COURT: I think we're like ships passing in the
14 night here.

15 MR. GOTTESDIENER: Sorry.

16 THE COURT: Which is, it is not whether or not he
17 talks about these concepts in his report, because obviously he
18 has.

19 It is whether or not -- typically, as you know,
20 counsel would normally have fair notice of all of the exhibits
21 that you are going to use with an expert witness, and you don't
22 spring on them a new exhibit, even if it's within the same
23 topical area.

24 That's the issue.

25 With that said, what I'm going to ask right now is --

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Deutsch - direct

1 you can go ahead and examine on it, but tomorrow morning, you
2 folks ought to alert me before we even start to any problems
3 like this, and in the future people should not -- except I will
4 allow Mr. Sher now to rebut these new documents, because he's
5 going to need to, or if he wants to, but we'll try to head
6 these off if we can.

7 I understand your point, but I also understand that
8 essentially what the plaintiff is saying is that the
9 information was there and disclosed and it's just a different
10 way of presenting the same information as to which the expert
11 has opined.

12 MR. RACHAL: Thank you, your Honor.

13 THE COURT: But we won't surprise each other anymore.
14 Go ahead.

15 MR. GOTTESDIENER: Yes.

16 This slide consists of three parts.

17 Randall, if you could just flip through one, two, and
18 three and then back up so that Mr. Deutsch and the Court can
19 see the three of them. Yes. If you go back to the first.

20 BY MR. GOTTESDIENER:

21 Q. Could you just tell us, Mr. Deutsch, what we're looking at
22 on the first slide.

23 A. Yes. What this is showing is that as a rough estimate,
24 Mr. Osberg was accruing a couple hundred dollars a month.
25 That's this blue line.

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Deutsch - direct

1 And if the plan was frozen on 12/31/95, the amount of
2 benefit he would have accrued each year would drop to zero,
3 because that is the definition of a freeze.

4 The cumulative accrued benefit, which is the orange
5 line, is basically, under the design of the plan it is a
6 summation of the area under the blue line, and then it stops
7 going up when the plan is frozen. It flatlines.

8 Q. Then the next slide?

9 A. We go to the next slide. We then overlay the cash balance
10 plan.

11 So the cash balance plan obviously didn't exist before
12 1996, so it jumps up from zero, because that's when it comes
13 into existence and it starts out with an initial account
14 balance, which, as I show in my report, is well below -- the
15 benefit purchased by that account balance is well below the
16 benefit he already accrued.

17 And then it goes up. As his account balance goes up,
18 the associated accrued benefit goes up until we get to 2002,
19 and he isn't out of wear-away because the gray line here hasn't
20 yet crossed the orange line.

21 It's only once the gray line, the benefit under the
22 new formula starts to get bigger than the flatline old formula
23 that we get out of wear-away, and he wasn't there yet.

24 Q. What's the last slide showing now.

25 A. The last slide just basically shows that this is -- it

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Deutsch - direct

1 basically shows these side by side, that that's what's going on
2 here -- is that the benefit was basically frozen.

3 There is no difference between the freeze, if you
4 will, the higher of the orange and the gray is the orange line,
5 so whether they froze the plan or they did a temporary freeze,
6 they did a wear-away, the benefit is the same.

7 THE COURT: Would you call it an effective freeze?

8 THE WITNESS: Until the point he's at a wear-away, it
9 is an effective freeze.

10 THE COURT: So you don't use to use the word temporary
11 since it is not a plan term, but it effectively amounts to the
12 same thing?

13 THE WITNESS: Yes.

14 THE COURT: All right. You may proceed.

15 Q. So going to the design here. This was an A-or-B plan.

16 Can you tell us how your discussion of the initial
17 account balance in the last half hour or so contrasting the A
18 plus B versus the A or B initial account balance actually
19 applied in this design?

20 A. Well, in this design, they took the previously earned
21 benefit, the 12/31/95 frozen accrued benefit, and they
22 multiplied it times a factor. So there was a relationship
23 between the initial account balance and the 12/31/95 accrued
24 benefit, but that factor for all practical purposes was a
25 random factor in that it was completely unrelated to how the

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Deutsch - direct

1 benefit subsequently would grow after it was converted into the
2 initial balance.

3 So it doesn't actually create the benefit, it's
4 replacing, because there's no relationship between the two.

5 Q. Specifically, what was the design, the specific design?

6 A. The specific design was they took the initial -- they took
7 the frozen accrued benefit and they multiplied it times a
8 discount factor based on 9 percent preretirement mortality at
9 the 417(e) -- at the time 417(e) mandated rate, and that was
10 the initial account balance.

11 Q. And the rest of the design, how did the benefit grow?

12 A. The benefit then grew as a flat 6 percent per year, if we
13 are talking about at age 65, until age 65, at which point it
14 would be converted at an interest rate -- excuse me, at a
15 conversion factor that's based on the then current 417(e)
16 mortality table, and the better of the then-current 417(e) rate
17 or 6 percent.

18 So if the 417(e) rate fell below 6 percent, it was
19 converted at 6 percent. If it was above 6 percent, you got the
20 benefit that was higher than 6 percent in the conversion at age
21 65. That's the only place the 417(e) rate showed up in the
22 calculation of the age 65 benefit.

23 Q. Let me slow you down and back up a lit, because the, quote,
24 growth that you were just talking about, that was in the nature
25 of the interest, is that fair?

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Deutsch - direct

1 A. Yes. It's account growth, not benefit growth.

2 Q. OK. Let's say there was no other competing formula that
3 yields a higher benefit.

4 Where in the development of cash balance account
5 benefit is there growth after the account was instituted?

6 A. Well there's growth in two respects. One is the interest
7 rate, and the other is the pay credit.

8 So just like you talked about earlier, an a generic
9 cash balance plan it grows from those two things. But the
10 interest credit, the right to the interest credits all the way
11 out to age 65 and technically potentially beyond, that right
12 exists when you get the pay credit, not as it's, if you will,
13 pegged to your account. So while it's growth in the account it
14 is not actually growth of the benefit because you already own
15 it.

16 THE COURT: So the pay credit comes with the interest
17 credit?

18 THE WITNESS: Well, they both are pegged each year.

19 THE COURT: And they come at the same time?

20 THE WITNESS: Absent the year of termination, they
21 come at the same time. So at the end of each year, you would
22 get credited with one year's interest credit on the balance at
23 the beginning of the year, and then you would get credited with
24 the pay credits that you earned during the year and they would
25 then be posted to your account on December 31 of each year.

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Deutsch - direct

1 Q. Let me try it that way, because her Honor was I think
2 getting at the interest that is posted in future years. Is
3 that earned in the future years, or is it earned at some other
4 time?

5 A. So the interest credit is earned in conjunction with when
6 the account is earned. So let's say in 1996 somebody got a pay
7 credit of \$100.

8 At that point they earned the right to the next year's
9 interest credit and the next year's and the next year's, all
10 the way up. All of those are part of the benefit that they
11 just earned all the way out to 65.

12 Q. And was there any other element in the design -- we went
13 over the creation of the initial balance, the pay or
14 compensation credit scale, the interest for some people. Was
15 there something else?

16 A. Yes. In addition, for a group of older long service
17 employees, which they defined as people between age 50 and 65
18 as the age requirement and at least 15 years of service on
19 January 1, 1996, they provided an enhancement to the benefit.
20 And the formula for the enhancement was you --

21 Q. Excuse me. Let me ask you.

22 You said an enhancement to the benefit. To what
23 benefit?

24 A. The initial account balance.

25 Q. OK. Does that distinction make a difference?

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Deutsch - direct

1 A. Not really because the benefit at 65 would be the
2 initial -- before the enhancement would be the initial account
3 balance with interest to 65, and the benefit attributable to
4 the enhancement would be the enhancement -- the balance before
5 the enhancement times the increase for the enhancement, the
6 increase with interest to 65 and then you have to excuse me
7 because I was a math major in school. I guess it's the -- I
8 always get it mixed up -- associated or community property of
9 arithmetic -- that is, A times B times C is the same as A times
10 C times B.

11 So if you simply to reverse the order and say we are
12 going to increase the account to 65 with interest, and you
13 multiply the enhancement factor, you get the same age 65
14 benefit as if you were to increase it with the enhancement
15 factor and increase it at age 65, the benefit at 65. It
16 doesn't matter which order you do the enhancement in, you get
17 the same age 65 benefit. That was a difficult description of a
18 simple question.

19 (Continued on next page)

20

21

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23

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Deutsch - cross

1 Q. So what is the formula?

2 Is there any assumption that the formula is making by
3 using 9 percent?

4 A. Well, if you were going to assume that 9 percent actually
5 produced the actuarial equivalent of the benefit we discussed
6 earlier, it means the benefit, the account is going to grow at
7 9 percent to get back to the benefit it started with.

8 In order to get back with the actuarial equivalent of
9 the prior accrued benefit, the interest growth would have to be
10 at 9 percent. You have got that earlier.

11 So in order for it to be a valid actuarial equivalent,
12 it only works if it is growing at 9 percent. Otherwise, what
13 you end up with, it is an actuarial equivalent because it used
14 something like looks like an actuarial formula. I would argue
15 I can make two numbers like the actuarial equivalent --

16 THE COURT: It was the historical number that had been
17 used for the same calculation, right?

18 THE WITNESS: No, there is was no historical
19 calculation.

20 THE COURT: I thought the estimated rate of return on
21 the particular investment was 9 percent?

22 THE WITNESS: Yes, but the interest crediting rate in
23 the plan, there was no interest crediting rate prior to the
24 cash balance plan so there was no historic interest crediting
25 rate.

F7EJOSB6

Deutsch - cross

1 If what they had done -- and I have seen plans that
2 have done this -- if they said well, what we are going to do is
3 we are going to credit your account with the same rate of
4 return as credited on the assets, then you could argue well,
5 then, the assumed rate of return on assets would be 9 percent,
6 but then the actual crediting of the accounts would have
7 averaged way higher than 6 percent. There is no historic
8 equivalent of the interest crediting rate. It doesn't exist.

9 BY MR. GOTTESDIENER:

10 Q. Once the plan was amended, if they kept the same assumed
11 rate of return on plan investments, did that renown to the
12 benefit of the accounts of people who had cash balance
13 accounts?

14 A. No, there is no relationship between the two.

15 How an actuary chooses or whoever chooses to value the
16 benefits from the plan doesn't change the benefits from the
17 plan. You can't change plan benefits by how you outside of the
18 plan decide to value them.

19 Q. On Pages 2 and 3 of your opening report you discuss that
20 there are only two possible ways to think about the present
21 value of an employee's benefit. Could you tell us about those
22 two ways.

23 A. Yes. So if we take this concept, you say well, what was
24 the value of the accrued benefit, the value has to be
25 reflecting the expected return on that present value as it

F7EJOSB6

Deutsch - cross

1 grows in the future.

2 There is two possible ways you could do that. One is
3 the account stays in the plan. The other is the account is
4 paid. If the account stays in the plan, the plan terms say the
5 account will grow at 6 percent. So the growth is at 6 percent,
6 so the discount has to be at 6 percent because the two have to
7 line up in order to get back to where you started.

8 If, on the other hand, the money is paid out of the
9 plan, then what you have to do is make an assumption well, what
10 rate of return would you assume that a participant would get if
11 they invested the money?

12 This is the exact same question that is asked when you
13 pay somebody a lump sum and you calculate the lump sum that
14 they they're entitled to. You say well, what is the rate of
15 return that would assume the purchaser would get and it is the
16 417 (e) mandated lump sum.

17 So viewing it as what the participant would get, it
18 would seem to me you have to use the 417 (e) rate, which are
19 the effective rate was 6.06 or alternatively the plan rate
20 which was 6, so they're pretty much the same.

21 Q. Now, this is just a bit of a sidebar, but while we are on
22 the 417 rate, what do you think of Mr. Sher's suggestion that 9
23 percent at this time was akin to the historical 30-year
24 treasury rate?

25 A. Well, Dr. Maxam obviously discussed that in his testimony

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Deutsch - cross

1 about using long-term averages. He is basing it on a 15-year
2 average, the 9 percent.

3 Q. "He," meaning Mr. Sher?

4 A. Mr. Sher.

5 Q. What do you think of using that period of time?

6 A. Well, I think it is an inappropriate period of time. The
7 problem we have is that the 30-year treasury rate didn't exist
8 until 1977. Long-term rates did exist prior to that.

9 So you can't simply say well, I am going to average
10 just the ones that I have to project into the future and say I
11 have no information at all as to what that rate might have
12 been.

13 So you would pick a proxy, and a proxy might be, for
14 example, the 20-year rate which goes back to the 60's or other
15 long-term rates. There is studies comparing what the 20-year
16 rate and 30-year rate would produce, and they line up pretty
17 closely.

18 There is an Internal Revenue Service notice, 96-8, and
19 in the notice towards the end it says we performed a historical
20 analysis of a comparison of different treasury rates, and we
21 think the average difference between those two rates is, and as
22 I recall, the difference between 20 and 30 is zero.

23 Q. So how would --

24 MR. RACHAL: Excuse me. Maybe I am missing it, but I
25 don't think Mr. Deutsch opined on any of this in his expert

F7EJOSB6

Deutsch - cross

1 reports on this issue about the bond rates. This is all, once
2 again, stuff I am getting hit with.

3 THE COURT: Don't have him testify on Mr. Maxam's area
4 because we covered that already.

5 MR. GOTTESDIENER: Okay.

6 THE COURT: You can move on. I don't think there is
7 any need to go back through that, although I would note that
8 Ibbotson, by the way, it is a subscription only. I can't
9 actually access the numbers, FYI.

10 MR. GOTTESDIENER: Okay.

11 BY MR. GOTTESDIENER:

12 Q. Now, the use of pre-retirement mortality discount in this A
13 or B formula in Footnote 4, I believe, in your report, you say
14 that the use of mortality prior to age 65 here just made the
15 problem worse. Can you explain that.

16 A. Yes. Let's assume for a moment that they discounted at 6
17 percent with pre-retirement mortality, but the benefit is
18 growing at 6 percent without pre-retirement mortality.

19 We then have the same thing as using a different
20 interest rate. You are discounting at a rate that is above 6
21 percent because you're including the mortality discount, but
22 you're not crediting the benefit back out with survivorship. I
23 have seen plans that do credit with survivorship. It is
24 extremely rare, in my opinion, but they do exist.

25 Since it is not crediting back to survivorship, when

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Deutsch - cross

1 it gets to age 65, it is going to fall short by the, if you
2 will, probability portion of him that wouldn't have survived.

3 Q. So isn't it still accurate to describe what they did here
4 as an actuarial equivalent of the A benefits? It was an
5 actuarial calculation?

6 A. Well, I think in my opinion, the term "actuarial
7 equivalence" means more than it used an actuarial formula.

8 So inherently an actuarial equivalent is the word
9 equivalent. It is the two words, actuarial equivalent. It is
10 actuarial. For example, it includes mortality calculations and
11 it is equivalent. It has the same value. To have the same
12 value means the interest rate you're discounting that lines up
13 with your expected interest growth during the period you're
14 discounting for.

15 That isn't the case here. So if we look at what we
16 have here, a 35-year old has accrued benefit of \$10,000.00. We
17 discount it using 9 percent and we get for this 35-year old at
18 9 percent \$6,000 is a lump sum.

19 What we can grow that back under the plan terms at 6
20 percent per year, we convert it back into an annuity. The
21 annuity is only \$3,500 when you started at 10,000. It is only
22 35 percent of the benefit. It is not equal value because it is
23 only 35 percent. Equal would be a hundred percent.

24 So in my mind, it fails the equivalent part of
25 actuarial equivalent because it is not equivalent.

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Deutsch - cross

1 MR. GOTTESDIENER: If you could put on the screen
2 Deutsch 10, please. This this SPD and go to Page 10.

3 BY MR. GOTTESDIENER:

4 Q. Mr. Deutsch, while he is getting there, I wanted to ask you
5 because you talked about present value could be looked at in
6 two different ways.

7 On Page 10 of the SPD, the defendants use the term
8 actuarial equivalent lump sum. What do you read that as
9 saying?

10 A. That it is the dollar amount today that is the equivalent
11 value of your accrued benefit.

12 MR. RACHAL: Objection. I don't think this is --

13 (Inaudible)

14 MR. RACHAL: Objection; improper expert testimony.

15 THE COURT: All right. I understand your point, but
16 I'll allow him to give his interpretation. Ultimately it will
17 be up to the court. How with his expertise he would read and
18 interpret certain language would be important information.

19 BY MR. GOTTESDIENER:

20 Q. So that means what?

21 A. How do you say, if a friend of mine handed me this SPD and
22 said what does this clause mean, I would say they have some
23 assumptions, no more putative than 417 (e), and they're taking
24 the value of your benefit, your benefit payable on retirement,
25 calculating the value using the assumptions the plan dictates

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Deutsch - cross

1 for lump sums and that is how your lump sum is calculated.

2 Q. Now, you look at the foreseeability of the impact of the
3 way they did this transition. In a general way you mentioned
4 this somewhat before, but I want to go through some of the
5 slides that reproduce charts in your report.

6 Stepping back, what was the foreseeable result of this
7 design, in your opinion?

8 A. Well, it is best if you divide it into three potential
9 benefits to do the analysis. One is the benefit payable at age
10 65 which is the core benefit in the plan because that, as I
11 mentioned earlier, by definition, accrued benefit is the
12 benefit tables on the annuity at on retirement.

13 That would be one way to look at it. One is the
14 benefit payable in annuity prior to that, between 55 and 65,
15 and the third way to look at it is through the lump sum.

16 Q. Before you go into the details of it, could we get on the
17 screen No. 11. I want to know if your conclusion is similar or
18 different from the statements made by the defendants admitting
19 the foreseeability of the wear-away.

20 THE COURT: Hold on.

21 MR. RACHAL: Objection. He is now going to opine on
22 the meaning of our statements?

23 MR. GOTTESDIENER: No. The question was does he agree
24 or disagree with what the defendants said about foreseeability
25 of the wear-away.

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Deutsch - cross

1 THE COURT: I haven't read it. Let me take a look at
2 this. You're going to ask him does he agree or disagree with
3 the statement in the answer?

4 MR. GOTTESDIENER: Yes.

5 THE COURT: All right.

6 (Pause)

7 THE COURT: I will allow it. We're talking about the
8 answer Paragraphs 44 to 45 and 56, and the question is do you
9 agree or disagree with the first statement. Defendants admit
10 that.

11 THE WITNESS: The first statement says in light of the
12 manner in which the starting value in the cash balance was --

13 THE COURT: Whenever people read, it gets really fast
14 because you read as if you're reading. I don't think you need
15 to read it. If you do, you have to read it slowly.

16 THE WITNESS: I have to read it to myself.

17 (Pause)

18 BY MR. GOTTESDIENER:

19 Q. Could I ask, the statement in sum, see if you agree --

20 THE COURT: Don't, don't characterize it.

21 MR. GOTTESDIENER: I am trying to save time, but I
22 understand.

23 (Pause)

24 THE WITNESS: The first sentence I absolutely agree
25 with. It was foreseeable that the benefit that is the annuity

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Deutsch - cross

1 benefit we are talking about, to the best I can tell, to age 65
2 would be in wear-away.

3 From the best I can agree with, the second sentence
4 looks like it is an extension of the first sentence. It was
5 foreseeable that there would be lump sums higher than the cash
6 balance account. That was also foreseeable. So I would agree
7 with that.

8 MR. RACHAL: Your Honor --

9 THE COURT: Yes?

10 MR. RACHAL: -- again we were hit with these last
11 night. He is opining on on our answer.

12 THE COURT: He is just telling whether or not separate
13 and apart -- it is an admission.

14 MR. RACHAL: Correct. I am not sure it is accurate
15 because of the ellipses.

16 THE COURT: Pull it out. You can cross-examine him on
17 it.

18 BY MR. GOTTESDIENER:

19 Q. Do you have an opinion? Do you agree --

20 THE COURT: He has given his opinion.

21 MR. GOTTESDIENER: There is one part.

22 THE COURT: Let me have the court reporter read it
23 back where we were so far.

24 (Record read)

25 BY MR. GOTTESDIENER:

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Deutsch - cross

1 Q. Do you agree with their exception about the enhancement?

2 A. Okay.

3 Q. Do you agree?

4 A. The exception, no, I do not completely agree with the
5 second part.

6 With regard to people who were taking lump sums, there
7 is a small segment of people where this is debatably true, but
8 for people taking annuities, this is not true. It was
9 foreseeable that people taking annuities who received
10 enhancement, all of them would be in wear-away.

11 Q. Now let's then walk through your opinions as to
12 foreseeability in detail. Put on the screen, please, Deutsch
13 12. This chart from your report is the initial account balance
14 without the enhancement as of 12-31-95.

15 A. So what this --

16 Q. What does this show?

17 A. What this chart shows is a comparison of the initial
18 account balance to the lump sum the participant would have
19 received on January 1, 1996 if they effectively terminated on
20 that date and elected a lump sum.

21 So it is showing an initial account balance as a
22 percentage of the lump sum they were entitled to and it is
23 eventually age-sensitive. At age 65, the balance would have
24 been at 81 percent of the lump sum. But at age 20, it would
25 have been only 21 percent. As you can see on the graph nice

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Deutsch - cross

1 and smoothly it is geometrically progression, pretty close to
2 geometric progression increases from age 20 up to age 65.

3 Q. So what was expected or anticipatable based on this
4 information?

5 A. It would be anticipated basically anybody who did not
6 receive an enhancement at best a lump sum would have been 80
7 percent of their account balance -- excuse me. I said that
8 upside down. Their initial account balance would have been at
9 80 percent of the lump sum they would receive.

10 Q. As to the enhancement, we briefly looked at the
11 enhancement. Could you pull up SPD Page 12, Deutsch 13.

12 You mentioned it before, but if you would just explain
13 it a bit to her Honor. With specificity as to the --

14 A. So the enhancement formula took the account without the
15 enhancement and it divided it by a factor. The factor was the
16 number of months prior to age 65 at a third of a percent per
17 month which is equivalent to 4 percent per year but to a
18 maximum of 10 years. If you were under 55, you get the same
19 factors as if you were 55.

20 The factor lines up exactly with the earlier reduction
21 you were talking about earlier, so it basically divides by what
22 the early retirement factor reduction would have been. So, for
23 example, we talk about a guy with a thousand dollar benefit
24 would have ended up with a \$600.00 benefit at age 55. Well,
25 that is a 60 percent of his benefit. So that person would be

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Deutsch - cross

1 divided by .6, which is equivalent to giving a two-thirds
2 increase in his benefit and multiplying it, if you will, times
3 1.66. So when they divide here by .6, they're giving him a 66
4 percent bump in his account due to the enhancement.

5 Q. Could you show Deutsch 14, please. Can you tell us what
6 Deutsch 14 is.

7 A. This would appear to be the -- it is hard to tell because
8 it is on top of things. It appears to be the plan definition
9 of the initial account balance.

10 Q. Does it reflect the enhancement in there?

11 A. Yes, the second sentence starts with respect to participant
12 who attained Page 50, with 15 years of service, and describes
13 the formula I hopefully just stated.

14 Q. Now, if you'd call up, please, Deutsch 15 and tell us if
15 this is a calculation of a participant's account with the
16 enhancement. Explain it.

17 A. This is the calculation of Ms. Cardona's opening account
18 balance that was increased by the enhancement. So the first
19 step is to calculate the initial account balance.

20 So her 12-31-1995 accrued benefit was this \$8,000
21 number that you see here. Based on her age of 58 years 9
22 months on January 1st, 1996, basically you look up on a table
23 that produced these 9 percent discount factors, and with the
24 mortality, what the factor is and the factor is 4.7813.

25 You multiply to an initial account balance without

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Deutsch - cross

1 enhancement was \$41,000. Then because she satisfied the age 50
2 with 15 years of service requirement because, as I recall, I
3 don't think it is here, but she had about 35 years of service,
4 and as I just said, she was 58 years' old and over 58, and with
5 15 years of service, she is entitled to the enhancement.

6 Because she was age 58 and 9 months that is 75 months,
7 six years and three months, 75 months. You multiply that times
8 one-third, that would be 25 percent. You subtract it from a
9 hundred percent in the formula, that coincidentally gives us 75
10 percent. That is more than 76, then the other set one would
11 have been less, so it is just a coincidence.

12 And then you would take her \$41,000 number, divide it
13 by this 75 percent, and get an initial account balance for her
14 of \$55,000.

15 Q. Now, without the enhancement, does the calculation of the
16 opening balance capture the value of the earlier retirement
17 subsidy we talked about earlier?

18 A. No, it does not.

19 THE COURT: Can you just go back to the prior slide
20 for one moment. I want to get the citation for it. PX 38.
21 There is another page cite. PX 38, the Woolworth retirement
22 plan.

23 MR. GOTTESDIENER: It is Section 1.23.

24 THE COURT: Bates number Page 606. Thank you. You
25 can go ahead.

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Deutsch - cross

1 BY MR. GOTTESDIENER:

2 Q. Was it typical for plans around this time to do something
3 similar for folks who were entitled to the early retirement
4 subsidy?

5 A. As I said earlier, it was not uncommon for plans to have
6 some form of transition credit which in certain instances could
7 have replaced the value of an early retirement subsidy that
8 could be the value of the transition credit, multiple reasons,
9 but that could be one.

10 Q. How many people here got the enhancement?

11 A. I don't have an exact count because we don't have
12 sufficient data to know the exact answers on these, but it is
13 roughly 2,000 people out of the 16,000 people have received the
14 enhancement, in my estimate.

15 Q. That would be around what percent?

16 A. 2 divided by 16 is 1/8th, that is about 12 percent.

17 Q. What would have been the expected impact on the expected
18 wear-away, if you can call up Deutsch 18, of participants who
19 got the enhancement, even with the enhancement?

20 A. That is not what is on this chart.

21 Q. Foot Locker expected wear-away even for participants
22 receiving the enhancement?

23 A. The chart is without enhancement. That is with
24 enhancement. What this chart is showing is that the purplish
25 section, the higher of the two, they're both purple, but the

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Deutsch - cross

1 higher of the one, frozen accrued benefit shows what the
2 benefit would be if the person elected early retirement benefit
3 on January 1, 1996, or if they were under age 55, waited until
4 they're 55th birthday and then took the early retirement
5 benefit.

6 For the people below 55, we get a flat line of \$600.00
7 because that is the hundred dollars we calculated earlier at
8 age 55, and then it slowly increases up to a thousand dollars.
9 When they reach 65, they're unimpacted by the early retirement
10 because they're not actually retiring early any more and they
11 get the full thousand dollars.

12 If you take the benefit purchased by the initial
13 account balance, that is the lower section, and you can see it
14 starts out at only 400 instead of 600. While it boosts people
15 up to potentially compensate for the loss of the early
16 retirement subsidy, it is piggybacked on top of a benefit that
17 is already falling short, so that is corollary damage, if you
18 will, also falls short.

19 So if, if the initial balance had properly replaced
20 the initial benefit, then the way they calculated the
21 enhancement, it would have identically replaced the early
22 retirement benefit a person would have gotten on 1-1-96.
23 Because the initial balance didn't replace it, this has the
24 same percentage shortfall.

25 Q. If we call up the Deutsch report itself, and Mr. Deutsch,

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Deutsch - cross

1 while he is doing that, can you turn to Page 11 and 12, more
2 particularly Page 12 because there is another chart there.

3 THE COURT: We'll take a break at 3:30, so you can
4 plan for a few minutes away.

5 BY MR. GOTTESDIENER:

6 Q. On Page 12, if you could focus on that chart, can you tell
7 us what that chart comparison of frozen accrued to the 1-1-96
8 cash balance accrued benefit with enhancement is showing?

9 A. Yes, this is showing if the individual were to wait until
10 age 65 to receive their benefit and then took their benefit as
11 an annuity at age 65, that's the lower number, so that is this
12 thing that looks like it has a peak to it.

13 The upper one is what their benefit at age 65 would
14 be. So this is based on a person who has a \$1,000 accrued
15 benefit, so the protected benefit is by definition a thousand
16 dollars at age 65, so that is why you have a flat line there.

17 The people who are younger than 55, they get a lower
18 number than the ones at 55 because they have a bigger interest
19 discount so they get hit harder by the conversion of the
20 earlier chart with geometric progression with the 20 years and
21 65 with 80 percent. They're getting the effect. That is why
22 it is going down.

23 The reason it is going down on the other side, they
24 get less of an enhancement, they get less benefit out of the
25 enhancement. Everyone is waiting till 65, but because they

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Deutsch - cross

1 have less years prior to 65 on 1-1-96, they get a smaller
2 enhancement increase, so that is why this is this peak in the
3 middle. 55 is the place to be on the enhancement.

4 Q. In the opening statement there was displayed a calculation
5 of a participant with zeroes and the No. 4, and counsel made
6 the statement that this person was not unique. Do you have an
7 opinion about the accuracy of that?

8 A. Yes. This is a participant with pin number like 00004.
9 This individual was paid in 1997. They were near this 55 sweet
10 spot where they were optimizing the enhancement, and so they
11 actually received a lump sum that was larger than the value of
12 their accrued benefit.

13 Now, first of all, the question is how many of them
14 were there? So you counted. There is 200 people like this.
15 It is a very rare instance. Because it requires two things,
16 payment in '97 when the interest rate was the highest in any
17 year, payment soon after the conversion or change, I am sorry,
18 the change to the plan, and so as you get further from '96,
19 that becomes less and less likely. The third thing is the
20 enhancement.

21 So it is not a lot of people. There is only 2,000
22 people to start with that received the enhancement. A lot of
23 them are not in this 55 zone and a lot of them weren't paid in
24 '97. When you narrow it down, you end up with only about 200
25 people.

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Deutsch - cross

1 Q. So looking at the three different types of wear-away, now
2 getting more detailed as to what in your opinion Foot Locker
3 could and should have anticipated overall, let's assume that
4 interest rates held constant, how long would it take for a
5 participant's account balance to catch up? What was the
6 expectation and anticipation?

7 A. Assuming future accruals, you have a chart in the report, I
8 assume that is what is going up, it would take, depending on
9 how much past service somebody had, it would take between zero
10 and could take as long as twelve years for some people. On
11 average, it was around three years. I assumed you would bring
12 the chart up.

13 Q. Yes. What I was getting at, the question about how long a
14 participant's account would take to catch up, is that one
15 question or more than one question?

16 A. Well, there are several factors that influence it. I
17 misunderstood the question, several factors that influence how
18 long somebody's in wear-away.

19 The first factor is how short of the lump sum the
20 initial account is. That is influenced by their age on 1-1-96.
21 Again, that is that chart showing from 20 to 65, going from 20
22 percent to 80 percent. How much do I have to catch up, that is
23 the first problem.

24 The second problem is how quickly am I catching up?
25 That is influenced not by your age, but by your service because

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Deutsch - cross

1 the higher your service, the higher your pay credit rate. So a
2 person with 20 years of service is earning benefits at a faster
3 pace than a similarly-aged person with only one year of
4 service. So service is another factor.

5 Then, of course, the year of payment is going to be
6 another factor, and the period of time actually since 1996 has
7 a small influence on it, but it is primarily three factors.

8 Q. Let's look at Deutsch 19, starting with lump sum wear-away.

9 Based on the data available to Foot Locker, you show
10 in your report that they could have anticipated the following
11 periods of wear-away. Could you explain the breakdown of 5
12 percent of participants, who would have been expected to have a
13 lump sum period of wear-away?

14 A. Yes. This is assuming the 417 rates neither went up or
15 down, they remained constant. What we see is that there are a
16 few people who have less than a year, a few. 10 percent of the
17 people are less than 8 months. Another 10 percent of the
18 people are between 8 months and 14 months. So we have 20
19 people who are just a year or less.

20 THE COURT: Let me just say that I see Deutsch 19,
21 that is the number of your slide. It is at Page 33 in the
22 report. All right. So the record is clear and I can get back
23 to it.

24 THE WITNESS: On the other side we look at and we go
25 is 1400 people who have a period of 86 months, which is over 7

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Deutsch - cross

1 years. So we've got as many people at 7 years as we have who
2 are less than 8 months. If we pick three years just because it
3 is a nicest I point to look at, three years is half the group,
4 half the group would be having a wear-away period of at least
5 three years.

6 THE COURT: Shall we take our mid- afternoon break
7 now. Ladies and gentlemen, let's just take our break. We'll
8 take another break of similar length as this morning and
9 return.

10 (Recess)

11 THE COURT: Let's all be seated. Mr. Gottesdiener,
12 you may proceed, sir.

13 MR. GOTTESDIENER: Thank your Honor.

14 MR. GOTTESDIENER: If we can show Deutsch 20. We were
15 just on lump sum wear-away, the anticipated lump sum wear-away
16 would have been an analysis of that, what you would have found
17 at the time.

18 BY MR. GOTTESDIENER:

19 Q. Now, annuity wear-away, can you tell us what this chart
20 shows? This seems to correspond to Page 30 of your report.

21 A. What this shows is a similar analysis, but the analysis is
22 of the benefit payable as an annuity at age 65 rather than the
23 lump sum, and we have a slightly long longer wear-away period,
24 for example, 8 months, the 90th percentile. It is 11 now.

25 Q. How about the average overall?

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Deutsch - cross

1 A. The average is 3.98, so it is about four years on average.
2 The prior one on the lump sum, I don't think I mentioned, it
3 was three and a half, roughly.

4 Q. An average lump sum wear-away of three and a half and here
5 annuity wear-away of --

6 A. About 4, a lot longer, yes.

7 Q. You were talking about the percentiles?

8 A. For example, 50 percent percentile which was three years
9 now, a little more than three and a half years.

10 Q. How many people would be anticipated to suffer that period
11 of wear-away?

12 A. It is about, about 7300 people would be anticipated to be
13 in their wear-away period of over three and a half years.

14 Q. That is okay.

15 Can we see Deutsch 21, the early retirement wear-away
16 you would have anticipated.

17 A. Because the value of the early retirement benefit, because
18 of the value of the subsidy is more valuable than either of the
19 other two benefits, the wear-away period is going to be longer.

20 Q. What is the average wear-away period was anticipatable for
21 people in this category?

22 A. So the average goes from 4 to almost 5, just under 4 to
23 just under 5. It is almost a whole year longer. It originally
24 was 8 months and 11 months, is now at 15 months.

25 The middle was originally at three years is now

F7EJOSB6

Deutsch - cross

1 pushing six years. One of the things to understand about this
2 chart, though, is there are people excluded from this chart
3 because if you are already over 65, it is a moot point. There
4 are slightly less people in the population itself.

5 Q. So you've examined the documentary evidence that explains
6 how the company came to have this specific design formula. Is
7 that right?

8 A. That is correct.

9 Q. We previously looked at PX 21, if we can get that back on
10 the screen. These are Mr. Kiley's notes. We looked at part of
11 them from February 2, 1995.

12 I would like to show you this document and a few other
13 documents to help the court understand how this specific
14 formula came to be adopted in the Fall of '95 starting here now
15 in February of '95.

16 On the first page, is there anything you would like to
17 tell us about what you see on the first page? Just to back up,
18 the evidence is undisputed, will show these are notes and
19 Mr. Kiley testified about this was one of the meetings at which
20 Mr. Grefig and other people from Mercer and Foot Locker were
21 present at which Mr. Kiley took notes February 2, 1995.

22 Go ahead, sir.

23 A. As I say, when you convert to a cash balance plan or
24 alternatively adopt a cash balance plan, there is the opening
25 account balance and there is the ongoing pay credits. So this

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Deutsch - cross

1 is this chart here which says Example 2, and he is talking
2 about the pay credit rate.

3 As the conversion turned out, for most people the pay
4 credit rates were lower than they were prior to the conversion.
5 What he is saying is we can create pay credit rates that
6 reproduce the current formula.

7 Q. The yellow that Randall highlighted there, the yellow
8 column, what does that say?

9 A. It says current plan pay credit.

10 Q. And then to the right, what does it say?

11 A. 20 percent reduction from current plan.

12 Q. You were saying?

13 A. With what he is saying here, the one and a quarter, six and
14 a quarter, 10 percent, if those were --

15 THE COURT: Hold on a second.

16 MR. RACHAL: Again he is crossing over, saying what
17 someone is saying and somebody is meaning.

18 THE COURT: Sustained. You don't need to go into all
19 of that. Sustained.

20 What he can't do, what you can't do is just talk about
21 what Mr. Kiley meant just because Mr. Kiley needs to talk about
22 what he meant. What would be perfectly appropriate for the
23 witness to give an opinion and say is that based on documents
24 you reviewed in the case and point us to those documents he
25 reviewed. He shouldn't just march through Mr. Kiley's

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Deutsch - cross

1 documents and be the person who assembles the factual record
2 based upon all of the Foot Locker documents because they will
3 speak for themselves or not, or there will be a witness who
4 will speak to them clearly.

5 I don't want him interpreting what Mr. Kiley meant. I
6 don't know if Mr. Kiley, he said a moment ago Mr. Kiley is
7 saying that. Is Mr. Kiley the one saying that or is he sitting
8 at a meeting where this was being said to him? I don't know
9 the answer. I don't want there -- I don't know that he knows
10 the answer.

11 So let's not have him do that. He can say based upon
12 his view, he interpreted, took away the following points in
13 terms of the chronology of the plan being created and that was
14 based upon the following information. Again I don't want and I
15 don't need him to be a factual chronology of the documentation.

16 MR. GOTTESDIENER: I understand what your Honor is
17 saying. I understand completely. What I would like to do,
18 though, is have, when there are numbers displayed and formulae,
19 have him as an actuary just help us understand what that is
20 showing.

21 THE COURT: If he knows, right? I don't know if he
22 has a basis. Let me just ask you, have you read Mr. Kiley's
23 deposition or did you attend it?

24 THE WITNESS: I did not attend it. I have seen
25 portions of it.

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Deutsch - cross

1 THE COURT: Did he talk about PX-21?

2 THE WITNESS: I don't specifically remember one way or
3 the other.

4 THE COURT: I don't know he can talk about what he
5 understands. All he would be saying is these numbers look to
6 me to be X, which I understand. Here is what we can do.
7 They're going to be in the record, right? You're suggesting
8 they're not going to be objected to?

9 MR. GOTTESDIENER: Yes.

10 THE COURT: You can point me to them and I can then
11 look at them and see what you want, if you want to publish
12 certain notes to the jury. Ultimately Mr. Kiley is coming,
13 right?

14 MR. GOTTESDIENER: Yes, your Honor.

15 THE COURT: He can talk about what he meant.

16 MR. GOTTESDIENER: Okay. Could I ask, could I move to
17 a different example as maybe to show the court the kind of
18 thing that I think the court would allow me to do with
19 Mr. Deutsch.

20 THE COURT: You can certainly say if this were
21 referring to X, Y or Z, and do it as a hypothetical. What you
22 can't do is act as if it is the thing you hope it is.

23 MR. GOTTESDIENER: I absolutely understand.

24 THE COURT: Mr. Kiley will make the connection. It
25 will be subject to that connection. You may proceed.

F7EJOSB6

Deutsch - cross

1 BY MR. GOTTESDIENER:

2 Q. If you could go to the second page. In the middle of the
3 second page, if you highlight where it says E X, Randall, right
4 there, yes.

5 Could you just tell us as an actuary what does this
6 appear, this E X example, what does this appear to be showing?

7 A. It appears to be showing an illustration of wear-away. It
8 shows for an individual that his initial account balance would
9 be a thousand dollars at 9 percent, but if he terminated and
10 the 417 rate was -- who would get lump sum of 12. The account
11 balance would understate his lump sum by \$1,250.00.

12 If we add to it a hundred to interest and pay credit
13 its so as the account is growing at a hundred dollars a year,
14 it would take two and a half years of interest before this
15 person was out of wear-away.

16 Q. In the prior paragraph above, do you see where it says as
17 of the -- yes -- do you see that where it says we could convert
18 existing balances at 9 for existing employees, but if they
19 term, they would be cashed out at 7.83 percent?

20 As an actuary, could you tell us what you think that
21 means?

22 A. Yes, it basically sounds like a description of the
23 calculation we just saw, that we were creating the accounts at
24 9 percent, and 417 (e) is going to require us to pay the lump
25 sum using a lower rate of 7.83 percent. So they would be

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Deutsch - cross

1 getting, if you will, a different present value calculation on
2 payout than was used to calculate the initial balance.

3 Q. If we could see Deutsch 95 for a moment. Can you tell us
4 what we're seeing in Deutsch 95.

5 A. This looks like it is the same thing. It is saying that
6 the 417 (e) rate is 1-1-95. Actually, that is the '95 rate,
7 more appropriately described as.

8 So what would happen is if they created initial
9 account balances at 9 percent, but if people terminated, they
10 would be paid at the 417 (e) rate at -- and repeats an example
11 of -- a wear-away where the minimum lump sum would exceed the
12 account balance of two and a half years ignoring interest.

13 THE COURT: Hold on one second. My PX 553 -- let me
14 ask you, what is the PX that is the document which you have
15 highlighted on this?

16 One issue is that I don't have every page you're
17 looking at. I want the record to be able to be -- I want to be
18 able to get back to these pages eventually. What I am doing, I
19 am cross-referencing the PX numbers to certain things.

20 What is the PX number of that? Is it the same PX
21 number? Is it still PX-21.

22 MR. HUANG: Yes.

23 THE COURT: What page?

24 MR. HUANG: 2 --

25 THE COURT: You were talking about Deutsch 95. I

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Deutsch - cross

1 don't have it. I don't have any reference for --

2 MR. GOTTESDIENER: Your Honor, those are for Randall
3 to call up.

4 THE COURT: We'll connect them to things so that I've
5 got them. 2343, terrific. That is on PX-21. Then you have a
6 cross-reference to 553, which is something different.

7 MR. GOTTESDIENER: That is the Mercer invoice.

8 MR. RACHAL: Your Honor, if I understand, these notes
9 are fro the same meeting. You saw the same text.

10 THE COURT: Right.

11 MR. RACHAL: I think they're the same meeting.

12 THE COURT: That is what it sounds like. Now I
13 understand where we are.

14 BY MR. GOTTESDIENER:

15 Q. Just a rough fact back-of-the-envelope calculation, how
16 long would the wear-away for someone in this example last?

17 A. If, in fact, this person had an account balance of a
18 thousand dollars, that means he has \$60.00 of the hundred
19 dollars would be the interest credit because it says interest
20 plus pay credit is a hundred dollars. That means \$40 is the
21 pay credit if \$60.00 is the interest credit. He if needs to
22 make up \$250.00 of ground at \$40 a year, that is six years.

23 (Continued on next page)
24
25

F7enosb7

Deutsch - direct

1 THE COURT: I have also figured this out.

2 You guys have retyped.

3 MR. GOTTESDIENER: Yes.

4 THE COURT: That's what is going on here. It is not
5 actually 2343. It's 2344. It is exactly what we were looking
6 at before, only retyped.

7 I thought we were looking at the same language,
8 slightly different, because it is a little clearer here in two
9 different places, which may or may not have some degree of
10 emphasis. But, in fact, it's the same language in 2344.

11 All right.

12 MR. GOTTESDIENER: The next slide to show is PX 215.
13 This is dated March 15, 1995. This is a fax from Mr. Grefig at
14 Mercer to Kiley.

15 Currently on the screen is the first page of this
16 five-page document. And if you go to the next page, after the
17 fax cover, and if you could kind of blow that up please, so
18 that it's more visible.

19 BY MR. GOTTESDIENER:

20 Q. You were talking about normal costs earlier. Can you tell
21 us what this shows to you as an actuary, what is this is
22 displaying, Mercer to Foot Locker?

23 A. Well, the first quadrant of those four is representing the
24 current career average pay plan.

25 So the anticipation at this point is, absent any

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Deutsch - direct

1 change, the cost will be \$12 million.

2 Q. 12 million in normal cost?

3 A. In normal cost, yes.

4 Q. OK.

5 A. The one next to it says that says cash balance says that
6 the normal cost is five million six, but the normal cost after
7 the first year is eight million five, which to me, knowing the
8 facts of the case, indicates that the expectation in this
9 calculation that there was going to be a reduction down to 5
10 million due the wear-away, but once they are out of the
11 wear-away, it is going to rise to \$8 million.

12 Q. The next page, please.

13 THE COURT: Does it mean out of --

14 MR. RACHAL: Objection, your Honor.

15 THE COURT: Yes.

16 MR. RACHAL: This is inconsistent with what he swore
17 in his trial --

18 THE COURT: You will be able to do that on
19 cross-examination.

20 MR. RACHAL: OK.

21 It is not linking up to the reports that were
22 submitted and what he had in the report.

23 That is fine, your Honor. I will address it later.

24 THE COURT: You are saying that the \$8 million, so
25 it's like a 3 million or three one increase between the cost

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Deutsch - direct

1 under cash balance, normal cost, and after first year?

2 THE WITNESS: Yes. I think it's two million nine.

3 THE COURT: Two nine. Sorry. It is the other way
4 around.

5 Could it be due to both wear-away and the requirement
6 of a certain number of lump sum payments? In other words --

7 THE WITNESS: No. Because the anticipation in their
8 funding assumptions were that people who were not going to take
9 lump sums were going to take annuities. These are based on the
10 funding assumptions which have that annuity assumption in it.

11 THE COURT: All right.

12 BY MR. GOTTESDIENER:

13 Q. This would show savings of how much between the career
14 average and going with the wear-away cash balance?

15 A. About 2 million -- excuse me. Yes. Two million nine in
16 the first year. 2.9.

17 Q. So from the career average of 12 --

18 A. I'm sorry. I misunderstood the question. From the career
19 average of 12 it's, I guess, six seven roughly, \$6.7 million.

20 MR. GOTTESDIENER: OK. The next page of this fax,
21 please. Could you blow that up a bit.

22 BY MR. GOTTESDIENER:

23 Q. There are -- you see in the upper left-hand corner where it
24 says, Woolworth test case scenario?

25 A. Yes.

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Deutsch - direct

1 MR. GOTTESDIENER: You can reduce that a bit. There
2 is an additional page or two of these test case scenarios.
3 Could you show us, Randall.

4 BY MR. GOTTESDIENER:

5 Q. So we have three different test case scenarios. Could you
6 tell us what these appear to be showing.

7 A. Well --

8 Q. We may need to have it blown up just a bit so it's a little
9 more visible.

10 MR. RACHAL: Your Honor, I am going raise, I guess, a
11 foundation objection. I can approach or explain.

12 THE COURT: What is your foundation objection?

13 MR. RACHAL: This --

14 THE COURT: Just try to make it concise.

15 MR. RACHAL: I will.

16 THE COURT: Let me just ask you, does this have who do
17 with how Mr. Kylie would explain these documents as being
18 different?

19 MR. RACHAL: No. It has to do with whether this
20 document even made it over to Foot Locker. I don't think it
21 connects up.

22 In other words, there were some notes that Mr. Kiley
23 had that were obviously his notes. Mercer did a lot of
24 calculations.

25 THE COURT: Doesn't this have an FL Bates number on

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Deutsch - direct

1 it? Doesn't that mean it was a Foot Locker document?

2 MR. RACHAL: I think that means it was produced by
3 Foot Locker, not that it went over to Foot Locker.

4 THE COURT: I will tell you what. I am going to allow
5 it for the moment only because it's got a Foot Locker's Bates
6 number on it. If there is something particular about Bates
7 numberses where they are not Foot Locker documents, let me
8 know. We will continue for now.

9 MR. RACHAL: It was a slightly different point. I
10 don't know that the document was shared with Foot Locker so
11 that they ever considered it. It is their state of mind.

12 THE COURT: I assume what you are going to do with a
13 bunch of these is have Mr. Kiley get up here and say whatever
14 he is going to say about them or not. And he will either say
15 they didn't mean what Mr. Deutsch said they mean or they were
16 my own and I never shared them with anybody, so nobody could
17 have known this information, or whatever he is going to say.

18 Mr. Deutsch as an actuary can interpret them. Whether
19 that is anything that Foot Locker management, if you will, was
20 thinking is something that can be connected up later.

21 MR. RACHAL: Thank you, your Honor.

22 THE COURT: All right.

23 BY MR. GOTTESDIENER:

24 Q. If you could show us, these were showing three different
25 scenarios. If you could just flip through the three.

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Deutsch - direct

1 The first one is somebody who was age 35 with five
2 years of service.

3 A. Yes.

4 Q. Then the next two pages, that is somebody who is 50 with 15
5 years?

6 A. Yes.

7 Q. That would be somebody who would be entitled to the
8 enhancement, is that right?

9 A. Yes.

10 Q. And the last one is 50 years old and 25 years of service,
11 correct?

12 A. Yes.

13 Q. It may be easier -- so can you tell us what this document
14 shows, if we could then zoom out of it.

15 THE COURT: It is Bates numbered page at bottom 9879,
16 right? That's where you are?

17 MR. GOTTESDIENER: 9879. That's right.

18 BY MR. GOTTESDIENER:

19 Q. What does this show?

20 A. What this would show, for example, for this individual,
21 there is three competing plan designs illustrated here.

22 The first one is entitled career average, the next one
23 is entitled age based cash balance, and the third one is
24 entitled service based cash balance.

25 The career average is the current plan. So they are

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Deutsch - direct

1 using that as a baseline for comparison. And they are saying,
2 based on the assumptions they are using here that he has a
3 \$25,000 salary, that his prior average salary over the last 25
4 years was \$16,000, so they can determine the accrued benefit on
5 the initial date, that his salary is going up 5 percent per
6 year, and that the interest crediting rate is 5 percent. It
7 mentions the 401(k), but -- yes, that's illustrated here, that
8 he's getting a 7 percent return on the 401(k) plan. This is
9 the progression of his accrued benefit from the amendment date
10 up until age 65.

11 Q. So that would be the rows starting in the middle at page
12 50?

13 A. Yes. So it shows every year until 60 and then jumps to 65.

14 Q. OK. So what is this showing on the left is the career
15 average?

16 A. Right.

17 Q. In the middle is the age based cash balance formula?

18 A. Right.

19 Q. And then the service based.

20 What are the results in terms of the benefits this
21 person would earn during the first three years after the
22 amendment?

23 A. Well, what you would notice is in the accrued benefit
24 column, in the age-based cash balance that the 4650 is repeated
25 for three years.

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Deutsch - direct

1 Q. What does that mean?

2 A. That means his accrued benefit is stuck at 4650. It's not
3 going up. It's at the prior protected benefit.

4 Q. So it's in wear-away?

5 A. Exactly.

6 Q. On the service based, do you see he's in wear-away?

7 A. Yes, you have the same phenomenon in the service based.

8 Q. These are three-year wear-aways. How does this formula
9 compare to the one that Foot Locker actually adopted?

10 A. Obviously they didn't adopt the age based. They went with
11 the service based. So that one is not really relevant.

12 Q. I am talking in terms, you explained to her Honor before
13 that a richer formula would get you out of wear-away sooner?

14 A. Yes.

15 Q. A poorer formula would stick you in wear-away longer?

16 A. Yes.

17 Q. How does this formula compare to the formula they adopted?

18 A. Yes. This is actually a much higher formula than the one
19 that they adopted.

20 Q. So if the one they adopted were put into this format, what
21 effect would that have on the wear-away?

22 A. It would extend the wear-away.

23 THE COURT: That's based on what?

24 THE WITNESS: If we -- I am looking at what I have.

25 If you look in -- the SPD is probably the quickest way to see

F7enosb7

Deutsch - direct

1 it. There is a schedule that shows the contribution rates. So
2 the numbers here are larger than the numbers in that schedule.

3 Q. So if we go now to the same day, there is Kiley notes of a
4 call. This is PX 129. On page 2 -- sorry, I think it is on
5 page 1. On page 1 --

6 MR. GOTTESDIENER: May I approach the witness, your
7 Honor?

8 THE COURT: You may.

9 BY MR. GOTTESDIENER:

10 Q. Do you see anything relevant to wear-away written on page
11 1, in the middle of the page?

12 A. Yes. There is a paragraph. It starts with the 5625.

13 Q. Yes. The \$5.625 million?

14 A. It says this is a onetime normal cost, and it says it is
15 because we get a credit for wear-away.

16 Q. So at the bottom it says we calculated 9, so in first year
17 we get a credit for a wear-away?

18 A. Yes.

19 Q. Let's look at also the same day, PX 252.

20 MR. GOTTESDIENER: May I approach, your Honor?

21 THE COURT: You may.

22 I am going to use my binder so I don't need it.

23 Thank you.

24 BY MR. GOTTESDIENER:

25 Q. 252 on the front, from Chris Maikels to Thomas Kiley: Tom,

F7enosb7

Deutsch - direct

1 here are the additional nine scenarios you requested. If you
2 have any questions, etc.

3 So what do we see on these additional nine scenarios?

4 A. These are similar to the ones we just looked at.

5 So, for the example, the one that is up there now, it
6 shows again in the first three years the 1230 doesn't increase,
7 indicating that this person is in wear-away for three years.

8 Q. Just flipping through the pages, we've got the next page,
9 there is a scenario of a 50-year-old with 25 years of service,
10 and that person --

11 A. They have the same thing. The benefit doesn't go up until
12 the fourth year.

13 Q. So that is a three-year wear-away that's being illustrated?

14 A. Yes.

15 Q. These are different scenarios --

16 THE COURT: What is accounting for the differences
17 here? Not in terms of obviously the document and what
18 Mr. Kiley may say. But in terms of your view as to the tests
19 that are being run here, what is fluctuating?

20 THE WITNESS: What is fluctuating between the
21 different ones, for example, in this group of nine is the
22 age -- if you can flip back to the first one. It's the age,
23 service and comp, so they're like different people.

24 THE COURT: I see.

25 THE WITNESS: The first one is 35 years old, five

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Deutsch - direct

1 service, \$25,000.

2 And if we go to the next one, it's 50 years old, 25
3 and 25,000.

4 So it's those three things that are changing.

5 THE COURT: I see.

6 THE WITNESS: I believe they set it up so that the
7 salary and the earnings rate on the account can change, but I
8 think they held them constant on all nine of them.

9 THE COURT: All right.

10 Thank you.

11 MR. GOTTESDIENER: May I approach, your Honor?

12 THE COURT: You may.

13 MR. GOTTESDIENER: PX 214, your Honor.

14 BY MR. GOTTESDIENER:

15 Q. This is 214. This has handwriting on it. It will be
16 linked up to Mr. Kiley, but show her Honor, if you would, under
17 the numbers, there is three lines of handwriting.

18 If you could just blow up the line that says -- yes,
19 the third line. That says 1080 per year for a 35-year-old
20 would be \$630 on a cash balance basis at 9 percent. If term.
21 during the year, they would be entitled to \$890 at 8 percent
22 due to GATT.

23 Could you tell us what that means to you as an
24 actuary?

25 A. Yes.

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Deutsch - direct

1 So the example that is higher up on the page shows
2 this guy's initial accrued benefit is 1080. What it's saying
3 is the initial account balance for this person would be \$630.
4 But when we go to pay them their lump sum, they are going to
5 get \$890 as the 417(e) minimum lump sum, which means their
6 account balance is going to be 260, a sizeable chunk short of
7 their minimum lump sum.

8 MR. RACHAL: Your Honor?

9 THE COURT: Yes.

10 MR. RACHAL: Brief objection.

11 It's gone on for a bit. Maybe I am misremembering and
12 he can point me to where this is in the expert report, but I
13 don't ever remember this type of narrative analysis of the
14 documents in the case in his expert report, so I've never had a
15 chance to cross-examine him on them on them or anything else.

16 MR. GOTTESDIENER: Your Honor, all of these
17 documents --

18 THE COURT: Hold on.

19 MR. GOTTESDIENER: Sorry.

20 THE COURT: I don't want to have colloquy right now on
21 it.

22 I hear your point. This has been repeated all day.
23 It's really unfortunate in terms of the fact that things are
24 being raised for the first time. That kind of thing typically
25 is taken care of during all the expert discovery.

F7enosb7

Deutsch - direct

1 You've got Mr. Kiley coming, right? So you will be
2 able to have Mr. Kiley do what he's going to do. In the
3 meantime what he's doing is he's pointing the Court to
4 documents which apparently demonstrate wear-away in terms of a
5 variety of runs. It is fine.

6 MR. RUMELD: Your Honor, I just want the Court to be
7 fully informed about what I think is going to happen here.

8 Your Honor already read portions of Mr. Maikel's
9 report, and I think he remembered very little about these
10 documents, even though he was involved with them. Mr. Kiley is
11 not going to remember anything. I just want to point out, we
12 have a lot of expert testimony on documents for which there is
13 no underlying witness who can actually testify to what is going
14 on.

15 THE COURT: Then Mr. Sher.

16 MR. GOTTESDIENER: I disagree.

17 THE COURT: It doesn't matter. You disagree. That's
18 why we are here. What I don't want to do is devolve into
19 argument.

20 Mr. Sher can say that these documents can mean any
21 variety of things. He has no idea as an actuary what these, in
22 fact, mean. They can mean the following kinds of scenarios.

23 In fact, for all he knows it may be that these relate
24 to scenarios for plans that were never adopted. It may relate
25 to one of the ones that were on whatever May notes and

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Deutsch - direct

1 presentations.

2 What's good for the goose is good for the gander. I
3 will then weigh their expertise, their credibility etc., etc.
4 and listen to Mr. Kiley or anybody else.

5 MR. RUMELD: I just didn't want to leave the Court
6 with some false expectation about Mr. Kiley.

7 THE COURT: That Mr. Kiley is going to come in, guns
8 ablaze remembering everything.

9 It's too bad. He's got all these carefully written
10 notes with pretty good handwriting.

11 MR. GOTTESDIENER: And he acknowledges receiving them.

12 THE COURT: We're beyond that.

13 MR. GOTTESDIENER: That's fine.

14 Could I just make a statement because this is very
15 surprising that they are claiming surprise.

16 THE COURT: They are claiming surprise because
17 typically during trial I have to say it is true the expert's
18 get on the stand particularly, when it's the second witness,
19 and testify as to what is in the report and what is attached to
20 the report and what documents are referenced.

21 MR. GOTTESDIENER: That is all these documents are.

22 THE COURT: Fine.

23 All you have to say is --

24 MR. GOTTESDIENER: They are --

25 THE COURT: Don't argue with me, sir.

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Deutsch - direct

1 MR. GOTTESDIENER: I'm sorry. I just want --

2 THE COURT: All you have to say is, Mr. Rachal, in
3 fact in his report it was a document attached as one of the
4 documents he reviewed. Mr. Rachal may have chosen not to
5 examine him on it. That was their choice. That is all I need
6 to hear. Then I am done with the objection frankly. That
7 would help.

8 MR. GOTTESDIENER: I should have said that earlier.
9 It's my fault.

10 THE COURT: If these were things he referenced in his
11 report and/or relied upon in his report and that was full
12 disclosed, so be it. And people chose to do what they chose
13 do.

14 Good for the goose, good for the gander is still good
15 for goose and good for gander. All right.

16 MR. GOTTESDIENER: The next document -- PX -- actually
17 let me finish with this.

18 BY MR. GOTTESDIENER:

19 Q. The wear-aways that are explained in the other scenarios
20 here. Would you --

21 THE COURT: Just so that we are clear, we are back on
22 214.

23 BY MR. GOTTESDIENER:

24 Q. 214, just flipping through the different scenarios, these
25 all appear to be wear-aways lasting three years or so.

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Deutsch - direct

1 A. Yes.

2 Q. So, for example, the last two pages show somebody who is
3 age 50, 20 years of service, and that person has a \$150,000
4 salary, and the prior one is 50-year-old with 20 years of
5 service at a \$50,000 salary. And that person above, those
6 people are suffering from three-year wear-aways?

7 A. Yes.

8 Q. The next document is April 7, and that is PX 298.

9 This is a fax from Mr. Grefig of Mercer to Mr. Kiley.

10 MR. GOTTESDIENER: May I approach, your Honor?

11 THE COURT: Yes.

12 Q. If you could tell us, looking first at the first page, this
13 seems to be -- the first page in.

14 MR. GOTTESDIENER: If we could expand that a little.

15 BY MR. GOTTESDIENER:

16 Q. This seems to be a little different than we have seen
17 before. It's got liability comparison, 1/1/94 data and
18 liabilities, cash balance study at the top.

19 On the left-hand corner there is 100 percent lump
20 sums, and then it shows accrued liability, the first year
21 normal cost, ongoing normal cost. And then it has 100 percent
22 annuities with those same entries.

23 Can you tell us as an actuary what that is displaying?

24 THE COURT: Where are you seeing the 100 percent
25 annuity.

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Deutsch - direct

1 THE WITNESS: It's --

2 THE COURT: I'm sorry. Got it. Thank you.

3 A. OK. This would relate to the benefit form election. So
4 they are currently assuming 100 percent annuity. By currently
5 I mean in 1995.

6 Q. But for the purposes of the cash balance study, what is
7 this displaying?

8 A. What this is doing is this is saying what would happen if
9 we switched to 100 percent lump sum assumption versus sticking
10 with a hundred percent annuity assumption.

11 Q. What does it show in terms much how much more money can be
12 saved if you used one assumption versus another?

13 A. In the wear-away, which would be the first year, it's
14 showing, for example, if they went to the age-based formula
15 that it would be -- the normal cost would be cut in half for
16 the first year and then there would be, without doing the math
17 in my head, about a 20 percent reduction by using the 100
18 percent annuity assumption.

19 In other words, the calculation of the required
20 minimum contribution would be reduced by assuming people take
21 annuities versus lump sums.

22 THE COURT: I'm sorry.

23 Can you go over that again. I am not sure I
24 understand what this document, at least what your perception is
25 as to this document.

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Deutsch - direct

1 THE WITNESS: OK.

2 I think, because of what was in Mr. Sher's rebuttal
3 report, I should explain it a little differently. There's the
4 real cost of the plan. And then there's the, if you will,
5 funding cost of the plan, which tries to allocate that real
6 cost to individual years.

7 The real cost of the plan is how much is ultimately
8 paid as benefits minus the interest on the money. And that's
9 unimpacted by how much money is actually required to be put in
10 each year. It is what it is.

11 But the law requires them to put in a minimum amount
12 each year to fund the benefits that are being promised by the
13 plan. That's referred to as the minimum required contribution.

14 And the minimum required contribution -- I've
15 discussed this earlier -- is made up of various pieces, but
16 primarily the normal cost and the unfunded liability payment,
17 the amortization payment, which is a constant. They can't
18 lower that number but they can lower the normal cost number.

19 What this is saying is, for purposes of determining
20 how much money we have to contribute to the plan under the law,
21 are we going to be showing a million five as that piece of the
22 calculation? Are we going to be showing three million seven
23 for that piece of calculation?

24 What this is saying is, if we assume that people are
25 going to take lump sums, then it's going to be three million

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1 seven.

2 But if we assume people are going to take annuities,
3 it will be a million five. So there's going to be a two
4 million plus dollar reduction by simply assuming people take
5 annuities.

6 What really happens is people did what they did. This
7 is just an assumption about what they are going to do. So it
8 doesn't affect the ultimate payout of the plan. It just
9 affects allocating the costs to individual years and, most
10 importantly, 1996.

11 THE COURT: Right. OK.

12 So if they went with 100 percent annuities, they are
13 able to project a lower cost base?

14 THE WITNESS: Yes. Exactly.

15 THE COURT: All right. Got it.

16 You may proceed.

17 BY MR. GOTTESDIENER:

18 Q. Just on that point did you see in the documentary record
19 that is all referenced in your report evidence that Foot Locker
20 was given projections as to how many people were going to take
21 lump sums versus annuities?

22 A. There was a study done by Mr. Grefig where he e-mailed
23 other people and said, When you introduce a lump sum
24 assumption, what is the incidence, how often do people take
25 lump sums?

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Deutsch - direct

1 And he then communicated that it would -- for people
2 below 55 a hundred percent of the people would take lump sums.
3 People above 55, 90 percent of the people would likely take
4 lump sums.

5 So, based on that, it would be effectively everybody
6 was going to take lump sums. It would be well above 90
7 percent. One chunk would be 100 and one chunk would be 90
8 most. Most people would be in the 100 percent group.

9 THE COURT: Hold on. We have an objection.

10 MR. RACHAL: It is the same objection about giving
11 narrative testimony.

12 THE COURT: All right. Got it.

13 You can have a standing objection to his testimony on
14 this. So Mr. Sher will do what he is going to do.

15 MR. RACHAL: All right.

16 THE COURT: I hear you. But now that I know that
17 Mr. Kiley is not going to have any factual knowledge, I need to
18 figure out something about the documents.

19 MR. RACHAL: Fair enough.

20 THE COURT: Mr. Sher can contradict and throw it all
21 into a massive confusion or not.

22 BY MR. GOTTESDIENER:

23 Q. If you can turn to the scenarios that are in this same
24 document. On the last two pages you should be able to see
25 there is another test case scenario for someone who is entitled

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Deutsch - direct

1 to the enhancement, age 50 with 20 years of service.

2 Do you see that their accrued benefit here is frozen
3 for four years?

4 A. Yes. Under the age based cash balance plan.

5 Q. And --

6 A. And the other ones which I can't see on the screen. One
7 two, three, four, five --

8 Q. Actually, if you were --

9 A. The last one actually has five years.

10 Q. So the last column shows a five-year wear-away and the
11 earlier columns show -- well, the first column on age based --
12 this scenario has more different plans than the others. We
13 have career average, then we have five-year wear-away,
14 four-year wear-away, four-year and five-year, is that accurate?

15 A. Yes.

16 Q. And then on the next page, it look like similar outcomes?
17 This is somebody who is 35 with five years of service?

18 A. Yes. Similar outcome.

19 MR. GOTTESDIENER: If you would show us PX 8, please.

20 If I could approach the witness, your Honor?

21 THE COURT: Yes.

22 Q. April 10, '95, Kiley notes.

23 Directing your attention to page 2, paragraph 1. If
24 you could read that and tell us if that is something that you
25 were referring to earlier.

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Deutsch - direct

1 A. Yes. This is exactly what I was referring to earlier,
2 where he is saying that, based on a national survey that Jim
3 Grefig conducted -- and I saw the e-mail trails with him asking
4 people about it -- under 55, 100 percent of the people would
5 take lump sums and over 55, 90 percent of the people would take
6 lump sums.

7 Q. If you would look down to the sixth paragraph. The first
8 year normal cost.

9 Do you see where it says that?

10 A. Yes.

11 Q. First-year normal cost is based upon the fact that a person
12 does not earn any additional benefits? It may take between two
13 and three years to get up to the ongoing cost level?

14 A. Yes.

15 Q. As an actuary and someone who analyzed the expected
16 wear-away in this plan, is that consistent with your
17 understanding of what was expected then?

18 A. Yes. So for the people who are in wear-away, they would
19 reflect no normal cost until they were out of wear-away. So if
20 there was an anticipation in two to three years to be out of
21 wear-away, since the normal cost is based on the benefit earned
22 in those years, those people would have no normal cost, and it
23 would depress the total normal cost of the plan.

24 Q. Because they were earning no new benefits?

25 A. Because they were earning no new benefits.

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Deutsch - direct

1 MR. GOTTESDIENER: PX 192, please.

2 These are notes of another meeting.

3 May I approach, your Honor?

4 THE COURT: Yes.

5 BY MR. GOTTESDIENER:

6 Q. Ten days later, April '95, by Mr. Kiley.

7 On the first page, at the middle of the page, starting
8 calculation example, and then carrying over to the top of the
9 next page, did you analyze the calculation example?

10 A. Yes, I did.

11 Q. And did you reproduce the results that are reflected on the
12 page?

13 A. Yes, I did.

14 Q. And what is this calculation example showing?

15 A. Well, it shows -- it's broke --

16 Q. In general before the details.

17 A. In general what this shows is the determination of this
18 individual's benefit payable at age 55 based on the cash
19 balance account where they received an enhancement. Then it
20 shows the associated annuity benefit at age 55. That would be
21 the protected early retirement benefit. He concludes on the
22 bottom of this page that the -- or I believe it is on the
23 bottom of this page, that the benefit that's protected after
24 five years is still larger than the benefit attributable to the
25 account balance. It is a little hard to see it there, but it

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1 is there.

2 So -- give me one second.

3 So here he's showing, at the very bottom of the page
4 where it starts to cut off, the 16,612 is the anticipated
5 account balance. He divides that by the age 55 factor to
6 convert that into an annuity and has that the cash balance
7 annuity is 1536.

8 And then on the top of the next page, he shows that
9 the \$3,000, which is the protected accrued benefit, times the
10 age 55 early retirement factor, reduction factor of .6, which
11 we have talked about before, that's the 4 percent per year
12 reduction, produces a benefit of 1800.

13 And since 1800 is more than 1536, this person's
14 benefit after five years as an annuity at age 55 is still
15 larger as the protected benefit, so this person is still in
16 wear-away if they took an early retirement benefit at age 55.

17 I should note he makes that comment here. He says,
18 Will be the minimum annuity. So he reaches that conclusion.

19 Q. Let me show you PX 86.

20 MR. GOTTESDIENER: Can I approach, your Honor?

21 THE COURT: Yes.

22 MR. GOTTESDIENER: This is a draft debt presentation
23 to top management that we will link up and is already admitted
24 by defendants. April 28.

25 BY MR. GOTTESDIENER:

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Deutsch - direct

1 Q. If you would turn to the back. Do you see Bates No. 5499?

2 A. Yes.

3 Q. What is that displaying?

4 A. This is displaying first year normal cost and ongoing
5 normal cost under two competing sets of assumptions, and it
6 looks like five separate potential plan designs.

7 Q. And it's showing the amount of money that can be saved by
8 reporting 100 percent annuities versus 100 percent of lump
9 sums?

10 A. Yes. If you contrast the numbers on the top and the bottom
11 half of the page, the difference would be the savings by
12 assuming a hundred percent annuities versus a hundred percent
13 lump sums.

14 Q. If you go to earlier in the document on Bates 5479 where it
15 has a comparison of plans, the current plan versus the proposed
16 cash balance plan, do you see at the bottom half of the page
17 there is a comparison of the normal cost under the current plan
18 versus under the cash balance plan in the first year showing a
19 savings of \$6.4 million?

20 A. Yes.

21 Q. Just for her Honor's context, you saw in the documents
22 earlier that the normal cost was at 12 million. Now it's
23 shaved down about 20 percent for the current plan.

24 Could you explain from your review of the documents
25 what that appears to be a result of?

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Deutsch - direct

1 A. Yes. At some point in the process they discovered that
2 there had been about 20 percent terminations -- I believe they
3 said because of plant closings but I am not sure -- but 20
4 percent terminations during 1995.

5 So there was an expectation that there would only be
6 80 percent of the people would still be there at the end of the
7 year. So it's basically 12 percent times 80 percent -- I mean
8 12 million times 80 percent.

9 Q. And that 20 percent reduction also carries over to the
10 normal cost?

11 A. Yes.

12 MR. GOTTESDIENER: PX 632. This is the final version
13 dated a few days later, Monday, May 1.

14 May I approach?

15 THE COURT: Yes.

16 BY MR. GOTTESDIENER:

17 Q. On page 1, do you see there's typewritten objective, and
18 above it appears again to be Mr. Kiley's handwriting. In
19 January we were charged with the responsibility to decrease
20 ongoing company cost.

21 A. Yes.

22 Q. And the objective, there are two bullet points there: To
23 decrease long-term company cost, review plan alternatives. To
24 promote the sharing of responsibility for retirement savings
25 with associates. Do you see that?

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Deutsch - direct

1 A. Yes.

2 Q. As an actuary, are those any different, those two bullet
3 points?

4 A. Only extremely subtly.

5 Basically to promote sharing of responsibility for
6 retirement savings with associates is a euphemism for having
7 the employees pay for the retirement benefits instead of having
8 the company pay for them. So it is an alternative way for the
9 company to lower their costs.

10 Q. If you turn to the last page, which is 2472, in the upper
11 right-hand corner, it appears that Mr. Kiley has written: We
12 looked at many variations of CB formulas, we chose this formula
13 because of the level of savings it provides and because it is
14 service-based, which is appropriate based on the emerging
15 demographics of our company, i.e., younger and more mobile.
16 \$22,000 is the average covered compensation of plan
17 participants.

18 Do you see that there?

19 A. Yes.

20 Q. Could you explain, a service-based formula for a young
21 mobile workforce, would that be more expensive or less
22 expensive than otherwise?

23 A. Well, it depends on the benefit level, of course. The
24 benefit level they selected it was less expensive, but if they
25 picked a higher benefit level, it could have been more

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1 expensive.

2 Q. If you are targeting a workforce that's young and more
3 mobile, could you tell her Honor, at the time what did somebody
4 have to do to even get a vested benefit under the plan?

5 A. My recollection is at the time you had to work five years
6 with at least a thousand hours per year before you were
7 actually entitled to any benefit at all.

8 So if you went to work for Foot Locker for three years
9 and left, you get nothing, because you are not vested. Even
10 though you've earned a benefit, you don't earn the right to
11 receive it. That's the vesting. So you have to have at least
12 five years before you even get a benefit.

13 Q. The next document is PX 193.

14 A. Let me add quickly that's in the SPD, so if my memory is
15 right, it could be checked in the SPD.

16 MR. GOTTESDIENER: May I approach?

17 THE COURT: Yes.

18 BY MR. GOTTESDIENER:

19 Q. PX 193, Kiley notes now from August 15. Directing your
20 attention to -- well, you see at the top handwritten you list
21 participants, including Jim Grefig at the top, cash balance,
22 401(k) plan, design issues?

23 A. Yes.

24 Q. And on the second page do you see what would appear to be
25 yet another example given of someone starting out with an

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Deutsch - direct

1 accrued benefit under the plan and then suffering a period of
2 wear-away?

3 A. Yes. In this example it is a little annoying because they
4 repeat the same numbers meaning different things. But he has a
5 \$12,000 accrued benefit, which generates an initial account
6 balance of \$12,000. So those two numbers theoretically are
7 only coincidentally the same. And they are in the right
8 ballpark that it would be the same at age 45, but they are not
9 quite right.

10 He terminates a year later and the value at 8 percent
11 of his minimum distribution he has at \$18,000. So that means
12 his account balance with \$12,000 would have gone up at one
13 year's interest. So it would have gone up to \$18,000.

14 And then he says he has a minimum annuity, dividing it
15 by a factor of one and a half, of \$8,000.

16 MR. GOTTESDIENER: 619.

17 May I approach, your Honor?

18 THE COURT: Yes.

19 BY MR. GOTTESDIENER:

20 Q. This is a document that we haven't seen the likes of
21 before. I think you would agree -- would you take a look at
22 619.

23 A. Yes.

24 Q. This is entitled, Woolworth Corporation Cash Balance Plan
25 Illustration.

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1 A. Yes.

2 Q. There's three pages. The first page has one person
3 reflected. And on the second page it's effectively the same
4 person with the enhancement versus on the first page without
5 the enhancement?

6 A. That appears to be the case, yes.

7 Q. And then the last page are a table of factors?

8 A. That's actually two more pages that are pages of factors.

9 Q. Tell us what that is illustrating.

10 A. That's illustrating for this individual, they were
11 originally hired in 1935 -- excuse me, 1935 -- at age 35, and
12 this shows their benefit growing each year until they are 50
13 when the plan is amended.

14 Q. That is on effectively it's row 15, service 15?

15 A. Yes.

16 Q. Age 50?

17 A. Yes.

18 Q. So that's then when the plan amendment hits?

19 A. OK. They have accrued a benefit under the old plan.

20 Q. Let's make sure we have this for the record. It shows the
21 accrued benefit at that point in time as \$4,193?

22 A. Yes.

23 Q. And that's starting at age 65 for the rest of that person's
24 life?

25 A. That's their frozen accrued benefit, yes.

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Deutsch - direct

1 Q. And then in the next column it has the cash balance
2 account, and that's the starting opening balance calculated
3 using 9 percent?

4 A. Yes.

5 Q. And then there are pay credits showing in the next two
6 tables, with interest credits, and that's building the account.
7 Is that right?

8 A. That's building the account.

9 Those four columns together, the account, the pay
10 credit and the interest. I think they have one too many
11 columns there.

12 Q. It's interesting that it shows -- what's the next column
13 that it shows there?

14 A. It says minimum lump sum. That is the 417(e) minimum lump
15 sum value that they anticipated that this person would be
16 entitled to if they terminated at that point in time based on
17 the 8 percent table they have two pages later.

18 Q. So that was under a GATT rate of 8 percent at that time in
19 August of '95?

20 A. Yes.

21 Q. And so that number is more than \$2,000 higher than the cash
22 balance account that the person was started with?

23 A. Yes.

24 Q. And then how long is this person shown in wear-away?

25 Actually, as you answer that, the next two columns,

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1 they show a cash balance annuity?

2 A. Yes.

3 Q. And then a minimum annuity?

4 A. Yes.

5 Q. Could you explain that.

6 A. So the cash balance annuity was determined by taking the
7 cash balance account and dividing it by an immediate annuity
8 factor at 8 percent and converting it into an immediate
9 annuity, which is in line with the ultimate plan provision,
10 that you take the account balance and divide it by an immediate
11 annuity factor at the then current 417(e) rate.

12 That is what the person would be entitled to as an
13 annuity if they converted their benefit into an annuity at that
14 age. The minimum annuity is the benefit payable from the prior
15 plan.

16 Now, there's no entrance between 50 and 54 because
17 under the prior plan you weren't entitled to a benefit between
18 50 and 54.

19 I don't know if we will get to this, but there is a
20 technical problem with not providing an annuity. But it is not
21 provided. That's why it's blank. Then they start with
22 providing the .6 reduction at age 55 applied to the 4193, and
23 then the .6 factor gets higher and higher as they get closer to
24 age 65 until ultimately it is a 1 at age 65 and the person is
25 entitled to 4193.

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Deutsch - direct

1 That last column is the early retirement benefit based
2 on the protected benefit.

3 Q. How long is this person being shown in wear-away?

4 A. Based on the lump sum, they are in wear-away initially and
5 then -- and then one, two, three, four, four and a portion of a
6 year it would look like.

7 Q. And annuity wear-away?

8 A. I'm sorry. Five and a portion of a year.

9 The annuity wear-away, of course, we can't see it
10 until the guy is at 55, but he is in wear-away all the way out
11 until it looks like age 61. So that's 11 years.

12 Q. And they have a projection of the minimum lump sum that the
13 person was entitled to 1/1/96, 1/1/97 and so on. Is that
14 right?

15 A. Yes.

16 Q. So somebody could see how that compared to their account
17 balance?

18 A. Yes.

19 Q. And then on the next page, this takes the same person
20 effectively and gives them the enhancement?

21 A. Yes.

22 THE COURT: Could I just pause for a moment.

23 MR. GOTTESDIENER: Sure.

24 THE COURT: I just want to make sure that I understand
25 the testimony on one column.

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Deutsch - direct

1 OK. So, Mr. Deutsch, you have testified that in terms
2 of wear-away the way you would interpret this document is that
3 for the minimum -- if you look at minimum lump sum and you
4 compare that to the cash balance account, they would be in
5 wear-away for a period I think you said four years?

6 THE WITNESS: I think I said five. I said four and
7 then I corrected it I think.

8 THE COURT: Does it start at age 50?

9 THE WITNESS: It starts at age 50. That's when the
10 plan is converted.

11 THE COURT: Doesn't it go down to age 56?

12 THE WITNESS: At 56, yes. So that's six years.

13 THE COURT: Six years, right?

14 THE WITNESS: Six years.

15 THE COURT: That's what I thought.

16 OK. You may proceed.

17 THE WITNESS: I am looking at the screen.

18 THE COURT: I wanted to make sure I was interpreting
19 the document as you were testifying.

20 THE WITNESS: Yes.

21 THE COURT: All right.

22 BY MR. GOTTESDIENER:

23 Q. So the next page with the enhancement given. What's the
24 basic outcome for that person?

25 A. Well, on a lump sum basis, the new benefit is always

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Deutsch - direct

1 better. So we are comparing, for example, in the first year
2 the \$15,000 account balance to the \$11,000 minimum lump sum,
3 but on an early retirement basis at 55 when they're first
4 eligible for the early retirement subsidy, the protected early
5 retirement benefit is still larger than the new benefit and
6 continues to be until, for this person somewhere after they
7 turn 57. So, of course, 57 is seven years out, eight years
8 out. It's the eighth year.

9 Q. Do you see in the, the box that explains the two
10 illustrations, do you see in the second paragraph, the
11 paragraph that starts the minimum lump sum is determined by
12 multiplying?

13 A. Yes.

14 THE COURT: I'm sorry. Before we go on to the next
15 one --

16 MR. GOTTESDIENER: Yes.

17 THE COURT: -- I want to make sure I understand the
18 last one.

19 Can you just go back to the last page we were looking
20 at, which is Bates numbered page at the bottom 2301.

21 What is your interpretation as to why, even at age 50
22 based upon the calculation they are never in wear-away?

23 So even at 50 when they start, so that's before,
24 right, the early retirement benefit? Or no. I see. It's 50
25 plus 15 years, so they meet the enhancement.

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Deutsch - direct

1 THE WITNESS: They meet the enhancement.

2 THE COURT: Formula. Got it.

3 Because they meet the enhancement formula, the
4 calculation on page 2301 shows no wear-away --

5 THE WITNESS: Yes.

6 THE COURT: -- for that particular profile?

7 THE WITNESS: This is actually the same person, just
8 one is with enhancement and one is without.

9 THE COURT: I see. OK.

10 BY MR. GOTTESDIENER:

11 Q. The person is not in lump sum wear-away, but that's using
12 the assumption of an 8 percent GATT rate?

13 A. Yes.

14 Q. It says in the second paragraph that that can go up or
15 down, doesn't it? It says, Note that this rate will change
16 with prevailing interest rates?

17 A. Yes.

18 Q. So that person is in annuity wear-away?

19 A. For a period of years, yes.

20 Q. How many years did you say?

21 A. Because they have blanks, the first five years they don't
22 indicate it, but after the fifth year they are in wear-away for
23 another three.

24 Q. Now, on November 15 --

25 MR. GOTTESDIENER: If I could get on the screen 751,

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1 please. November 15, there is Kiley notes that were typed of
2 an implementation meeting with Mercer. If you could blow those
3 up a bit.

4 BY MR. GOTTESDIENER:

5 Q. Do you see at the top it has the participants, including in
6 the middle Mr. Grefig and Mr. Cassidy from Mercer?

7 A. Yes.

8 Q. In the second bullet point, do you see it says, The current
9 structure for the current plan should remain in place? The new
10 plan structure should be an add on?

11 A. Yes.

12 Q. What does that mean to you?

13 A. Well, that means that when people terminate, they are going
14 to have to calculate the benefit under the old plan and the new
15 plan because the old plan formula is still an operative benefit
16 formula. Even though they are not accruing benefits, the
17 formula itself is still operative.

18 Q. But the current structure for the current plan, that stays
19 in place and then there is an add on?

20 A. Yes.

21 Q. So would that be consistent with your discussion about this
22 was not a conversion?

23 A. Yes.

24 Q. If you look at the bottom of the page, the very bottom, do
25 you see the bullet point at the top says, Calculation of

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Deutsch - direct

1 minimum lump sum. And then it has, ex. person age 64.

2 Do you see that example?

3 A. Yes.

4 Q. Person age 64?

5 A. Yes.

6 Q. Do you see how it says \$9400 account balance?

7 Then what is this showing here?

8 A. It's saying, if you do the math really rough, if you work
9 it backwards, if you have a \$10,000 account balance, 6 percent
10 interest would be \$600. So they are saying the interest credit
11 is roughly \$600.

12 So you take \$9400, add the \$600 interest credit, and
13 you are up to \$10,000 the next year.

14 THE COURT: Is this an OK place to stop.

15 MR. GOTTESDIENER: I have two questions. If we can
16 finish the document.

17 BY MR. GOTTESDIENER:

18 Q. Do you see where it says GATT, 6 and a half percent
19 interest rate?

20 A. Yes.

21 Q. Earlier, all through this we have been seeing 8 percent
22 assumed for GATT, is that right?

23 A. Yes.

24 Q. November of 1995, where approximately was the GATT rate at?

25 A. 6.5 something.

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Deutsch - direct

1 Q. Do you see how it says -- they do a calculation. Why don't
2 you just tell us what the rest of that shows. 10,000 --

3 A. What it does is it calculates what this person's annuity
4 benefit would be attributable to the 10,000. It does a
5 straight life annuity by dividing it by the factor at six and a
6 half percent and says you compare it to the prior accrued
7 benefit to get the actual accrued benefit, which I don't
8 believe they show in the accrued benefit here.

9 Q. It says, it concludes that if the prior accrued benefit,
10 whichever is the winning benefit -- do you see the last three
11 words?

12 A. Yes.

13 Q. And that becomes the person's accrued benefit?

14 A. Yes.

15 MR. GOTTESDIENER: No further questions on this
16 document.

17 THE COURT: Ladies and gentlemen, let's break for this
18 afternoon.

19 You can step down.

20 I have one housekeeping matter that I want to cover
21 and see if we have anything else that we want to cover.

22 THE WITNESS: I'm sorry.

23 Do I leave the exhibits here?

24 THE COURT: You can leave it there, and you will pick
25 up tomorrow. You can come back and it will all look like you

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Deutsch - direct

1 left it.

2 You don't have to sit there. You can actually go back
3 to your other seat if you are more comfortable.

4 THE COURT: We will start at 9. Joe is here usually,
5 in and out, getting everything set up and ready.

6 If you have things to raise beforehand -- actually, we
7 won't have a court reporter -- let Joe know and we'll take them
8 up first thing at 9.

9 Otherwise, we are going to get Mr. Deutsch back on the
10 stand and start right at 9 with the witness. In the
11 alternative, we will deal with some housekeeping matters so
12 that we can be pretty smooth.

13 Are there any demonstratives that you folks plan on
14 giving to the defendants tonight?

15 MR. GOTTESDIENER: They have all of them.

16 THE COURT: They have everything.

17 Are there other objections, Mr. Rachal, that you think
18 you will have on the remaining demonstratives?

19 MR. RACHAL: Yes, if they're all being used. Some of
20 them haven't been used. Some of them actually got explained
21 away. Our objection was resolved by the explanation.

22 THE COURT: Why don't you folks confer on them.
23 That's the way I normally would handle it, which is, whatever
24 the demonstratives are, that way we can head off at the pass.
25 If they are just relating to documents that Mr. Deutsch saw, we

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Deutsch - direct

1 will just sort of pass by them.

2 If there's some group of them that you think contain
3 similar issues to those today, then you can just make one
4 statement for the record tomorrow to preserve your objection.

5 Then that would prevent us from having to start and
6 stop. I want to make sure everybody gets their objections on
7 the record. If there's something that's different than what we
8 have been dealing with, I do want to know about it so we can
9 address that specifically.

10 Let me just say that I wanted to put a little more
11 fully on the record why I am allowing Mr. Deutsch to testify as
12 to the documents.

13 He is clearly an expert in this area. What I need is
14 the best view as to what the paper trail means. That can
15 come -- obviously one always hopes to get firsthand knowledge
16 from the author of the document or participant in a meeting.
17 Here I think that, both because of just the passage of time and
18 perhaps memories that get a little worse over time just by
19 virtue of being human, that may not be possible.

20 And so the hoped for result isn't something that we
21 can actually expect here. On many of the documents they are
22 either typewritten and look to be the type of documents that
23 are maintained in the ordinary course and/or with Kiley there's
24 been a representation that he will be saying that his
25 recordkeeping habit was to be a big note-taker and try to be --

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Deutsch - direct

1 I think accurate I think is what Mr. Gottesdiener had said.

2 So that put together leads me to believe that the
3 words are not necessarily shorthanded so much that somebody
4 who's looking at familiar terms cannot interpret them.

5 In fact, let me put it more affirmatively. The words
6 appear to be of the type that somebody within a particular area
7 of expertise would at least have a view as to their meaning.

8 That doesn't mean it's the right meaning. That is why
9 I would certainly allow Mr. Sher -- Dr. Sher? I don't know if
10 it is Dr. or Mr. I was just reading about you again today the
11 *Amara* case. I went back and read the 2014 opinion.

12 You can also testify to the same thing. If you have a
13 different view or want to focus on different pieces and you
14 have reviewed these documents during the course of your
15 preparation in terms of the same standard we have been using
16 with Mr. Deutsch, then that would be also free game.

17 Then what I will do, as I said before, I will try to
18 determine based upon expertise of the witnesses whether the
19 language really does look like it's unclear, how in the world
20 could anybody interpret what this language means because nobody
21 really can know, and how sensible it all seems.

22 I'll draw some conclusions. I don't know what
23 conclusions I will draw. That's the basis as to why I am
24 allowing this witness to testify as to what certain documents
25 mean.

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Deutsch - direct

1 Does anybody want to say anything else in that
2 respect, with respect to that point?

3 MR. RACHAL: No, your Honor.

4 THE COURT: Anything else anybody else wants to raise
5 before we break for the evening?

6 MR. RUMELD: I wanted to discuss the schedule for
7 tomorrow. It does sounds like we have a little more time with
8 Mr. Deutsch. I think where I last left it with
9 Mr. Gottesdiener was to tell Mr. Kiley to expect to testify
10 Thursday, not tomorrow.

11 I just want to be a little careful here because I
12 don't know what he plans with respect to the other witnesses.
13 I have mentioned to Mr. Gottesdiener, I don't expect.

14 THE COURT: After Mr. Deutsch you had said yesterday,
15 Mr. Gottesdiener, that it would be Mr. Osberg.

16 Is that still the plan?

17 MR. GOTTESDIENER: It is still the plan, yes.

18 THE COURT: Mr. Kiley is the individual coming from --
19 I forgot. Was he Wisconsin or was he Princeton?

20 MR. RUMELD: No.

21 MR. GOTTESDIENER: He's local.

22 MR. RUMELD: He's Staten Island. I would prefer to
23 not make him come twice if we can avoid carrying over two days.

24 THE COURT: Would he be the next witness after
25 Mr. Osberg?

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Deutsch - direct

1 MR. GOTTESDIENER: No, I don't think so.

2 I think we would have other witnesses on Wednesday.

3 THE COURT: Who else? Let's get the order for
4 tomorrow?

5 MR. GOTTESDIENER: We are still checking with a number
6 of our witnesses because we have class member witnesses and
7 some of these former --

8 THE COURT: Tell me who the possibilities are.

9 MR. GOTTESDIENER: The possibilities are --

10 THE COURT: In the order that you would hope to call
11 them.

12 MR. GOTTESDIENER: Mr. Osberg, then Ms. Cardona, and I
13 believe then Ms. Welz, whose declaration the Court got the
14 other day. And then --

15 MR. HUANG: Russ Howard.

16 MR. GOTTESDIENER: Russ Howard.

17 THE COURT: Who's most likely in flux of those three?
18 Are they all in flux. Are there some who are more likely to be
19 able to show up tomorrow.

20 MR. GOTTESDIENER: We think that if we can't get one
21 of them, there are other people who would be able to substitute
22 we think.

23 THE COURT: Who would be after Mr. Osberg? I just
24 don't any mystery about it.

25 MR. GOTTESDIENER: Ms. Cardona is absolutely.

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Deutsch - direct

1 THE COURT: After Mr. Osberg?

2 MR. GOTTESDIENER: She came in from out of town and
3 she's here.

4 THE COURT: OK. Then after that.

5 MR. GOTTESDIENER: Ms. Welz.

6 THE COURT: And Mr. Howard?

7 MR. GOTTESDIENER: And Mr. Howard.

8 THE COURT: Who would be a possibility as a sub for
9 one of those two?

10 MR. GOTTESDIENER: Mr. Campuzano, Ralph Campuzano.

11 THE COURT: Those are the people who I and the defense
12 counsel can expect are the folks for cross-examination next?

13 MR. GOTTESDIENER: Yes.

14 THE COURT: OK.

15 In terms of Mr. Deutsch, how long approximately do you
16 have left, Mr. Gottesdiener, and then how long, Mr. Rachal, do
17 you think you are going to take?

18 MR. GOTTESDIENER: I certainly have more. I would
19 say -- if I could look at my notes. It certainly would be more
20 than an hour. I would hope not --

21 THE COURT: Before lunch you think you might finish?

22 MR. GOTTESDIENER: I would think so, your Honor, yes.

23 THE COURT: So a couple of hours in the morning.

24 One or more hours in the morning -- is it Rachal or
25 Rachal?

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Deutsch - direct

1 MR. RUMELD: Rachal.

2 THE COURT: I've got it wrong in both pronunciations
3 Mr. Rachal.

4 MR. RACHAL: Two to three hours. I think it's
5 probably going to be more like two, but it could go as long as
6 three.

7 THE COURT: That is fine.

8 That suggests to me that we'll get to Mr. Osberg. Is
9 he going to be a relatively short witness, a long witness,
10 medium witness?

11 MR. RUMELD: Just so there's no misunderstanding,
12 these witnesses that Mr. Gottesdiener mentioned, your Honor
13 already received their direct testimony.

14 THE COURT: Yes.

15 MR. RUMELD: I have already advised Mr. Gottesdiener I
16 think a lot of these cross-examinations will go very quickly.
17 That's why we could go through several witnesses in a hurry.

18 THE COURT: Let's just give a couple of scenarios.
19 Let me get a couple of sensitivity analyses.

20 If we get done with Deutsch -- let's just say that
21 Mr. Gottesdiener is done tomorrow at 11, we take a short break,
22 and let's say that you and Mr. Rachal -- I don't know why I
23 have these issues, whenever I ask for a pronunciation it only
24 gets worse -- that you will then, say you might go as long as
25 2:30 or 3, something like that, you can do whatever you are

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Deutsch - direct

1 going to do. I am trying to play out some scenarios so that
2 people can plan in terms of numbers of people who have to be
3 here.

4 Mr. Osberg goes on, you are cross-examining,
5 Mr. Rumeld, first and there will be any redirect.

6 Are these like 20-minute witnesses?

7 MR. RUMELD: I will be surprised if they take much
8 longer than that. They could take less.

9 THE COURT: So we could get through three or four of
10 them tomorrow afternoon, and people will be prepared for that.

11 MR. RUMELD: I am going to tell Mr. Kiley that he's
12 not due here until Thursday.

13 THE COURT: You can fill up the day, Mr. Gottesdiener,
14 without Mr. Kiley. Your folks, you can line them up and bring
15 them.

16 MR. GOTTESDIENER: Sounds like it. Certainly the
17 folks that I mentioned.

18 THE COURT: Cardona, Wells, Howard, Campuzano.
19 You folks should communicate in the morning, because
20 you will have a better sense as to whether the plan is
21 changing.

22 Let's say you have no redirect or you have limited
23 redirect and that there is limited cross, because their story
24 is what that story is I assume is part of the issue.

25 MR. RUMELD: Right.

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Deutsch - direct

1 THE COURT: 20, 40, 60, we could be done with
2 Campuzano and have some time left in I think the most
3 optimistic scenario.

4 Mr. Rachal, right?

5 MR. RACHAL: Yes.

6 THE COURT: New Rochelle is how I'm remembering.

7 If he is done by 2:30 and that's the time frame, we
8 would be done with Campuzano?

9 MR. RUMELD: Yes. Like I said --

10 MR. GOTTESDIENER: That raises if we are at 4:30 do
11 we --

12 THE COURT: Remember I said yesterday at 4:30 we call
13 our next witness.

14 MR. GOTTESDIENER: Right.

15 THE COURT: So you guys communicate.

16 MR. GOTTESDIENER: OK.

17 THE COURT: At 4:30 we will call Mr. Kiley, we will
18 get him on the stand, and we'll start him.

19 MR. GOTTESDIENER: OK.

20 THE COURT: And if you want to negotiate something
21 else, you guys negotiate it. But from my perspective, I would
22 like to call witnesses through the day.

23 If we are at 10 of 5, I am not going to make anybody
24 call. You folks can communicate in terms of when the last bus
25 leaves Staten Island.

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Deutsch - direct

1 MR. RUMELD: Is there any reason why Mr. Gottesdiener
2 can't continue to put his witnesses on so I don't have to make
3 Mr. Kiley come in the afternoon?

4 THE COURT: Why don't you guys talk about this.
5 Confer as to who else there might be. It certainly sounds
6 reasonable, if he's got somebody who's local, that sounds like
7 it should happen.

8 I don't want to get down into the weeds on this, and I
9 don't want to have to order it unless I really need to.

10 OK.

11 MR. RUMELD: Thank you, your Honor.

12 THE COURT: All right. Folks, I'll see you in the
13 morning. Let Joe know if you've got things to raise so I know
14 what to prepare for. Thanks.

15 (Adjourned to Wednesday, July 15, 2015 at 9:00 a.m.)
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